

Short Name	Nike Inc -Cl B	Description:	Relevant GMT Research Rep	orts (please go to our website and login):
GICS Ind Name	Textiles, Apparel & Luxury Goods	NIKE, Inc. designs, develops, and markets athletic footwear, apparel,		
GICS Industry	252,030	equipment, and accessory products for men, women, and children. The		
Cntry of Dom	US	Company sells its products worldwide to retail stores, through its own		
Most Recent Balance Sheet Perio	d 2018 Q3	stores, subsidiaries, and distributors.		
Ticker	NKE Us		Short-Seller's Report (for Asi	an companies only)
Latest Period	Q3			
Current Fiscal Year	2018			
Well known auditor:	Pricewaterhouse Coopers Llp		Summary of accounting risk	for Q3/FY18
Country of incorporation:	Country of incorporation (United State	s) is same as domicile (United States).	- Profit manipulation	Low risk: Montier.
Country of financials:	Currency of financials (US Dollar) is san	,	- Financial position	Normal
,			- General accounting	Normal
			- Shenanigans	Evidence: Window dressing.
			= Accounting risk:	Medium
Profit Manipulation		Latest financials complete	- Accounting tion	This spreadsheet expires on 31st Mar 2018, in 82 days.
Profit Manipulation: Beneish M-S	Coro (Soo Ann 1)	Beneish M-Score of -2.35 in Q3/FY18 suggests no profit manipulation.		This spreadsheet expires on 31st Mai 2016, in 62 days.
Cooking the Books: Montier's C-S			Dising inventory	
Financial Position	core (App 2)	A C-Score of 2/6 slighty better than average but watch out for: Rising receivables	s. Rising inventory.	
	. 1:50 (4 0)	As F Course of A /O course of Figure 1 in large of the ball of the investigation of the DOA OD	CC Leasthan Brafft Lavarage Comme	A Datie Corres Manada
Strength of Financial Position: Pio		An F-Score of 4/9 suggests financials are slightly deteriorating owing to: ROA. OP	CF less than Profit. Leverage. Curren	t Ratio. Gross Margin.
Risk of Default: Altman Z-Score (A	<u>App 4)</u>	An Altman Z-Score of 7.93 is in the Safe Zone: Financially sound.		
Accounting Shenanigans				
Acquisition Accounting (App 5)	Global screen	No evidence of acquisition accounting.		
Window Dressing (App 6)		Possible investment window dressing owing to a high investment churn. Further		
Fake Cash Fraud: Overly profitabl		Scores 1/4 in Q3/FY18. Minor Fraud Alert: 98% of frauds have these characteristi	ics but so do 36% of all companies. T	riggered Fake Cash Flow in last 5yrs?: None
Excess Capital Raising (App 8)	<u>Global screen</u>	Net flows over 5yrs at 1% of Sales are normal.		
<u>Debt Reconciliation (App 9)</u>	Global screen	No material unreconcilable changes in debt in the last 5 years.		
Other Financial Items				
Number of Red Flags (Out of a po	ossible 75)	Triggers 14 red flags in the last financial period which is normal.		
<u>Cash Balance</u>		Cash & STI of USD4.8bn is within normal range.		
Restricted Cash		Restricted Cash of USD0bn is within normal range.		
<u>Receivables</u>		Receivables of USD3.8bn are equal to 11% of Sales which is in within normal range	ge.	
<u>Doubtful Debts</u>		Delinquency at 0% of total receivables are within normal range.		
<u>Payables</u>		Large Payables of USD5.8bn are within normal range.		
Inventory		Inventories of USD5.4bn are equal to 15% of Sales which is within normal range.		
Profit Manipulation: Gross Worki	ng Capital	No evidence of profit/cash flow manipulation through working capital.		
Cash Extraction Fraud: Prepaid Ex	<u>kpenses</u>	Prepaid Expenses of USD1.4bn are large relative to sales (4.1%) and inventory (20	6.9%), raising the risk of illegal cash ϵ	extraction fraud.
Capitalisation of Expenses		Capitalised expenses relative to pre-tax profits (0%) are within normal range.		
Affiliate Investments		There are no investments in associates.		
Auditing Costs		Auditing expenses of 6.3bp of sales within normal range.		
<u>Deferred Tax Assets</u>		Deferred Tax Assets/Sales of 0% are within normal range.		
Deferred Tax Liabilities		Deferred Tax Liabilities/Sales of 0% are within normal range.		
<u>Derivatives</u>		Derivatives equal to 6% of equity within normal range.		
Other Large Curious Assets and/o	or Liabilities	Large Other LT Assets of USD2.5bn include Unspecified of USD2.5bn. Large Other	r LT Liabilities of USD2.9bn include O	ther Noncurrent Liabilities of USD3.5bn.
Depn & Amort	-	Within normal range.		
Interest Cover		EBIT Interest Cover of 46.8x is within normal range.		
<u>Leverage</u>		Total Debt/Profit of 0.9x and assets to equity of 2.3x are within normal range.		
Related Party Fraud		No evidence of related party transactions.		
Other Tests:		Evidence of substantial losses at consolidated subsidiaries owing to high effective tax re	ate and rising deferred tax assets. No o	r new CFO. Gross Margin volatility is unusually low at 2.6% in the 17%ile
		relative to pears which is compatinged a trait of frauds		

