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1of5

Short Name Adidas Ag Description: Relevant GMT Research Reports (please go to our website and login): GICS Ind Name Textiles, Appare & Luxury Goods adidas AG manufactures sports shoes and sports equipment. The Company GICS Industry produces products that include footwear, sports apparel, and golf clubs and DE Cntry of Dom balls, adidas sells its products worldwide. Most Recent Balance Sheet Period 2017 Y Ticker ADS GY Short-Seller's Report (for Asian companies only) Latest Period 2017 **Current Fiscal Year** Well known auditor: Kpmg Summary of accounting risk for Y/FY17 Country of incorporation: Country of incorporation (European Union) is same as domicile (European Union). - Profit manipulation Low risk: Montier. Country of financials: Currency of financials (Euro) is same as country of risk (European Union). - Financial position Strong: Piotrioski. - General accounting Normal - Shenanigans No evidence = Accounting risk: **Profit Manipulation** Latest financials complete This spreadsheet expires on 31st Mar 2018, in 82 days. Profit Manipulation: Beneish M-Score (See App 1) Beneish M-Score of -2.57 in Y/FY17 suggests no profit manipulation. Cooking the Books: Montier's C-Score (App 2) A C-Score of 0/6 implies strong financials and unlikely manipulating profit. **Financial Position** Strength of Financial Position: Piotroski F-Score (App 3) An F-Score of 8/9 suggests are very strong and improving. Risk of Default: Altman Z-Score (App 4) An Altman Z-Score of 5.88 is in the Safe Zone: Financially sound. **Accounting Shenanigans** Acquisition Accounting (App 5) Global screen No evidence of acquisition accounting. Window Dressing (App 6) No evidence of window dressing. Fake Cash Fraud: Overly profitable (App 7) Scores 1/4 in Y/FY17. Minor Fraud Alert: 98% of frauds have these characteristics but so do 36% of all companies. Triggered Fake Cash Flow in last 5yrs?: None Global screen Excess Capital Raising (App 8) Global screen Net flows over 5yrs at 0% of Sales are normal. Debt Reconciliation (App 9) No material unreconcilable changes in debt in the last 5 years. Global screen Other Financial Items Number of Red Flags (Out of a possible 75) Triggers 12 red flags in the last financial period which is normal. Cash Balance Cash & STI of EUR1.8bn is within normal range. **Restricted Cash** Restricted Cash of EURObn is within normal range. Receivables Receivables of EUR2.3bn are equal to 11% of Sales which is in within normal range. **Doubtful Debts** Delinguency at 0% of total receivables are within normal range. Large Payables of EUR4.7bn equal to 23% of Sales are in the 95%ile relative to peers, can be a sign of hidden debt. Payables Inventory Inventories of EUR3.7bn are equal to 17% of Sales which is within normal range. Profit Manipulation: Gross Working Capital No evidence of profit/cash flow manipulation through working capital. Cash Extraction Fraud: Prepaid Expenses Prepaid Expenses of EURO.3bn, equal to 1.2% of Sales, raise the risk of illegal cash extraction. **Capitalisation of Expenses** Capitalised expenses relative to pre-tax profits (3.7%) are within normal range. **Affiliate Investments** There are no investments in associates. Auditing expenses of 0.8bp of sales are unusually low in the 4%ile relative to peers, suggesting a poor audit. **Auditing Costs Deferred Tax Assets** Large Deferred Tax Assets/Sales of 3% in the 82%ile relative to peers, might refect losses at subsidiaries or of Acquisition Accounting. **Deferred Tax Liabilities** Deferred Tax Liabilities/Sales of 5% are within normal range. Derivatives equal to 2% of equity within normal range. **Derivatives** Other Large Curious Assets and/or Liabilities Within normal range. Depn & Amort Within normal range. EBIT Interest Cover of 33.4x is within normal range. Interest Cover Total Debt/Profit of 0.8x and assets to equity of 2.3x are within normal range. Leverage **Related Party Fraud** No evidence of related party transactions. New CFO. Other comprehensive income is -80% of income which is unusually high. Gross Margin volatility is unusually low at 2.8% in the 19%ile relative to peers which is sometimes a trait of frauds. Other Tests:



