	(GMT)	
11		RESEARCH	/	/

Short Name	Skechers Usa-A	Description:	Relevant GMT Research Reports (pl	ease go to our website and login):
GICS Ind Name	Textiles, Apparel & Luxury Goods	Skechers U.S.A., Inc. designs and markets branded contemporary casual,		
GICS Industry	252,030	active, rugged, and lifestyle footwear for men, women, and children. The		
Cntry of Dom	US	Company sells its products to department stores and specialty retailers.		
Most Recent Balance Sheet Period	2018 Q1	Skechers also sells its products internationally through distributors and		
Ticker	SKX US	directly to consumers through its own retail stores.	Short-Seller's Report (for Asian com	ipanies only)
Latest Period	Y			
Current Fiscal Year	2017			
Well known auditor:	Bdo Usa Llp		Summary of accounting risk for Y/F	Y17
Numbe of auditors in past 5yrs:	1		- Profit manipulation	Normal
Country of incorporation:	Country of incorporation (United Sta	ates) is same as domicile (United States).	- Financial position	Strong: Piotrioski.
Country of financials:	Currency of financials (US Dollar) is s	same as country of risk (United States).	- General accounting	Normal
			- Shenanigans	No evidence
			= Accounting risk:	Low
Profit Manipulation		Lastest financials for 31/03/2018 incomplete		This spreadsheet expires on 30th June 2018, in 66 day
Profit Manipulation: Beneish M-Sco	ore (See App 1)	Beneish M-Score of -2.22 in Y/FY17 suggests no profit manipulation.		
Cooking the Books: Montier's C-Sco	ore (App 2)	A C-Score of 3/6 is average but watch out for: Deteriorating Accruals Margin. Risi	ing inventory. High asset growth.	
Financial Position				
Strength of Financial Position: Piot	roski F-Score (App 3)	An F-Score of 6/9 suggests financials are improving.		
Risk of Default: Altman Z-Score (Ap	<u>op 4)</u>	An Altman Z-Score of 7.87 is in the Safe Zone: Financially sound.		
Accounting Shenanigans				
Acquisition Accounting (App 5)	Global screen	No evidence of acquisition accounting.		
Window Dressing (App 6)		No evidence of window dressing.		
Fake Cash Fraud: Overly profitable	(App 7) Global screen	Scores 0/4 in Y/FY17. 64% of companies score similarly and just 2.4% of frauds. R	est easy. Triggered Fake Cash Flow in last 5	yrs?: None
Excess Capital Raising (App 8)	Global screen	Net flows over 5yrs at 3% of Sales are normal.		
Debt Reconciliation (App 9)	Global screen	No material unreconcilable changes in debt in the last 5 years.		
Other Financial Items				
Number of Red Flags (Out of a pos	sible 75)	Triggers 11 red flags in the last financial period which is normal.		
Cash Balance		Cash & STI of USD0.7bn is within normal range.		
Restricted Cash		Restricted Cash of USD0bn is within normal range.		
<u>Receivables</u>		Receivables of USD0.4bn are equal to 9% of Sales which is in within normal range	е.	
Doubtful Debts		Delinquency at 0% of total receivables are within normal range.		
Payables		Large Payables of USD0.6bn are within normal range.		
Inventory		Inventories of USD0.9bn are equal to 21% of Sales which is within normal range.		
Profit Manipulation: Gross Working		No evidence of profit/cash flow manipulation through working capital.		
Cash Extraction Fraud: Prepaid Exp	<u>benses</u>	Prepaid Expenses of USD0.1bn, equal to 1.5% of Sales, raise the risk of illegal cash	h extraction.	
Capitalisation of Expenses		Capitalised expenses relative to pre-tax profits (0.1%) are within normal range.		
Affiliate Investments		There are no investments in associates.		
Auditing Costs		No information available		
Deferred Tax Assets		Deferred Tax Assets/Sales of 2% are within normal range.		
Deferred Tax Liabilities		Deferred Tax Liabilities/Sales of 2% are within normal range.		
Derivatives		Derivatives equal to 0% of equity within normal range.		
Other Large Curious Assets and/or	Liabilities	Within normal range.		
		Within normal range.		
Depn & Amort Interest Cover		EBIT Interest Cover of 57.3x is within normal range.		