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relative to peers which is sometimes a trait of frauds.



Red Code Part Par	
Balance Sheet: Assets	
Description (2.50) CES (instury 18.4 21.6 18.4 2.2 4.00 5.1 1.6 8.3 3.1 5.3% 4.7% 4.6% 4.9%	
Part	
Delineage MA/AR (PM)	
Part	
Internation Description	
Final-Bed Goods/Inventiony (%) GCS Industry 32 34 3.9 0.3 0.7 2.0 3.6 7.4 376 411% 1.7%	
A. Other ST Assets/Sales (%) GICS Industry 3.2 3.4 3.9 0.3 0.7 2.0 3.6 7.4 376 41% 1.77% 2.07%	
## PEF Sales (S)	
Company Comp	
Deferred Tax Assets/Sales P(YS)	
Penale Expenses/Sales (%) GICS Industry 4.1	
Penale Expenses/Inventory (%) GCS Industry 26,9 27,6 46,6 -0,6 -19,6 1.2 3.7 10,7 99 92.8 -2.3% -4.8% Prepaid Expenses/Inventory (%) high. Interphiles/Sisles (%) GCS Industry 1.2 1.2 -0,0 -0,0 -0,1 1.0 9.2 316 5.5% -2.9% -4.8% Prepaid Expenses/Inventory (%) high. Interphiles/Sisles (%) GCS Industry 7,0 7,7 5.8 -0,7 +1.2 0.4 1.8 5.8 331 83% -3.6% +2.0% Av. Other LT Assets/Sales FY (%) high. Av. Deferred Tax Liab/Sales FY (
Internative FY (%) GICS Industry 1.2 1.2 1.2 1.2 0.0 0.0 0.1 1.0 9.2 3.16 5.2% 2.6 3.6% 4.20% Av. Other LT Assets/Sales FY (%) GICS Industry 65 65 65 65 65 65 65 6	
Face Check T. Assetts/Sales FY (%) GICS industry GIC	
Abs. Assets/Sales (%) GCS Industry 65 65 63 -0.3 +1.4 65.5 95.1 139.4 380 18% -1.2% -9%	
Av. Payables (Trade, Bills, Accr/Sales (%) GICS industry 15.4 14.6 14.8 40.8 40.6 5.3 10.0 15.5 379 79% +22% +11% Trade Payable Days GICS industry 35 35 36 -0.1 -0.8 24.5 45.6 81.5 348 357% -6% -11% To be to the total bett (%) Global 0 1 14 -0.3 -1.30 13.0 44.2 88.3 13,723 2% -6% -26% Av. Other ST Liabs/Sales (%) GICS industry 0.0 0.0 0.0 0.0 +0.0 +0.0 0.3 8 6.8 10.9 380 na na na Av. Deferred Tax Liab/Sales FV (%) GICS industry 0.0 0.0 0.0 0.0 +0.0 +0.0 0.7 3.6 12.1 256 na na na Av. Deferred Equity/Equity (%) Global 0.0 0.0 0.0 0.0 +0.0 +0.0 0.2 5.1 2.95 87% +41% +42% Av. Other LT Liabs/Sales (%) high. Risen over 1yr. Ri	
Trade Payable Days GICS Industry 35 35 36 -0.1 -0.8 24.5 45.6 81.5 348 35% -6% -11%	
ST Debt/Total Debt (%) Global O	
Av. Other ST Liabs/Sales (%) Av. Deferred Tax Liabs/Sales (%) Av. Deferred Tax Liabs/Sales (%) GICS Industry 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0	
Av. Deferred Tax Liab/Sales FY (%) GICS Industry 8.1	
Av. Other LT Liabs/Sales (%) Preferred Equity/Equity (%) Global O.0	
Preferred Equity/(Faulty (%) Global	ar 3vrs
Minority/Total Equity (%) Global 0.0	.i 3yi3.
Assets/Equity (x) GICS Industry 2.3 1.8 1.7 +0.5 +0.6 1.4 1.8 2.6 373 716 +43% +41% Risen over 1yr. Risen over 3yrs.	
Av. GFA/D&A (yrs) GICS Industry na na na 10.5 na na 8.4 14.3 22.8 371 na na na na na na na na na n	
Restricted Cash/Equity (%) GICS Industry 0.0 0.0 0.0 +0.0 +0.0 +0.0 +0.0 0.1 0.3 5.9 60 na na na Cash Conversion Cycle (Days) GICS Industry 99 96 94 2 4 70.6 110.2 186.0 312 41% -3% +7% Av. Gross Working Capital/Sales (%) GICS Industry 44.9 44.8 45.4 +0.0 -0.6 40.4 53.6 72.2 379 28% -9% -14% Contingent Liab/Equity (%) GICS Industry 1.6 1.2 1.3 +0.4 +0.3 2.0 13.6 59.2 253 17% +11% +10% Pension Liabilities/Equity (%) Global 0.0 0.0 +0.0 +0.0 0.7 2.8 10.0 7,570 na	
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Gross Debt/Profit (x) GICS Industry 0.9 0.9 0.4 +0.1 +0.5 0.9 4.0 13.7 306 20% +2% +5%	
Income Statement (0-100%) (+/-50%) (+/-50%)	
<u>Sales/Employee (US\$)</u> GICS Industry na na na na na 56,779 148,854 359,649 286 na na na	
Gross Margin (%) GICS Industry 43.6 45.0 45.8 -1 -2 15 30 52 322 68% +18% +11%	
GM Volatility Syrs (%) GICS Industry 2.6 303 17% GM Volatility Syrs (%) low.	
Other Op Y/Op Y (%) GICS Industry 0.0 0.0 0.0 +0.0 +0.0 1.8 6.4 20.7 119 na na na	
D&A/Sales T12M (%) Operating Margin T12M (%) GICS Industry 2.1 2.0 2.0 +0.1 +0.1 1.4 2.8 4.7 376 65% -2% -3% Operating Margin T12M (%) 374 71% +18% +9%	
Shed industry 12.5 13.6 13.6 13.6 13.6 13.6 13.6 13.6 13.6	
EFF int Rate less MLR (ppt) Country 1.6 2.7 2.1 -1.1 -0.5 3.5 5.2 7.7 1,652 3% -30% +9% EFF int Rate less MLR (ppt) low.	
Cash Return less Policy Rate (ppt) -0.5 -0.3 -0.5 -0.5 -0.3 -0.5 -0.5 -0.7 -0.5 -0.7 -0.7 -0.7 -0.7 -0.7 -0.7 -0.7 -0.7	
Affil Y/Op Y (%) Global 0.0 0.0 0.0 +0.0 +0.0 0.3 2.2 11.9 6,391 na na na	
Eff Tax Rate (%) high. Risen over 1yr. Risen o	
CF Tax/IS Tax (%) GICS Industry na	
X Items/Op Y (%) Global 0.0 0.0 0.0 +0.0 +0.0 -0.1 1.8 12.8 8,362 na na na	
Minority Int/Profit B4 MI (%) Global 0.0 0.0 0.0 +0.0 +0.0 -0.1 1.8 12.8 8,362 na na na Net Income Margin (%) GICS Industry 5.1 12.0 10.3 -6.9 -5.2 1.3 4.7 11.2 383 48% +45% +36% Fallen over 1yr. Fallen over 3yrs.	
Capitalised Int/PTP (%) Global na na na na na na na na na	
Cap of Intang. Assets/PTP (%) Global 0.0 0.0 0.0 +0.0 +0.0 0.9 4.0 16.7 728 na	
EBIT Interest Cover (x) GICS Industry 46.8 46.4 149.6 +0.4 -102.7 1.7 7.4 41.1 351 19% -5% +44% Fallen over 3yrs.	