| _ | | | | | | | | | | | | | (|
|--|-----------------------------|---------------|---------------|---------------|---------------|---------------|-------------|--------------|---------------|-------------|-------------------|-----------------|---|
| Ratios | Global/Sector/ | | as Ag Ratios | no female e | Ratio Ch | | | Comparison | | | | iles and Red Fl | |
| Balance Sheet: Assets | Country | Y/FY17 | Y/FY16 | Y/FY14 | -1yr Chg | -3yr Chg | 20th %ile | 50th %ile | 80th %ile 1 | lo of Peers | Y/FY17 | -1yr Chg | -3yr Chg |
| | CICCL I | 0.5 | | 40.0 | | 2.7 | | | 24.0 | 270 | (0-100%) | (+/-50%) | (+/-50%) |
| Av Cash & Equiv./Sales (%) Unrestricted Cash/COGS (%) | GICS Industry | 8.6 15.2 | 8.8 15.2 | 12.3 | -0.2 -0.0 | -3.7 -6.9 | 3.2 5.1 | 10.4 16.6 | 24.0 40.3 | 379 314 | 43% 46% | +13% | +32% Fallen over 3yrs. |
| ST Investments/Sales FY (%) | GICS Industry GICS Industry | 0.8 | 15.2 | 22.1 0.8 | -0.0 -0.9 | +0.1 | 0.1 | 1.6 | 8.5 | 172 | 39% | +4% -29% | +11% +3% ST Investments/Sales FY (%) present. |
| Av. Trade & Notes Rec/Sales (%) | GICS Industry | 10.6 | 11.0 | 12.9 | -0.9 | -2.3 | 7.2 | 12.1 | 20.0 | 356 | 40% | -17% | -34% |
| Delinquent AR/AR (%) | Global | 0.0 | 0.0 | 0.0 | +0.0 | +0.0 | 0.9 | 5.9 | 22.7 | 1,912 | na | na | na |
| Av. Inventory/Sales (%) | GICS Industry | 17.4 | 19.5 | 17.4 | -2.1 | +0.0 | 13.0 | 19.6 | 29.8 | 375 | 39% | -28% | -8% |
| Inventory Days | GICS Industry | 129 | 127 | 124 | +2 | +6 | 62 | 103 | 187 | 314 | 63% | +1% | +0% |
| Finished Goods/Inventory (%) | GICS Industry | 70 | 69 | 71 | +1.5 | -1.5 | 33 | 60 | 89 | 417 | 59% | +9% | -27% |
| Av. Other ST Assets/Sales (%) | GICS Industry | 2.0 | 1.9 | 3.3 | +0.1 | -1.3 | 2.0 | 3.6 | 7.4 | 376 | 20% | +3% | -28% |
| PPE/Sales (%) | GICS Industry | 9.2 | 9.2 | 9.3 | +0.0 | -0.0 | 9.2 | 22.8 | 45.7 | 360 | 20% | +0% | -1% PPE/Sales (%) low. |
| Affliliate Inv/Equity (%) | Global | na | na | na | na | na | 0.5 | 3.0 | 13.1 | 7,896 | na | na | na |
| LT Inv & Rec/Sales (%) | GICS Industry | 2.1 | 1.2 | 0.7 | +0.9 | +1.3 | 0.2 | 1.5 | 10.0 | 249 | 55% | +29% | +18% |
| Deferred Tax Assets/Sales FY (%) | GICS Industry | 3.0 | 3.5 | 2.7 | -0.5 | +0.2 | 0.2 | 0.9 | 2.7 | 277 | 82% | -42% | +2% Deferred Tax Assets/Sales FY (%) high. |
| Prepaid Expenses/Sales (%) | GICS Industry | 1.2 | 1.6 | 1.3 | -0.4 | -0.1 | 0.3 | 1.3 | 3.4 | 167 | 47% | -32% | -13% |
| Prepaid Expenses/Inventory (%) Intangibles/Sales FY (%) | GICS Industry GICS Industry | 7.1 12.6 | 8.3 15.4 | 7.7 13.0 | -1.2 -2.7 | -0.6 -0.4 | 1.2 0.1 | 3.7 1.0 | 10.7 9.2 | 99 316 | 68% 83% | -29% -47% | -12% -31% Intangibles/Sales FY (%) high. |
| Av. Other LT Assets/Sales FY (%) | GICS Industry | 0.1 | 0.1 | 0.1 | -0.1 | -0.4 | 0.1 | 1.8 | 5.8 | 332 | 8% | -19% | -17% |
| Av. Assets/Sales (%) | GICS Industry | 70 | 74 | 83 | -3.9 | -12.6 | 65.5 | 95.1 | 139.4 | 380 | 23% | -27% | -36% |
| Balance Sheet: Liabilities and Equit | - | ,,, | | 00 | 5.5 | 12.0 | 03.5 | 33.1 | 100.11 | 500 | 2570 | 2,7,0 | 30/0 |
| Av. Payables (Trade, Bills, Accr/Sales (%) | GICS Industry | 22.9 | 23.8 | 22.2 | -1.0 | +0.7 | 5.3 | 10.0 | 15.5 | 379 | 95% | -31% | +12% Av. Payables (Trade, Bills, Accr/Sales (%) high. |
| Trade Payable Days | GICS Industry | 78 | 78 | 85 | -0.2 | -6.5 | 24.5 | 45.6 | 81.5 | 348 | 78% | -7% | -29% |
| ST Debt/Total Debt (%) | Global | 12 | 39 | 15 | -27.4 | -3.5 | 13.0 | 44.2 | 88.3 | 13,723 | 18% | -43% | -10% |
| Av. Other ST Liabs/Sales (%) | GICS Industry | 5.2 | 4.6 | 5.4 | +0.6 | -0.2 | 3.8 | 6.8 | 10.9 | 380 | 33% | +18% | -12% |
| Av. Deferred Tax Liab/Sales FY (%) | GICS Industry | 5.2 | 6.6 | 8.5 | -1.3 | -3.2 | 0.7 | 3.6 | 12.1 | 256 | 58% | -47% | -48% |
| Av. Other LT Liabs/Sales (%) | GICS Industry | 2.4 | 2.8 | 2.1 | -0.4 | +0.3 | 0.4 | 1.8 | 5.1 | 298 | 57% | -31% | +1% |
| Preferred Equity/Equity (%) | Global | 0.0 | 0.0 | 0.0 | +0.0 | +0.0 | 0.2 | 5.1 | 20.7 | 908 | na | na | na |