Interest Cover Leverage		EBIT Interest Cover of 57.3x is within normal range. Total Debt/Profit of 0.3x and assets to equity of 1.4x are within normal range.		
Interest Cover		EBIT Interest Cover of 57.3x is within normal range.		

Ratios	Global/Sector/		rs Usa-A Ratios		Ratio Ch			p Comparison		N (D		tiles and Red F		d Flag Comment
Balance Sheet: Assets	Country	Y/FY17	Y/FY16	Y/FY14	-1yr Chg	-3yr Chg	20th %lle	50th %ile	80th %ile	NO OF Peers	Y/FY17 (0-100%)	-1yr Chg	-3yr Chg	
Av Cash & Equiv./Sales (%)	GICS Industry	17.5	17.2	17.6	+0.3	-0.2	3.2	10.4	24.0	379	(0-100%) 69%	(+/-50%) +0%	(+/-50%) +9%	
Unrestricted Cash/COGS (%)	GICS Industry	33.1	37.3	35.7	-4.2	-0.2	5.2	16.6	40.3	314	74%	+0%	+9%	
ST Investments/Sales FY (%)	GICS Industry	0.0	0.0	0.0	+0.0	+0.0	0.1	1.6	8.5	172	na	na	na	
Av. Trade & Notes Rec/Sales (%)	GICS Industry	8.8	9.4	10.5	-0.6	-1.7	7.2	12.1	20.0	356	29%	-26%	-31%	
Delinquent AR/AR (%)	Global	0.0	0.0	0.0	+0.0	+0.0	0.9	5.9	22.7	1,912	na	na	na	
Av. Inventory/Sales (%)	GICS Industry	21.0	19.7	19.1	+1.3	+1.9	13.0	19.6	29.8	375	55%	+17%	+13%	
Inventory Days	GICS Industry	129	125	113	+4	+16	62	103	187	314	63%	+7%	+18%	
Finished Goods/Inventory (%)	GICS Industry	0	0	0	+0.0	+0.0	33	60	89	417	na	na	na	
Av. Other ST Assets/Sales (%) PPE/Sales (%)	GICS Industry GICS Industry	2.1 12.4	2.2 13.1	3.2	-0.2	-1.1	2.0 9.2	3.6 22.8	7.4 45.7	376 360	20% 29%	-11% -13%	-26% -22%	
Affliliate Inv/Equity (%)	Global	na 12.4	na	15.5 na	-0.6 na	-3.0 na	0.5	3.0	43.7	7,896	na	-13% na	-22%	
LT Inv & Rec/Sales (%)	GICS Industry	0.0	0.0	0.0	+0.0	+0.0	0.2	1.5	10.0	249	na	na	na	
Deferred Tax Assets/Sales FY (%)	GICS Industry	1.9	1.7	1.3	+0.1	+0.5	0.2	0.9	2.7	277	70%	+8%	+15%	
Prepaid Expenses/Sales (%)	GICS Industry	1.5	1.8	2.4	-0.3	-0.9	0.3	1.3	3.4	167	54%	-27%	-36%	
Prepaid Expenses/Inventory (%)	GICS Industry	7.2	8.9	12.6	-1.8	-5.4	1.2	3.7	10.7	99	68%	-33%	-42%	
Intangibles/Sales FY (%)	GICS Industry	0.0	0.0	0.0	+0.0	-0.0	0.1	1.0	9.2	316	na	na	na	
Av. Other LT Assets/Sales FY (%)	GICS Industry	1.4	1.1	0.3	+0.3	+1.1	0.4	1.8	5.8	332	44%	+15%	+19%	
Av. Assets/Sales (%) Balance Sheet: Liabilities and Equity	GICS Industry	62	62	65	-0.6	-3.3	65.5	95.1	139.4	380	15%	-13%	-23%	
Av. Payables (Trade, Bills, Accr/Sales (%)	GICS Industry	14.4	16.5	14.7	-2.1	-0.3	5.3	10.0	15.5	379	74%	-42%	-8%	
Av. Payables (Trade, Bills, Accrystics (%) Trade Payable Days	GICS Industry	. 14.4 78	91	14.7 80	-2.1	-0.5	24.5	45.6	81.5	379	74%	-42%	-8%	
ST Debt/Total Debt (%)	GICS Industry	12	10	87	+1.6	-75.1	37.0	69.8	100.0	342	8%	+6%	-47%	
Av. Other ST Liabs/Sales (%)	GICS Industry	0.0	0.0	0.0	+0.0	+0.0	3.8	6.8	10.9	380	na	na	na	
Av. Deferred Tax Liab/Sales FY (%)	GICS Industry	1.7	2.4	3.6	-0.7	-2.0	0.7	3.6	12.1	256	33%	-45%	-46%	
Av. Other LT Liabs/Sales (%)	GICS Industry	2.8	0.5	0.5	+2.4	+2.4	0.4	1.8	5.1	298	63%	+37%	+38% Ris	en over 1yr. Risen over 3yrs.