Ratios	Global/Sector/	Nike Ir	nc -Cl B Ratios		Ratio Ch	ange	Peer Grou	p Comparison	Ratios		Percent	tiles and Red F	lags	Red Flag Comment
Natios	Country	Q3/FY18	Q3/FY17	Q3/FY15	-1yr Chg	-3yr Chg	20th %ile	50th %ile	80th %ile N	o of Peers	Q3/FY18	-1yr Chg	-3yr Chg	
Cash Flow											(0-100%)	(+/-50%)	(+/-50%)	
CFO/Net Profit (x)	GICS Industry	2.0	1.0	1.5	+1.0	+0.5	0.3	1.1	2.2	1,697	24%	-27%	-10%	
Cash Interest Exp./CFO (%)	GICS Industry	na	na	na	na	na	0.2	4.8	25.8	271	na	na	na	
Capex/Sales (%)	GICS Industry	3.0	3.0	3.1	-0.0	-0.1	1.4	3.2	7.2	371	46%_	+1%	-3%	
Decrease Investments/Sales (%)	GICS Industry	13.9	12.8	14.4	+1.1	-0.5	0.0	0.5	4.8	141	86%	\geq	><	Decrease Investments/Sales (%) high.
Other Investing Activities/Sales (%)	GICS Industry	2.8	1.4	0.1	+1.4	+2.7	0.1	1.1	4.4	292	70%	><	><	
Debt Repay/ST Debt -1FY (%)	Global	83	871	25	-788.7	+58.2	20.0	88.4	210.9	10,373	47%	-46%	+28%	
Free Cash Flow Margin (%)	GICS Industry	7.1	9.2	12.3	-2.1	-5.2	-4.2	2.4	8.7	377	26%	+16%	+28%	
FCF-Divs/Sales (%)	Global	3.7	5.9	9.5	-2.3	-5.8	-7.2	0.9	6.8	10,563	33%	+17%	+29%	
No. of Mat. Capital Inc -5yrs	Global	0	><		><	><	0.0	0.0	1.0	9,451	na		$\geq \leq$	
Other Fin. Activities/Sales (%)	GICS Industry	0.3	0.0	0.3	+0.3	+0.0	0.0	0.3	1.4	329	50%	\sim	><	
Corporate Governance											(0-100%)	(+/-50%)	(+/-50%)	
Auditing Exp/Sales (bp)	GICS Industry	6.3	><		><		2.5	6.3	13.2	179	50%	> <	><	
RPT Balances/Equity (%)	Global	0.0	\geq	>	><		0.3	1.9	11.0	1,434	na	\geq	><	
Number of Acq&Disp -5yrs	Global	0	><	\sim	\geq	>	0.0	3.0	5.0	12,251	na	\geq	><	
Acq&Disp Con./Sales Av5yrs (%)	Global	0.0	$\geq \leq$	\geq	$\geq \leq$	\geq	0.2	1.4	6.9	12,251	na	$\geq \leq$	><	
Executive Comp/Sales (bp)	GICS Industry	na	\geq	\geq	$\geq \leq$	\geq	7.4	22.6	73.1	84	na	\geq	$\geq <$	
Executive Comp/PTP (bp)	GICS Industry	na	$\geq \leq$	\geq	$\geq \leq$	\geq	67.6	188.6	669.0	84	na	$\geq \leq$	><	
CEO Tenure (yrs)	Global	12.3	\geq	><	$\geq \leq$	\geq	1.4	4.5	10.8	5,466	83%	\geq	$\geq <$	CEO Tenure (yrs) high.
CFO Tenure (yrs)	Global	na	$\geq \leq$	><	$\geq \leq$	><	1.1	3.3	8.3	716	na	$\geq \leq$	><	
Av. Executive Tenure (yrs)	Global	na		><	$\geq \leq$	\geq	4.1	7.4	11.9	3,291	na		$\geq \leq$	
Av. Board Tenure (yrs)	Global	10.0	><		><	><	3.9	6.4	9.9	3,672	80%		><	Av. Board Tenure (yrs) high.