| Minority/Total Equity (%) | Global | -0.2 | -0.3 | -0.1 | +0.0 | -0.1 | 0.3 | 2.4 | 11.4 | 9,628 | 2% | +8% | -8% |
| Assets/Equity (x) | GICS Industry | 2.3 | 2.4 | 2.2 | -0.1 | +0.0 | 1.4 | 1.8 | 2.6 | 373 | 69% | -23% | +10% |
| Balance Sheet: Other | | | | | | | | | | | | | |
| Av. GFA/D&A (yrs) | GICS Industry | 7.5 | 8.6 | 6.5 | -1.1 | +1.0 | 8.4 | 14.3 | 22.8 | 371 | 15% | -32% | -16% |
| Restricted Cash/Equity (%) | GICS Industry | 0.0 | 0.0 | 0.0 | +0.0 | +0.0 | 0.1 | 0.3 | 5.9 | 60 | na | na | na |
| Cash Conversion Cycle (Days) | GICS Industry | 90 | 89 | 86 | 1 | 2.0 | 70.6 | 110.2 | 186.0 | 312 379 | 35% 65% | -7% -17% | +6% |
| Av. Gross Working Capital/Sales (%) Contingent Liab/Equity (%) | GICS Industry GICS Industry | 61.7 122.8 | 62.5 126.2 | 64.6 122.9 | -0.8 -3.3 | -2.9 -0.1 | 40.4 2.0 | 53.6 13.6 | 72.2 59.2 | 253 | 92% | -17% | -25% +5% Contingent Liab/Equity (%) high. |
| Pension Liabilities/Equity (%) | Global | 4.6 | 5.5 | 5.1 | -0.9 | -0.1 | 0.7 | 2.8 | 10.0 | 7,570 | 62% | -31% | -16% |
| Net Derivatives/Equity (%) | Global | 2.3 | 4.4 | 4.1 | -2.2 | -1.8 | -1.4 | 0.0 | 1.1 | 2,405 | 85% | -38% | -33% |
| Return on Production Assets (%) | GICS Industry | 38.4 | 29.5 | 23.4 | +8.9 | +15.0 | 4.5 | 14.9 | 33.7 | 382 | 83% | -41% | -41% Return on Production Assets (%) high. Risen over 1yr. Risen over 3yrs. |
| Non-Prod. Assets/COGS FY (%) | GICS Industry | 81.6 | 85.4 | -3.9 | -3.9 | +85.4 | 34.6 | 67.1 | 132.2 | 299 | 60% | +34% | -40% Risen over 3yrs. |
| Gross Debt/Profit (x) | GICS Industry | 0.8 | 1.6 | 2.8 | -0.8 | -2.0 | 0.9 | 4.0 | 13.7 | 306 | 17% | -22% | -27% |
| Income Statement | | | | | | | | | | | (0-100%) | (+/-50%) | (+/-50%) |
| Sales/Employee (US\$) | GICS Industry | 421,344 | 352,243 | 359,350 | +69,101 | +61,993 | 56,779 | 148,854 | 359,649 | 286 | 83% | -44% | -39% Sales/Employee (US\$) high. Risen over 1yr. Risen over 3yrs. |
| Gross Margin (%) | GICS Industry | 50.4 | 48.6 | 47.6 | +2 | +3 | 15 | 30 | 52 | 322 | 78% | -7% | -12% |
| GM Volatility 5yrs (%) | GICS Industry | 2.8 | | >< | | | 2.9 | 6.3 | 20.0 | 303 | 19% | | GM Volatility 5yrs (%) low. |
| Other Op Y/Op Y (%) | GICS Industry | 12.0 | 25.2 | 27.2 | -13.2 | -15.2 | 1.8 | 6.4 | 20.7 | 119 | 69% | -42% | -42% |
| D&A/Sales T12M (%) | GICS Industry | 2.3 | 2.1 | 2.8 | +0.2 | -0.5 | 1.4 | 2.8 | 4.7 | 376 | 61% | -16% | +30% Fallen over 3yrs. |
| Operating Margin T12M (%) | GICS Industry | 9.8 | 7.7 | 6.1 | +2.0 | +3.7 | 2.8 | 7.2 | 14.9 | 374 | 61% | -32% | -34% Risen over 1yr. Risen over 3yrs. |
| Non-Op Y/Op Y (%) | GICS Industry | 1.1 | 1.5 | 2.3 | -0.4 | -1.2 | 2.9 | 10.4 | 36.5 | 329 | 8% | -10% | -14% |
| EFF Int Rate less MLR (ppt) | Country | 2.6 | 2.1 | 1.3 | +0.5 | +1.3 | 0.8 | 2.9 | 6.8 | 231 | 46% | +19% | +25% |
| Cash Return less Policy Rate (ppt) | Clahal | -0.5 | -0.8 | -1.6 | +0.2 | +1.1 | -2.5 | -1.5 | 2.0 | 221 | 64% | +5% | +15% |
| Affil Y/Op Y (%) | Global | 0.0 | 0.0 | 0.0 | +0.0 | +0.0 | 0.3 | 2.2 | 11.9 | 6,391 | na 710/ | na . 220/ | na .or |
| Eff Tax Rate (%) | GICS Industry | 33.0 83.2 | 29.4 103.3 | 32.5 104.8 | +3.6 -20.1 | +0.6 -21.6 | 21.2 | 29.3 98.7 | 35.9 151.1 | 227 285 | 71% 68% | +23% +22% | +0% +23% |
| <u>CF Tax/IS Tax (%)</u> X Items/Op Y (%) | Global | 12.3 | 103.3 | 104.8 | -20.1 | -21.0 | 64.9 0.8 | 98.7 6.2 | 37.4 | 1,297 | 62% | TZZ70 | +23% X Items/Op Y (%) high. |
| Minority Int/Profit B4 MI (%) | Global | 0.2 | 0.3 | 1.1 | -0.1 | -0.8 | -0.1 | 1.8 | 12.8 | 8,362 | 31% | -5% | -14% |
| Net Income Margin (%) | GICS Industry | 5.2 | 5.3 | 3.4 | -0.1 | +1.8 | 1.3 | 4.7 | 11.2 | 383 | 47% | +1% | -24% |
| Capitalised Int/PTP (%) | Global | na | na | na | na | na | 0.0 | 0.0 | 0.0 | 13,642 | na | na | na |
| | | | | | | | | | | | The second second | | |
| Cap of Intang. Assets/PTP (%) | Global | 3.7 | 4.5 | 5.9 | -0.8 | -2.2 | 0.9 | 4.0 | 16.7 | 728 | 47% | | |