Preferred Equity/Equity (%)	Global	0.0	0.0	0.0	+0.0	+0.0	0.2	5.1	20.7	908	na	na	na	
Minority/Total Equity (%)	Global	6.1	4.9	5.2	+1.3	+0.9	0.3	2.4	11.4	9,628	68%	+36%		en over 1yr.
Assets/Equity (x) Balance Sheet: Other	GICS Industry	1.4	1.4	1.5	-0.0	-0.1	1.4	1.8	2.6	373	22%	-3%	-9%	
Av. GFA/D&A (yrs)	GICS Industry	11.2	12.4	13.0	-1.2	-1.8	8.4	14.3	22.8	371	35%	-33%	-35%	
Restricted Cash/Equity (%)	GICS Industry	0.0	0.0	0.0	-1.2 +0.0	+0.0	8.4 0.1	0.3	5.9	60	na	-33% na	-35% na	
Cash Conversion Cycle (Days)	GICS Industry	83	69	72	14	11	70.6	110.2	186.0	312	29%	+25%	+17%	
Av. Gross Working Capital/Sales (%)	GICS Industry	44.2	46.7	45.5	-2.5	-1.3	40.4	53.6	72.2	379	27%	-28%	-19%	
Contingent Liab/Equity (%)	GICS Industry	127.9	147.3	159.0	-19.4	-31.0	2.0	13.6	59.2	253	93%	-41%	-40% Co	ntingent Liab/Equity (%) high.
Pension Liabilities/Equity (%)	Global	0.0	0.0	0.0	+0.0	+0.0	0.7	2.8	10.0	7,570	na	na	na	
Net Derivatives/Equity (%)	Global	0.0	0.0	0.0	+0.0	+0.0	-1.4	0.0	1.1	2,405	na	na	na	
Return on Production Assets (%)	GICS Industry	29.3	32.9	27.0	-3.6	+2.3	4.5	14.9	33.7	382	75%	+15%	-16%	
<u>Non-Prod. Assets/COGS FY (%)</u> <u>Gross Debt/Profit (x)</u>	GICS Industry GICS Industry	58.0 0.3	52.7 0.3	5.3 0.8	+5.3 -0.0	+52.7 -0.6	34.6 0.9	67.1 4.0	132.2 13.7	299 306	42% 8%	-3% -3%		en over 3yrs.
	GICS Industry	0.3	0.3	0.8	-0.0	-0.0	0.9	4.0	13.7	300			-16%	
Income Statement											(0-100%)	(+/-50%)	(+/-50%)	
Sales/Employee (US\$)	GICS Industry	570,433	890,828 45.9	807,595 45.1	-320,395 +1	-237,163	56,779	148,854	359,649	286	89%	+49% +2%		les/Employee (US\$) high. Fallen over 1yr. Fallen over 3yrs.
<u>Gross Margin (%)</u> <u>GM Volatility 5yrs (%)</u>	GICS Industry GICS Industry	46.6 0.5	45.9	45.1	+1	+1	15 2.9	30 6.3	52 20.0	322 303	73%	+2%	-7%	Л Volatility 5yrs (%) low.