Source: GMT Research, Bloomberg

Summary of financials in Q3/FY18		Result: Scores within normal range. Number of red flags normal.	Explanation
Average Ratio Percentile Score (0 is good, 100 is bad)	51%	In Q3/FY18, Nike Inc -Cl B recorded an average percentile score (0 is good, 100 is	Each of the 50 financial ratios listed below is percentile ranked relative to an appropriate peer group
- Percentile vs Industry Peers (0% is good, 100% is bad)	61%	bad) of 51% across all 75 financial ratios listed below. This places it in a percentile	, , , , , , , , , , , , , , , , , , , ,
Number of Red Flags (Out of a possible 75)	14	of 61 relative to around 379 GICS industry peers globally, which is a moderate result. The company triggered a total of 14 red flags out of 75 placing it in a	good while high scores are poor. Red flags are mainly triggered when a company's ratio is above the 80th percentile; however, for certain ratios a red flag is triggered when it is below the 20th percentile.
- Percentile vs Global Peers (0% is good, 100% is bad)	59%	percentile of 59 relative to our sample of 16,000 companies globally, which is a	Red flags are highlighted below in red.
		moderate result.	nea haga are highinghed below in rea.
Summary of change in financials over 1 year		Result: Number of red flags normal.	Explanation
Number of Red Flags (Out of a possible 62)	6	Over the financial year prior to Q3/FY18, Nike Inc -Cl B triggered a total of 6 red	Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively
- Percentile vs Global Peers (0% is good, 100% is bad)	36%	flags out of 62 placing it in a percentile of 36 relative to our sample of 16,000	deteriorating financial ratio. These are highlighted in red below.
		companies globally, which is a moderate result.	
Summary of change in financials over 3 yrs		Result: Number of red flags normal.	Explanation
Number of Red Flags (Out of a possible 62)	6	Over the 3 financial years prior to Q3/FY18, Nike Inc -Cl B triggered a total of 6 red	Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively
- Percentile vs Global Peers (0% is good, 100% is bad)	43%	flags out of 62 placing it in a percentile of 43 relative to our sample of 16,000 companies globally, which is a moderate result.	deteriorating financial ratio. These are highlighted in red below.