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| | Global/Sector/ | Adida | Ag Ratios | | Ratio Ch | 2000 | Boor Grou | p Comparison | Pation | | Dorcont | iles and Red F | lage | Red Flag Comment |
|--------------------------------------|----------------|--------|-------------|---------|-------------|-------------|-----------|--------------|-------------|-------------|----------|----------------|-------------|------------------------------|
| Ratios | Country | Y/FY17 | Y/FY16 | Y/FY14 | -1yr Chg | -3yr Chg | 20th %ile | 50th %ile | 80th %ile N | lo of Peers | Y/FY17 | -1yr Chg | -3yr Chg | |
| Cash Flow | , | • | | • | , | , , | | | | | (0-100%) | (+/-50%) | (+/-50%) | |
| CFO/Net Profit (x) | GICS Industry | 1.5 | 1.3 | 1.5 | +0.2 | +0.1 | 0.3 | 1.1 | 2.2 | 1,697 | 33% | -4% | +5% | |
| Cash Interest Exp./CFO (%) | GICS Industry | 3.9 | 3.4 | 8.2 | +0.5 | -4.3 | 0.2 | 4.8 | 25.8 | 271 | 46% | +9% | -19% | |
| Capex/Sales (%) | GICS Industry | 3.2 | 3.0 | 3.4 | +0.2 | -0.2 | 1.4 | 3.2 | 7.2 | 371 | 49% | +6% | -7% | |
| Decrease Investments/Sales (%) | GICS Industry | 0.0 | 0.0 | 0.3 | +0.0 | -0.3 | 0.0 | 0.5 | 4.8 | 141 | na | $\geq \leq$ | $\geq \leq$ | |
| Other Investing Activities/Sales (%) | GICS Industry | 0.5 | 0.1 | 0.2 | +0.4 | +0.3 | 0.1 | 1.1 | 4.4 | 292 | 34% | >< | >< | |
| Debt Repay/ST Debt -1FY (%) | Global | 43 | 39 | 82 | +4.7 | -38.7 | 20.0 | 88.4 | 210.9 | 10,373 | 32% | +8% | -27% | |
| Free Cash Flow Margin (%) | GICS Industry | 4.7 | 4.1 | 1.5 | +0.6 | +3.2 | -4.2 | 2.4 | 8.7 | 377 | 37% | +0% | -14% | |
| -CF-Divs/Sales (%) | Global | 2.8 | 2.4 | -0.7 | +0.4 | +3.4 | -7.2 | 0.9 | 6.8 | 10,563 | 38% | -1% | -15% | |
| No. of Mat. Capital Inc -5yrs | Global | 0 | >< | >< | >< | | 0.0 | 0.0 | 1.0 | 9,451 | na | | $\geq \leq$ | |
| Other Fin. Activities/Sales (%) | GICS Industry | 0.5 | 0.3 | 0.3 | +0.2 | +0.2 | 0.0 | 0.3 | 1.4 | 329 | 62% | | $\geq \leq$ | |
| Corporate Governance | | | | | | | | | | | (0-100%) | (+/-50%) | (+/-50%) | |
| Auditing Exp/Sales (bp) | GICS Industry | 0.8 | > | \sim | > < | | 2.5 | 6.3 | 13.2 | 179 | 4% | >< | >< | Auditing Exp/Sales (bp) low. |
| RPT Balances/Equity (%) | Global | 0.0 | \geq | \sim | $\geq \leq$ | \geq | 0.3 | 1.9 | 11.0 | 1,434 | na | \geq | $\geq \leq$ | |
| Number of Acq&Disp -5yrs | Global | 2 | \geq | \sim | $\geq \leq$ | >< | 0.0 | 3.0 | 5.0 | 12,251 | 46% | \geq | $\geq \leq$ | |
| Acq&Disp Con./Sales Av5yrs (%) | Global | 0.5 | >< | >< | $\geq \leq$ | | 0.2 | 1.4 | 6.9 | 12,251 | 30% | | $\geq \leq$ | |
| Executive Comp/Sales (bp) | GICS Industry | 9.6 | | \geq | $\geq \leq$ | $\geq \leq$ | 7.4 | 22.6 | 73.1 | 84 | 25% | | $\geq \leq$ | |
| executive Comp/PTP (bp) | GICS Industry | 101.0 | \sim | >< | $\geq \leq$ | | 67.6 | 188.6 | 669.0 | 84 | 28% | | $\geq \leq$ | |
| CEO Tenure (yrs) | Global | 1.6 | $\geq \leq$ | > | $\geq \leq$ | $\geq \leq$ | 1.4 | 4.5 | 10.8 | 5,466 | 22% | $\geq \leq$ | $\geq \leq$ | |
| CFO Tenure (yrs) | Global | 0.7 | > | $>\leq$ | $\geq \leq$ | $\geq \leq$ | 1.1 | 3.3 | 8.3 | 716 | 10% | | $\geq \leq$ | CFO Tenure (yrs) low. |
| Av. Executive Tenure (yrs) | Global | 11.0 | | \geq | $\geq \leq$ | $\geq \leq$ | 4.1 | 7.4 | 11.9 | 3,291 | 75% | | $\geq \leq$ | |
| Av. Board Tenure (yrs) | Global | 7.2 | >< | \sim | >< | >< | 3.9 | 6.4 | 9.9 | 3,672 | 58% | >< | >< | |