Other Op Y/Op Y (%)	GICS Industry	4.4	3.7	4.4	+0.6	-0.0	1.8	6.4	20.0	119	39%	+1%	-11%	
D&A/Sales T12M (%)	GICS Industry	2.0	1.9	2.0	+0.1	-0.0	1.4	2.8	4.7	376	68%	-11%	+8%	
Operating Margin T12M (%)	GICS Industry	9.2	10.4	8.8	-1.2	+0.4	2.8	7.2	14.9	374	59%	+17%	-8%	
Non-Op Y/Op Y (%)	GICS Industry	2.1	1.3	2.5	+0.8	-0.4	2.9	10.4	36.5	329	14%	+2%	-9%	
EFF Int Rate less MLR (ppt)	Country	7.2	7.2	10.0	-0.0	-2.8	3.5	5.2	7.7	1,652	75%	+11%	-32%	
Cash Return less Policy Rate (ppt)	Country	-1.0	-0.4	0.1	-0.6	-1.1	0.1	0.7	3.5	1,091	0%	-33%		sh Return less Policy Rate (ppt) low. Fallen over 1yr. Fallen over 3yrs.
Affil Y/Op Y (%)	Global	0.0	0.0	0.0	+0.0	+0.0	0.3	2.2	11.9	6,391	na	na LAE0(na	Tay Date (0/) high Disco over 1/4 Disco over 2
Eff Tax Rate (%)	Country GICS Industry	38.8 38.0	20.6 88.0	20.5 75.3	+18.2 -50.1	+18.3 -37.3	17.9 64.9	32.0 98.7	38.0 151.1	1,931 285	83% 92%	+45% +34%		Tax Rate (%) high. Risen over 1yr. Risen over 3yrs.
<u>CF Tax/IS Tax (%)</u> X Items/Op Y (%)	GICS Industry Global	38.0	88.0	/5.3	-50.1	-37.3	0.8	98.7	37.4	1,297	92% na	+34%	+29% CF	Tax/IS Tax (%) low. Fallen over 1yr.
Minority Int/Profit B4 MI (%)	Global	23.8	14.7	8.8	+9.1	+15.0	-0.1	1.8	12.8	8,362	88%	+41%	+41% Mi	nority Int/Profit B4 MI (%) high. Risen over 1yr. Risen over 3yrs.
Net Income Margin (%)	GICS Industry	4.3	6.8	5.8	-2.5	-1.5	1.3	4.7	11.2	383	53%	+31%		llen over 1yr.
Capitalised Int/PTP (%)	Global	na	na	na	na	na	0.0	0.0	0.0	13,642	na	na	na	
Cap of Intang. Assets/PTP (%)	Global	0.1	0.0	0.0	+0.1	+0.1	0.9	4.0	16.7	728	1%	$>\!\!\!<\!\!\!\sim$	>	
EBIT Interest Cover (x)	GICS Industry	57.3	59.1	16.8	-1.8	+40.6	1.7	7.4	41.1	351	16%	+18%	-40%	

GMT Rese	earch A	Accounting	g Screer	ו				
Ratios	Global/Sector/ Country	Skechers Usa-A Ratios Y/FY17 Y/FY16 Y/FY	Ratio Change '14 -1yr Chg -3yr Chg	Peer Group Comparisor 20th %ile 50th %ile	Ratios 80th %ile No of Peers	Percentiles and Red Y/FY17 -1yr Chg		
Cash Flow	Country	T/FT1/ T/FT10 T/FT	14 - 1yr Cng - Syr Cng	20th %ile 50th %ile	Soth %ile No of Peers	Y/FY17 -1yr Chg (0-100%) (+/-50%)		
CFO/Net Profit (x) Cash Interest Exp./CFO (%) Capex/Sales (%) Decrease Investments/Sales (%) Other Investing Activities/Sales (%) Debt Repay/ST Debt -1FY (%) Free Cash Flow Margin (%) FCF-Divs/Sales (%) No. of Mat. Capital Inc -5yrs Other Fin. Activities/Sales (%)	GICS Industry GICS Industry GICS Industry GICS Industry GIOS Industry GIObal GIOS Industry GIObal GIOS Industry	4.0 1.6 4 3.3 3.4 5 0.0 0.0 0 0.1 0.7 0 23 100 0.6 6.8 4 na na 0	1.2 -0.6 -0.3 5.6 +2.4 -2.6 2.4 -0.1 +0.9 0.0 +0.0 +0.0 0.0 -0.7 +0.1 99 -77.0 -76.6 4.5 -6.2 -3.9 na na na 0.3 +0.2 +0.0	0.3 1.1 0.2 4.8 1.4 3.2 0.0 0.5 0.1 1.1 20.0 88.4 -4.2 2.4 -7.2 0.9 0.0 0.0 0.0 0.3	2.2 1,697 25.8 271 7.2 371 4.8 141 4.4 292 210.9 10,373 8.7 377 6.8 10,563 1.0 9,451 1.4 329	63% +24% 47% +19% 50% -3% 6% 9% 21% -35% 61% +34% na na 54%	+17% -15% +19% 	