Appendices									
Appendix 1: Beneish M-Score									
Ph	Calculation	FY13	FY14	FY15	FY16	FY17	Q3/FY18	Index Calculation	Comments on latest perios
Days Sales in Receivables Index	+(0.92*1.02)	0.92	0.93	0.94	0.92	0.99	1.02	(Net Receivables _t / Sales _t) / Net Receivables _{t-1} / Sales _{t-1})	Receivables of 39 days have increased by 1 days YoY
Gross Margin Index	+(0.528*1.03)	1.00	0.97	0.97	0.99	1.04	1.03	$[(Sales_{t-1} - COGS_{t-1}) / Sales_{t-1}] / [(Sales_t - COGS_t) / Sales_t]$	12m Trailing Gross Margin of 43.6% has deteriorated by 1.4ppts YoY
Asset Quality Index	+(0.404*0.94)	0.78	1.33	1.25	0.95	1.04	0.94	$[1-(Curr Ass_t+PP\&E_t+Sec_t)/Assets_t]/[1-((Curr Asss_{t-1}+PP\&E_{t-1}+Sec_{t-1})/Assets_{t-1})]$	Other LT Assets/Total Assets of 12.9% has fallen by 0.8ppts YoY
Sales Growth Index	+(0.892*1.04)	1.08	1.10	1.10	1.06	1.06	1.04	Sales _t / Sales _{t-1}	12m Trailing Sales have risen 4% YoY
Depreciation Index	+(0.115*1.05)	0.93	0.98	0.92	1.08	1.04	1.05	$(Depr_{t-1}/(PP\&E_{t-1} + Depr_{t-1})) / (Depr_t/(PP\&E_t + Depr_t))$	12m Trailing Depreciation/Sales of 14.6% has fallen by 0.8ppts YoY
SG&A Index	-(0.172*1.00)	0.99	0.98	0.98	1.00	1.05	1.00	(SG&A Expense, / Sales,) / (SG&A Expense, 1 / Sales, 1)	12m Trailing SG&A/Sales of 31.3% have fallen by 0.1ppts YoY
Total Accruals to Total Assets	+(4.679*0.01)	-0.03	-0.02	-0.07	0.03	0.03	0.01	Profit from Continuing Ops, - Cash Flows from Ops,) / Total Assets,	Total Accruals (Net Profit less CFO)/Total Assets are 1%
Leverage Index	-(0.327*0.92)	0.90	0.88	0.98	1.00	0.89	0.92	[(Curr Liab _t +Total LT Debt _t)/Total Ass _{t-1} /[(Curr Liab _{t-1} +Total LT Debt _{t-1})/Total Ass _{t-1}]	LT Debt + Current Liabilities/Total Assets of 41% have risen by 3.3ppts YoY
Beneish M-Score for Q3/FY18	-4.84 =	-2.70	-2.37	-2.66	-2.37	-2.25	-2.35	An M-Score of >-2.22 signals that the company is likely to be a manipulator	Beneish M-Score of -2.35 in Q3/FY18 suggests no profit manipulation
Appendix 2: Montier C-Score									
Appendix 2: Worlder e Score		FY13	FY14	FY15	FY16	FY17	Q3/FY18	Point Calculation	Comments
Profit		0	1	0	1	0	0	A growing divergence between Profit and Operating Cash Flow (1 point)	12m Trailing Accruals Margin of 5% has improved from 0.2% YoY
Receivables		0	0	0	0	0	1	Receivable Days are increasing (1 point)	Receivables of 38 days have increased by 1 days YoY
Inventory		0	1	0	1	0	1	Inventory Days are increasing (1 point)	Inventory of 15 days has risen by 1 days YoY
Other current assets		0	0	1	1	0	0	Other Current Assets to Sales are increasing (1 point)	Other Current Assets/Sales of 4% have fallen by 1.3ppts YoY
Depreciation		0	0	0	0	1	na	Depreciation relative to PPE jobs usfa bs	na
•		1	0	1	0	0	0		
Asset growth Montier's C-Score		1	2	2	3	1	2	High asset growth in excess of 10% (1 point) Score 0-1 is good; 2-4 is average, 5-6 is bad	Asset growth of -3% is below 10% A C-Score of 2/6 slighty better than average
			2		3	1		Score U-1 is good, 2-4 is average, 3-6 is bad	A C-Score of 2/6 Siightly better than average
Appendix 3: Piotroski F-Score		EV4.0			E1/4 C		00/5/40	A 1 - A 1 - A 1	
		FY13	FY14	FY15	FY16	FY17	Q3/FY18	Point Calculation	Comments
Net Income Score		1	-	_	1	1	1	Positive Return on Assets in the current year (1 point)	12m Trailing Return on Assets of 16.7%