Source: GMT Research, Bloomberg

| Summary of financials in Y/FY17 | | Result: Scores within normal range. Number of red flags normal. | Explanation |
|---|----------|---|--|
| Average Ratio Percentile Score (0 is good, 100 is bad) | 47% | In Y/FY17, Adidas Ag recorded an average percentile score (0 is good, 100 is bad) | Each of the 50 financial ratios listed below is percentile ranked relative to an appropriate peer group |
| - Percentile vs Industry Peers (0% is good, 100% is bad) | 37% | of 47% across all 75 financial ratios listed below. This places it in a percentile of 37 | drawn from 16,000 companies globally between 2010 and 2015. In general, low percentile scores are |
| Number of Red Flags (Out of a possible 75) | 12 | relative to around 379 GICS industry peers globally, which is a moderate result. | good while high scores are poor. Red flags are mainly triggered when a company's ratio is above the |
| - Percentile vs Global Peers (0% is good, 100% is bad) | 51% | The company triggered a total of 12 red flags out of 75 placing it in a percentile of 51 relative to our sample of 16,000 companies globally, which is a moderate result. | 80th percentile; however, for certain ratios a red flag is triggered when it is below the 20th percentile. Red flags are highlighted below in red. |
| | | | |
| Summary of change in financials over 1 year | | Result: Few red flags. | Explanation |
| Summary of change in financials over 1 year Number of Red Flags (Out of a possible 62) | 3 | Result: Few red flags. Over the financial year prior to Y/FY17, Adidas Ag triggered a total of 3 red flags | Explanation Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively |
| | 3 10% | | |
| Number of Red Flags (Out of a possible 62) | 3 10% | Over the financial year prior to Y/FY17, Adidas Ag triggered a total of 3 red flags out of 62 placing it in a percentile of 10 relative to our sample of 16,000 | Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively |

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| Appendices | | | | | | | | | |
|--|-------------------|----------|-------|-------|-------|-------|--------|--|--|
| Appendix 1: Beneish M-Score | | | | | | | | | |
| | Calculation | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Index Calculation | Comments on latest perios |
| Days Sales in Receivables Index | +(0.92*0.97) | 1.12 | 1.05 | 0.91 | 0.93 | 0.97 | 0.97 | (Net Receivables _t / Sales _t) / Net Receivables _{t-1} / Sales _{t-1}) | Receivables of 39 days have fallen by 1 days YoY |
| Gross Margin Index | +(0.528*0.96) | 0.97 | 1.03 | 0.99 | 0.99 | 0.96 | 0.96 | $[(Sales_{t-1} - COGS_{t-1}) / Sales_{t-1}] / [(Sales_t - COGS_t) / Sales_t]$ | 12m Trailing Gross Margin of 50.4% has improved by 1.8ppts YoY |
| Asset Quality Index | +(0.404*0.93) | 0.96 | 0.96 | 1.08 | 0.91 | 0.93 | 0.93 | $[1-(Curr Ass_t+PP\&E_t+Sec_t)/Assets_t]/[1-((Curr Asss_{t-1}+PP\&E_{t-1}+Sec_{t-1})/Assets_{t-1})]$ | Other LT Assets/Total Assets of 26.7% has fallen by 2.1ppts YoY |
| Sales Growth Index | +(0.892*1.10) | 0.95 | 1.02 | 1.16 | 1.14 | 1.10 | 1.10 | Sales, / Sales,-1 | 12m Trailing Sales have risen 10% YoY |
| Depreciation Index | +(0.115*0.88) | 1.52 | 0.99 | 1.13 | 1.12 | 0.88 | 0.88 | $(Depr_{t-1}/(PP\&E_{t-1} + Depr_{t-1})) / (Depr_t / (PP\&E_t + Depr_t))$ | 12m Trailing Depreciation/Sales of 19.5% has risen by 2.3ppts YoY |
| SG&A Index | -(0.172*1.02) | 1.01 | 0.99 | 1.00 | 1.01 | 1.02 | 1.02 | (SG&A Expense, / Sales,) / (SG&A Expense, 1 / Sales, 1) | 12m Trailing SG&A/Sales of 41.9% have fallen by 1ppts YoY |
| Total Accruals to Total Assets | -+(4.679*0.02) | 0.01 | 0.00 | -0.03 | -0.02 | -0.02 | -0.02 | Profit from Continuing Ops, - Cash Flows from Ops,) / Total Assets, | Total Accruals (Net Profit less CFO)/Total Assets are -2% |
| Leverage Index | -(0.327*1.01) | 1.03 | 0.97 | 0.94 | 1.00 | 1.01 | 1.01 | [(Curr Liab _t +Total LT Debt _t)/Total Ass _{t-1} /[(Curr Liab _{t-1} +Total LT Debt _{t-1})/Total Ass _{t-1}] | LT Debt + Current Liabilities/Total Assets of 50% have fallen by 0.7ppts YoY |
| Beneish M-Score for Y/FY17 | -4.84 = | -2.33 | -2.42 | -2.48 | -2.56 | -2.57 | -2.57 | An M-Score of >-2.22 signals that the company is likely to be a manipulator | Beneish M-Score of -2.57 in Y/FY17 suggests no profit manipulation |
| Appendix 2: Montier C-Score | | | | | | | • | | |
| | | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Point Calculation | Comments |
| Profit | | 1 | 0 | 0 | 1 | 0 | 0 | A growing divergence between Profit and Operating Cash Flow (1 point) | 12m Trailing Accruals Margin of 2.7% has improved from 1.8% YoY |
| Receivables | | 1 | 1 | 0 | 0 | 0 | 0 | Receivable Days are increasing (1 point) | Receivables of 38 days have fallen by 1 days YoY |
| Inventory | | 1 | 0 | 1 | 1 | 0 | 0 | Inventory Days are increasing (1 point) | Inventory of 17 days has fallen by 2 days YoY |
| Other current assets | | 0 | 1 | 0 | 0 | 0 | 0 | Other Current Assets to Sales are increasing (1 point) | Other Current Assets/Sales of 4.5% have fallen by 0.3ppts YoY |
| Depreciaton | | 1 | 0 | 1 | 1 | 0 | 0 | Depreciation relative to PPE jobs usfa bs | Depreciation of 7.5yrs has fallen by 1.1yrs YoY |
| Asset growth | | 0 | 0 | 0 | 1 | 0 | 0 | High asset growth in excess of 10% (1 point) | Asset growth of -4% is below 10% |
| Montier's C-Score | | 4 | 2 | 2 | 4 | 0 | 0 | Score 0-1 is good; 2-4 is average, 5-6 is bad | A C-Score of 0/6 implies strong financials and unlikely manipulating profit |
| Appendix 3: Piotroski F-Score | | - | | | | | | | |
| - ppenamer reduced reduced | | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Point Calculation | Comments |
| Net Income Score | | 1 | 1 | 1 | 1 | 1 | 1 | Positive Return on Assets in the current year (1 point) | 12m Trailing Return on Assets of 9.6% |
| Operating Cash Flow Score | | 1 | 1 | 1 | 1 | 1 | 1 | Positive Operating Cash Flow in the current year (1 point) | 12m Trailing CFO Margin of 7.9% |
| Return on Assets Score | | 1 | 0 | 1 | 1 | 1 | 1 | Higher Return on Assets than previous year (1 point) | 12m Trailing ROA has risen to 9.6% from 7% YoY |
| Quality of Earnings Score | | 0 | 1 | 1 | 1 | 1 | 1 | Operating Cash Flow are greater than ROA (1 point) | 12m Trailing CFO Margin of 7.9% is above Net Profit Margin of 6.7% |
| Long-Term Debt to Assets Score | | 1 | 0 | 1 | 1 | 1 | 1 | Lower ratio of Long Term Debt than previous year (1 point) | LT Debt/Total Assets has fallen to 8% from 11% YoY |
| Current Ratio Score | | 0 | 1 | 0 | 0 | 1 | 1 | Higher Current Ratio this year compared to the previous year (1 point) | Current Ratio has risen to 1.37x from 1.31x YoY |
| Shares Outstanding Score | | 1 | 1 | 1 | 0 | 0 | 0 | No new shares were issued in the last year (1 point) | Increased number of shares by 1.2% |
| Gross Margin Score | | 1 | 0 | 1 | 1 | 1 | 1 | A higher Gross Margin compared to the previous year (1 point) | 12m Trailing Gross Margin of 50.4% has improved by 1.8ppts YoY |
| | | 0 | 0 | 1 | 1 | 1 | 1 | | Asset turnover has risen to 1.43x from 1.35x YoY |
| Asset Turnover Score Piotroski F-Score | - | 6 | 5 | 8 | 7 | 8 | 8 | A high Asset Turnover ratio compared to the previous year (1 point) Score 0-1 weak and deteriorating; 8-9 strong and improving | An F-Score of 8/9 suggests are very strong and improving |
| Appendix 4: Altman Z-Score | | 0 | 5 | 0 | / | 0 | 0 | Score 0-1 weak and deteriorating, 0-5 strong and improving | All r-Score of 6/3 suggests are very strong and improving |
| Appendix 4. Aitman 2-3core | | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Altman Z-Score for a manufacturing company | Comments |
| Solvency | | 0.32 | 0.26 | 0.25 | 0.21 | 0.24 | 0.24 | Working Capital (Current Assets less Current Liabilities)/Tangible Assets | Ability to meet short term obligations |
| Cumulative profitability | | 0.79 | 0.70 | 0.67 | 0.65 | 0.75 | 0.75 | Retained Earnings/Tangible Assets | Determines cumulative historic profitability |
| Profitability | | 0.44 | 0.70 | 0.34 | 0.41 | 0.58 | 0.73 | EBIT/Tangible Assets | Measures earnings away from the effects of taxes and leverage |
| Market confidence | | 1.90 | 1.04 | 1.40 | 2.08 | 2.53 | 2.53 | Market Capitalisation/Total Liabilities | Whether a firm's value able to cover liabilities |
| Efficiency | | 1.61 | 1.51 | 1.67 | 1.62 | 1.79 | 1.79 | Sales/Tangible Assets | An asset turnover metric to measure efficiency |
| | | na na | na na | na | na | na | na | Book Value of Equity/Total Liabilities | |
| Leverage Altman Z-Score for Y/FY17 | | 5.06 | 3.81 | 4.34 | 4.98 | 5.88 | 5.88 | Anything <1.81 for a manufacturer or <1.11 for other companies is problematic | Leverage Safe Zone: Financially sound |
| Appendix 5: Acquisition Account | ting | | | | | | | | Get global scre |
| | Point Calculation | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Point Calculation | Comments |
| Material acquisition? | 1 point | 0 | 0 | 0 | 0 | 0 | 0 | An acquisition in excess of 5% of sales. | No recent acquisitions |
| Rise in intangible assets -1yr? | · | 0 | 0 | 1 | 1 | 0 | 0 | Either a rise in Intangible Assets over 1 year | na . |
| Material intangibles on balance sheet? | 1 point | 1 | 1 | 1 | 1 | 1 | 1 | Or Intangibles are >=50%ile relative to peers | Intangible Assets/Sales of 13% are in the 83%ile |
| Rise in deferred tax assets -1yr? | | 0 | 1 | 1 | 1 | 0 | 0 | Either a rise in Deferred Tax Asset over 1 year | na |
| Large deferred tax assets | 1 point | 1 | 1 | 1 | 1 | 1 | 1 | Or a large Deferred Tax Asset in the 80%ile relative to industry peers | DTA/Sales of 3% is in the 82%ile relative to industry peers |
| Acquisition Accounting | | 2 | 2 | 2 | 2 | 2 | 2 | A score of 3 suggests possibility of acquisition accounting to inflate profits | No evidence of acquisition accounting. |
| equisition Accounting | | ۷ | | | | | | A score of 3 suggests possibility of acquisition accounting to inflate profits | no evidence or acquisition accounting. |