Corporate Governance						(0-100%) (+/-50%)	(+/-50%)	
Auditing Exp/Sales (bp) RPT Balances/Equity (%) Number of Acq&Disp -5yrs Acq&Disp Con./Sales Av5yrs (%) Executive Comp/PTP (bp) CEO Tenure (yrs) CEO Tenure (yrs) Av. Executive Tenure (yrs) Av. Board Tenure (yrs) Source: GMT Research, Bloomberg	GICS Industry Global Global GICS Industry GICS Industry Global Global Global Global	na 0.0 1 0.1 50.5 547.0 24.6 0.2 20.1 17.0		$\begin{array}{ccccc} 2.5 & 6.3 \\ 0.3 & 1.9 \\ 0.0 & 3.0 \\ 0.2 & 1.4 \\ 7.4 & 22.6 \\ 67.6 & 188.6 \\ 1.4 & 4.5 \\ 1.1 & 3.3 \\ 4.1 & 7.4 \\ 3.9 & 6.4 \end{array}$	13.2 179 11.0 1,434 5.0 12,251 73.1 84 669.0 84 10.8 5,466 8.3 716 11.9 3,291 9.9 3,672	na na 36% 13% 72% 75% 96% 1% 97% 97%	CEO Tenure (yrs) high. CFO Tenure (yrs) low. Av. Executive Tenure (yrs) high. Av. Board Tenure (yrs) high.	
Source. divit Research, bloomberg								
Summary of financials in Y/FY	17		Result: Scores within no	rmal range. Number of	red flags normal.	Explanation	I	
Average Ratio Percentile Score (C - Percentile vs Industry Peers (O% <u>Number of Red Flags (Out of a po</u> - Percentile vs Global Peers (O% i	6 is good, 100% is bad pssible 75)	49%) 50% 11 43%	bad) of 49% across all 75 of 50 relative to around result. The company trigg	5 financial ratios listed b 379 GICS industry peers gered a total of 11 red f	percentile score (0 is good elow. This places it in a pe globally, which is a mode lags out of 75 placing it in 0 companies globally, whic	rcentile drawn from rate good while l a 80th percen	16,000 companies globally between 20 high scores are poor. Red flags are mai	ntile ranked relative to an appropriate peer group D10 and 2015. In general, low percentile scores are nly triggered when a company's ratio is above the lag is triggered when it is below the 20th percentile.

		moderate result.	
Summary of change in financials over 1 year		Result: Number of red flags normal.	Explanation
Number of Red Flags (Out of a possible 62) - Percentile vs Global Peers (0% is good, 100% is bad)	9 61%	Over the financial year prior to Y/FY17, Skechers Usa-A triggered a total of 9 red flags out of 62 placing it in a percentile of 61 relative to our sample of 16,000 companies globally, which is a moderate result.	Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively deteriorating financial ratio. These are highlighted in red below.
Summary of change in financials over 3 yrs		Result: Number of red flags normal.	Explanation
Number of Red Flags (Out of a possible 62) - Percentile vs Global Peers (0% is good, 100% is bad)	6 43%	Over the 3 financial years prior to Y/FY17, Skechers Usa-A triggered a total of 6 rec flags out of 62 placing it in a percentile of 43 relative to our sample of 16,000 companies globally, which is a moderate result.	d Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively deteriorating financial ratio. These are highlighted in red below.