Operating Cash Flow Score		1	1	1	1	1	1	Positive Operating Cash Flow in the current year (1 point)	12m Trailing CFO Margin of 10.1%
Return on Assets Score		0	1	1	1	1	0	Higher Return on Assets than previous year (1 point)	12m Trailing ROA has fallen to 16.7% from 18.5% YoY
Quality of Earnings Score		-	1	1	0	0	0	Operating Cash Flow are greater than ROA (1 point)	12m Trailing CFO Margin of 10.6% is below Net Profit Margin of 12.3%
Long-Term Debt to Assets Score		0	1	1	0	0	0	Lower ratio of Long Term Debt than previous year (1 point)	LT Debt/Total Assets has risen to 15% from 15% YoY
Current Ratio Score		1	0	0	1	1	0	Higher Current Ratio this year compared to the previous year (1 point)	Current Ratio has fallen to 2.66x from 3.07x YoY
Shares Outstanding Score		1	1	1	1	1	1	No new shares were issued in the last year (1 point)	Decreased number of shares by -2%
Gross Margin Score		1	1	1	1	0	0	A higher Gross Margin compared to the previous year (1 point)	12m Trailing Gross Margin of 43.6% has deteriorated by 1.4ppts YoY
Asset Turnover Score		1	1	0	0	1	1	A high Asset Turnover ratio compared to the previous year (1 point)	Asset turnover has risen to 1.54x from 1.54x YoY
Piotroski F-Score		7	8	7	6	6	4	Score 0-1 weak and deteriorating; 8-9 strong and improving	An F-Score of 4/9 suggests financials are slightly deteriorating
Appendix 4: Altman Z-Score									
		FY13	FY14	FY15	FY16	FY17	Q3/FY18	Altman Z-Score for a manufacturing company	Comments
Solvency		0.74	0.64	0.52	0.55	0.56	0.52	Working Capital (Current Assets less Current Liabilities)/Tangible Assets	Ability to meet short term obligations
Cumulative profitability		0.46	0.38	0.31	0.28	0.24	0.07	Retained Earnings/Tangible Assets	Determines cumulative historic profitability
Profitability		0.62	0.67	0.65	0.71	0.69	0.65	EBIT/Tangible Assets	Measures earnings away from the effects of taxes and leverage
Market confidence		5.12	5.17	5.88	6.11	4.81	5.10	Market Capitalisation/Total Liabilities	Whether a firm's value able to cover liabilities
Efficiency		1.48	1.53	1.44	1.54	1.50	1.59	Sales/Tangible Assets	An asset turnover metric to measure efficiency
Leverage	_	na	na	na	na	na	na	Book Value of Equity/Total Liabilities	Leverage
Altman Z-Score for Q3/FY18		8.42	8.38	8.81	9.19	7.80	7.93	Anything <1.81 for a manufacturer or <1.11 for other companies is problematic	Safe Zone: Financially sound
Appendix 5: Acquisition Account	ing								Get global scree
	Point Calculation	FY13	FY14	FY15	FY16	FY17	Q3/FY18	Point Calculation	Comments
Material acquisition?	1 point	0	0	0	0	0	0	An acquisition in excess of 5% of sales.	No recent acquisitions
Rise in intangible assets -1yr?	1 point	0	0	0	0	1	0	Either a rise in Intangible Assets over 1 year	na
Material intangibles on balance sheet?	1 point	1	1	1	1	1	1	Or Intangibles are >=50%ile relative to peers	Intangible Assets/Sales of 1% are in the 52%ile
Rise in deferred tax assets -1yr?	1 point	0	0	1	1	1	0	Either a rise in Deferred Tax Asset over 1 year	na
Large deferred tax assets	1 point	1	1	1	1	1	na	Or a large Deferred Tax Asset in the 80%ile relative to industry peers	na
Acquisition Accounting		2	2	2	2	2	1	A score of 3 suggests possibility of acquisition accounting to inflate profits	No evidence of acquisition accounting.