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| Append | ix 6: Del | bt Wind | low Dress | in |
|--------|-----------|---------|-----------|----|
|--------|-----------|---------|-----------|----|

| | FY13 | FY14 | FY15 | FY16 | FY17 | Υ, | /FY17 | Point Calculation | Comments |
|-----------------------------------|------|------|------|------|------|----|-------|--|--|
| Has high debt repayment/ST debt? | 0 | 0 | 0 | 0 | 0 | | 0 | Debt Repayment relative to the ST Debt one year prior is in excess of 130% | Debt Repayment/ST Debt -1FY of 0% is in the 1%ile relative to global peers |
| Has high effective interest rate? | 0 | 0 | 0 | 0 | 0 | | 0 | Effective Interest Rate is in excess of the 80%ile relative to country peers | Effective Int Rate of 4.5% is in the 45%ile relative to country peers |
| Has moderate debt? | 1 | 1 | 1 | 1 | 0 | | 0 | If Debt to Sales >15%ile of industry peers | Debt/Sales of 5% is in the 13%ile relative to industry peers |
| Window Dressing | 1 | 1 | 1 | 1 | 0 | | 0 | A score of 3 suggests strong likeihood of window dressing | Unlikely to be debt window dressing |
| Window Dressing | | | 1 | 1 | U | | U | A score of 3 suggests strong likelihood of window dressing | Unlikely to be debt window dressing |

Appendix 6a: Investment Window Dressing

| Appendix od: Investment window bressing | | | | | | | | |
|---|------|------|------|------|------|--------|--|--|
| | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Point Calculation | Comments |
| High level of investment repayment/sales? | 0 | 0 | 0 | 0 | 0 | 0 | If Invest Repay/Sales in excess of the 80%ile relative to industry peers | na |
| High inv. repay./investments -1FY? | 0 | 0 | 0 | 0 | 0 | 0 | If Invest Repay in excess of 100% of previous year's Investments | Investment Repayment/Investment -1FY of 0% |
| Window Dressing Investments | 0 | 0 | 0 | 0 | 0 | 0 | A score of 2 suggests a strong possibility of window dressing | Unlikely to be window dressing investments |

Appendix 7: Fake Cash Flow

| Appendix 7: Fake Cash Flow | | | | | | | | | Get global screen |
|-------------------------------------|----------------------|------|------|------|------|------|--------|---|--|
| | Point Calculation | FY13 | FY14 | FY15 | FY16 | FY17 | Y/FY17 | Point Calculation | |
| High operating margin | Critical criterea: 1 | 0 | 0 | 0 | 0 | 0 | 0 | Operating Margin >80%ile relative in industry peers | A 12m Trailing Operating Margin of 10% is in the 61%ile |
| High return on production assets | point | 0 | 0 | 0 | 0 | 1 | 1 | Op Profit/(PPE + Inv) in the >80%ile relative to industry peers | A 12m Return on Production Assets of 38% is in the 83%ile |
| High level of non-production assets | 1 point | 0 | 0 | 0 | 0 | 0 | 0 | (Total Assets-Production Assets)/(COGS or Sales) >80%ile versus peers | Non Production Assets/COGS (or Sales) of 82% is in the 60%ile |
| Build-up of non-production assets | 1 point | 0 | 0 | 0 | 0 | 0 | 0 | Increase in Non Prod Assets rel to Sales or COGS >80%ile peers | Non Production Assets/COGS (or Sales) changed by -9% over 1 year |
| Low dividends and buybacks | 1 point | 0 | 0 | 0 | 0 | 0 | 0 | Dividends and Buybacks are less than 30% profit | Dividends and buybacks of 35% |
| A relatively unknown auditor | | 0 | 0 | 0 | 0 | 0 | 0 | Relatively obscure auditor | Well known auditor: Kpmg |
| Incorporation and Domicile | 1pt if >1 | 0 | 0 | 0 | 0 | 0 | 0 | Different country of incorporation vrs domicile | Country of incorporation (European Union) is same as domicile (European Union). |
| Debt structure | ipt II > 1 | 0 | 0 | 0 | 0 | 0 | 0 | If Short Term Debt >75% Total Debt, or no debt at all | Short term debt is 12% of total debt |
| Sector | | 1 | 1 | 1 | 1 | 1 | 1 | Operates in sector prone to fraud | Textiles, Apparel & Luxury Goods industry is prone to fraud. |
| Fake Cash Flow Fraud | Max 4pts | 0 | 0 | 0 | 0 | 1 | 1 | A score of 3 or 4 is problematic and requires further investigation | Minor Fraud Alert: 98% of frauds have these characteristics but so do 36% of all companies |