Append	ix 6:	Debt	Wind	low I	Dressi	ing
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	FY13	FY14	FY15	FY16	FY17	Q3/FY18	Point Calculation	Comments
Has high debt repayment/ST debt?	0	0	0	0	1	0	Debt Repayment relative to the ST Debt one year prior is in excess of 130%	Debt Repayment/ST Debt -1FY of 83% is in the 47%ile relative to global peers
Has high effective interest rate?	0	0	0	0	0	0	Effective Interest Rate is in excess of the 80%ile relative to country peers	Effective Int Rate of 2.4% is in the 0%ile relative to country peers
Has moderate debt?	0	0	0	0	1	1	If Debt to Sales >15%ile of industry peers	Debt/Sales of 10% is in the 24%ile relative to industry peers
Window Dressing	0	0	0	0	2	1	A score of 3 suggests strong likeihood of window dressing	Unlikely to be debt window dressing

Appendix 6a: Investment Window Dressing

Appendix od: Investment window bressing								
	FY13	FY14	FY15	FY16	FY17	Q3/FY18	Point Calculation	Comments
High level of investment repayment/sales?	1	1	1	1	1	1	If Invest Repay/Sales in excess of the 80%ile relative to industry peers	Inv. Repayment/Sales of 14% is in the 86%ile relative to industry peers
High inv. repay./investments -1FY?	1	1	1	1	1	1	If Invest Repay in excess of 100% of previous year's Investments	Investment Repayment/Investment -1FY of 229%
Window Dressing Investments	2	2	2	2	2	2	A score of 2 suggests a strong possibility of window dressing	Possible investment window dressing

Annendix 7: Fake Cash Flow

Appendix 7. Take Cash How									<u>Get global screet</u>
	Point Calculation	FY13	FY14	FY15	FY16	FY17	Q3/FY18	Point Calculation	
High operating margin	Critical criterea: 1	0	0	0	0	0	0	Operating Margin >80%ile relative in industry peers	A 12m Trailing Operating Margin of 12% is in the 71%ile
High return on production assets	point	1	1	1	1	1	1	Op Profit/(PPE + Inv) in the >80%ile relative to industry peers	A 12m Return on Production Assets of 47% is in the 88%ile
High level of non-production assets	1 point	0	0	0	0	0	0	(Total Assets-Production Assets)/(COGS or Sales) >80%ile versus peers	Non Production Assets/COGS (or Sales) of 65% is in the 47%ile
Build-up of non-production assets	1 point	0	0	0	0	0	0	Increase in Non Prod Assets rel to Sales or COGS >80%ile peers	Non Production Assets/COGS (or Sales) changed by -13% over 1 year
Low dividends and buybacks	1 point	0	0	0	0	0	0	Dividends and Buybacks are less than 30% profit	Dividends and buybacks of 123%
A relatively unknown auditor		0	0	0	0	0	0	Relatively obscure auditor	Well known auditor: Pricewaterhouse Coopers Llp
Incorporation and Domicile	1pt if >1	0	0	0	0	0	0	Different country of incorporation vrs domicile	Country of incorporation (United States) is same as domicile (United States).
Debt structure	1pt 11 >1	0	0	0	0	0	0	If Short Term Debt >75% Total Debt, or no debt at all	Short term debt is 0% of total debt
Sector		1	1	1	1	1	1	Operates in sector prone to fraud	Textiles, Apparel & Luxury Goods industry is prone to fraud.
Fake Cash Flow Fraud	Max 4pts	1	1	1	1	1	1	A score of 3 or 4 is problematic and requires further investigation	Minor Fraud Alert: 98% of frauds have these characteristics but so do 36% of all companies

Αį	o	pendix	8:	Excess	Capital	Raising
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Appendix 8: Excess Capital Raising					<u>Get</u>	<u>global screen</u>
(USDm)	FY13	FY14	FY15	FY16	FY17	FY13-17
Sales	+25,313	+27,799	+30,601	+32,376	+34,350	+150,439
- OPCF	+3,032	+3,013	+4,680	+3,096	+3,640	+17,461
- Capex	(584)	(877)	(960)	(1,133)	(1,092)	(4,646)
- Dividends (incl MI at subs)	(703)	(799)	(899)	(1,022)	(1,133)	(4,556)
- Buybacks	(1,674)	(2,628)	(2,534)	(3,238)	(3,223)	(13,297)
- (Acquisitions)/disposals	+786	+0	+0	+0	+0	+786
= Net internal cash generation	+857	(1,291)	+287	(2,297)	(1,808)	(4,252)
Externally generated cash flows						
- Debt issuance, net	+947	(2)	(89)	+801	+1,748	+3,405
- Equity issuance	+385	+515	+732	+788	+666	+3,086
= Net external financing	+1,332	+513	+643	+1,589	+2,414	+6,491
Net surplus/(deficit)	+2,189	(778)	+930	(708)	+606	+2,239
Net flows/Sales (%)	+9	(3)	+3	(2)	+2	1
Relative to Global Sector (%ile):						44%
Av. cash balance/sales (%)	19	20	18	18	17	
Relative to Global Sector (%ile)	73%	74%	70%	69%	67%	
Core cash required (10% of Sales):					643	
Surplus cash at year end (cash balance less core cash):					5,536	
Possible fake cash flow over past 5yrs (only if 5yr surplus is great	ter than zero):				2,239	
Possible fake cash/excess cash balance (%):					40	
Normal amounts of cash flow generated.						

Annendix 9: Deht Reconciliation (based on latest annual data)

Appendix 3. Debt Reconciliation (ba	seu on lates	st allilual uata)			Ge	t global screen
(USDm)		FY13	FY14	FY15	FY16	FY17	FY13-17
Balance sheet (BS) debt YE	385	1,365	1,373	1,260	2,038	3,802	
Change in debt: BS		+980	+8	(113)	+778	+1,764	+3,417
Change in debt: Cash flow (CF)		947	(2)	(89)	801	1,748	+3,405
Unrec chg BS and CF debt		+33	+10	(24)	(23)	+16	+12
Unrec chg/total debt (%)		+2	+1	(2)	(1)	+0	0
Possible reason:		ok	ok	ok	ok	ok	
No material unreconcilable changes in debt in the	last 5 years.						
Reasons:							

- Assets paid with debt (such as operating leases) is a non-cash item. Capex should be restated.

- Proceeds raised from convertible bonds (CBs) are sometimes regarded as equity, not debt.

- Large acquisitions can lead to difficulties in reconciling debt.

- If no reason is found, further work is needed.

Appendix 10: Ownership Type (latest Bloomberg data)

	(%)	Active Versus Passive	
Investment Advisor	86	Free Float (%)	98
Pension Fund (ERISA)	4	No. Instit. Owners	2,1
Bank	2	Institutional (%)	105
Individual	2	- Passive Instit. (ETFs) (%)	31
Government	1	- Active Instit. (%)	74
Other	4		

Appendix 11: Insiders (latest Bloomberg data)

		Comment
Insider Shares O/S (%)	0.27	
Chg Insider Hldgs -6m (%)	-0.04	Changes in insider holdings can be due to options, etc. as opposed to actively buying or selling
Number of Insider Shares Purchased (m)	+0.0	shares
Number of Insider Shares Sold (m)	-1.1	
Average Purchase Price of Insider Shares	0.00	Current share price is USD67.55
Average Sell Price of Insider Shares	64.22	
Shares Outstanding (m)	1,619	
Insider Shares Traded -6m/Total Shares (%)	0.00	

Appendix 12: Comprehensive Income (latest Bloomberg data)

	(USDm)	Comment
Comprehensive Income	(975)	
Less:		
Net Income/Net Profit (Losses)	(921)	
Other comprehensive income comprised of:		
na	na	Other comprehensive income is 6% of income which is within normal range. Able to reconcile
na	na	all but 6% of other comprehensive income which is within the mormal range.
na	na	
Amount unable to reconcile:	(54)	