Annendiy 8: Eyeoss Canital Raising

| Appendix 8: Excess Capital Raising | | | | | <u>Get</u> | global scree |
|---|-------------------|---------|---------|---------|------------|--------------|
| (EURm) | FY13 | FY14 | FY15 | FY16 | FY17 | FY13-17 |
| Sales | +14,203 | +14,534 | +16,915 | +19,291 | +21,217 | +86,160 |
| - OPCF | +660 | +718 | +1,109 | +1,370 | +1,674 | +5,531 |
| - Capex | (469) | (543) | (507) | (646) | (750) | (2,915) |
| - Dividends (incl MI at subs) | (283) | (318) | (309) | (322) | (406) | (1,638) |
| - Buybacks | +0 | (300) | (301) | (218) | (100) | (919) |
| - (Acquisitions)/disposals | +0 | (6) | (50) | +0 | +0 | (56) |
| = Net internal cash generation | (92) | (449) | (58) | +184 | +418 | +3 |
| Externally generated cash flows | | | | | | |
| - Debt issuance, net | (156) | +500 | (80) | +9 | (275) | (2) |
| - Equity issuance | +0 | +0 | +0 | +0 | +13 | +13 |
| = Net external financing | (156) | +500 | (80) | +9 | (262) | +11 |
| Net surplus/(deficit) | (248) | +51 | (138) | +193 | +156 | +14 |
| Net flows/Sales (%) | (2) | +0 | (1) | +1 | +1 | 0 |
| Relative to Global Sector (%ile): | | | | | | 25% |
| Av. cash balance/sales (%) | 13 | 12 | 10 | 9 | 9 | |
| Relative to Global Sector (%ile) | 59% | 56% | 48% | 44% | 43% | |
| Core cash required (10% of Sales): | | | | | 185 | |
| Surplus cash at year end (cash balance less core cash): | | | | | 1,591 | |
| Possible fake cash flow over past 5yrs (only if 5yr surplus is gr | eater than zero): | | | | 14 | |
| Possible fake cash/excess cash balance (%): | | | | | 1 | |
| Normal amounts of cash flow generated. | | | | | | |

Appendix 9: Debt Reconciliation (based on latest annual data)

| Appendix 9: Debt Reconciliation (based on latest annual data) Get global screen | | | | | | | | | | |
|--|-------|-------|-------|-------|-------|-------|---------|--|--|--|
| (EURm) | | FY13 | FY14 | FY15 | FY16 | FY17 | FY13-17 | | | |
| Balance sheet (BS) debt YE | 1,487 | 1,334 | 1,872 | 1,829 | 1,618 | 1,154 | | | | |
| Change in debt: BS | | (153) | +538 | (43) | (211) | (464) | (333) | | | |
| Change in debt: Cash flow (CF) | | (156) | 500 | (80) | 9 | (275) | (2) | | | |
| Unrec chg BS and CF debt | | +3 | +38 | +37 | (220) | (189) | (331) | | | |
| Unrec chg/total debt (%) | | +0 | +2 | +2 | (14) | (16) | (29) | | | |
| Possible reason: | | ok | ok | ok | ok | ok | | | | |
| No material unreconcilable changes in debt in the last 5 years. | | | | | | | | | | |

- Assets paid with debt (such as operating leases) is a non-cash item. Capex should be restated.

- Proceeds raised from convertible bonds (CBs) are sometimes regarded as equity, not debt.

- Large acquisitions can lead to difficulties in reconciling debt.

- If no reason is found, further work is needed.

Appendix 10: Ownership Type (latest Bloomberg data)

| | (%) | Active Versus Passive | |
|--------------------|-----|------------------------------|-----|
| Investment Advisor | 67 | Free Float (%) | 97 |
| Holding Company | 15 | No. Instit. Owners | 690 |
| Hedge Fund Manager | 4 | Institutional (%) | 68 |
| Other | 4 | - Passive Instit. (ETFs) (%) | 16 |
| Corporation | 4 | - Active Instit. (%) | 51 |
| Other | 6 | | |

Appendix 11: Insiders (latest Bloomberg data)

| | | Comment |
|--|--------|--|
| Insider Shares O/S (%) | 0.00 | |
| Chg Insider Hldgs -6m (%) | 0.00 | Changes in insider holdings can be due to options, etc. as opposed to actively buying or selling |
| Number of Insider Shares Purchased (m) | +0.0 | shares |
| Number of Insider Shares Sold (m) | +0.0 | |
| Average Purchase Price of Insider Shares | 179.76 | Current share price is EUR203.7 |
| Average Sell Price of Insider Shares | 0.00 | |
| Shares Outstanding (m) | 204 | |
| Insider Shares Traded -6m/Total Shares (%) | 0.00 | |

Appendix 12: Comprehensive Income (latest Bloomberg data)

| | (EURm) | Comment |
|--|--------|---|
| Comprehensive Income | 220 | |
| Less: | | |
| Net Income/Net Profit (Losses) | 1,097 | |
| Other comprehensive income comprised of: | | |
| Foreign Currency Trans. Adj. | (524) | Other comprehensive income is -80% of income which is unusually high. Able to fully |
| Change In Fair Value of Derivatives | (375) | reconcile other comprehensive income. |
| Pension Related Adjustments | 23 | |
| na | na | |
| Amount unable to reconcile: | (1) | |

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