Appendices

Appendix 1: Beneish M-Score									
	Calculation	FY13	FY14	FY15	FY16	FY17	Y/FY17	Index Calculation	Comments on latest perios
Days Sales in Receivables Index	+(0.92*0.93)	0.95	0.88	0.93	0.96	0.93	0.93	(Net Receivables _t / Sales _t) / Net Receivables _{t-1} / Sales _{t-1})	Receivables of 32 days have fallen by 2 days YoY
Gross Margin Index	+(0.528*0.99)	0.99	0.98	1.00	0.99	0.99	0.99	$[(Sales_{t-1} - COGS_{t-1}) / Sales_{t-1}] / [(Sales_t - COGS_t) / Sales_t]$	12m Trailing Gross Margin of 46.6% has improved by 0.7ppts YoY
Asset Quality Index	+(0.404*1.08)	0.99	0.98	2.74	1.09	1.08	1.08	[1-(Curr Ass _t +PP&E _t +Sec _t)/Assets _t]/[1-((Curr Asss _{t-1} +PP&E _{t-1} +Sec _{t-1})/Assets _{t-1})]	Other LT Assets/Total Assets of 3.2% has increased by 0.3ppts YoY
								Sales _t / Sales _{t-1}	
Sales Growth Index	+(0.892*1.17)	1.18	1.29	1.32	1.13	1.17	1.17	$(\text{Depr}_{t-1}/(\text{PP\&E}_{t-1} + \text{Depr}_{t-1})) / (\text{Depr}_t / (\text{PP\&E}_t + \text{Depr}_t))$	12m Trailing Sales have risen 17% YoY
Depreciation Index	+(0.115*0.89)	0.98	0.93	1.06	0.92	0.89	0.89		12m Trailing Depreciation/Sales of 13.3% has risen by 1.5ppts YoY
SG&A Index	-(0.172*0.95)	1.08	1.08	1.06	0.96	0.95	0.95	(SG&A Expense _t / Sales _t) / (SG&A Expense _{t-1} / Sales _{t-1})	12m Trailing SG&A/Sales of 37.8% have risen by 1.9ppts YoY
Total Accruals to Total Assets	+(4.679*0.04)	-0.03	-0.01	0.00	-0.05	0.04	0.04	Profit from Continuing Opst - Cash Flows from Opst) / Total Assetst	Total Accruals (Net Profit less CFO)/Total Assets are 4%
Leverage Index	-(0.327*1.18)	1.04	0.97	0.98	1.10	1.18	1.18	[(Curr Liab _t +Total LT Debt _t)/Total Ass _t]/[(Curr Liab _{t-1} +Total LT Debt _{t-1})/Total Ass _{t-1}]	LT Debt + Current Liabilities/Total Assets of 24% have fallen by 4.3ppts YoY
Beneish M-Score for Y/FY17	-4.84 =	-2.61	-2.65	-1.54	-2.63	-2.22	-2.22	An M-Score of >-2.22 signals that the company is likely to be a manipulator	Beneish M-Score of -2.22 in Y/FY17 suggests no profit manipulation
Appendix 2: Montier C-Score									
		FY13	FY14	FY15	FY16	FY17	Y/FY17	Point Calculation	Comments
Profit		0	1	1	0	1	1	A growing divergence between Profit and Operating Cash Flow (1 point)	12m Trailing Accruals Margin of -0.5% has fallen from 3.3% YoY
Receivables		0	0	0	0	0	0	Receivable Days are increasing (1 point)	Receivables of 32 days have fallen by 2 days YoY
Inventory		0	0	1	0	1	1	Inventory Days are increasing (1 point)	Inventory of 21 days has risen by 1 days YoY
Other current assets		0	0	0	0	0	0	Other Current Assets to Sales are increasing (1 point)	Other Current Assets/Sales of 2.1% have fallen by 0.2ppts YoY
Depreciaton		1	0	1	0	0	0	Depreciation relative to PPE jobs usfa bs	Depreciation of 11.2yrs has fallen by 1.2yrs YoY
Asset growth		0	1	1	1	1	1	High asset growth in excess of 10% (1 point)	Asset growth of 14% YoY is in excess of 10%
Montier's C-Score		1	2	4	1	3	3	Score 0-1 is good; 2-4 is average, 5-6 is bad	A C-Score of 3/6 is average
Appendix 3: Piotroski F-Score									
		FY13	FY14	FY15	FY16	FY17	Y/FY17	Point Calculation	Comments
Net Income Score		1	1	1	1	1	1	Positive Return on Assets in the current year (1 point)	12m Trailing Return on Assets of 10.8%
Operating Cash Flow Score		1	1	1	1	1	1	Positive Operating Cash Flow in the current year (1 point)	12m Trailing CFO Margin of 3.8%
Return on Assets Score		1	1	- 1	0	0	0	Higher Return on Assets than previous year (1 point)	12m Trailing ROA has fallen to 10.8% from 11% YoY
Quality of Earnings Score		1	1	Ō	1	ő	0	Operating Cash Flow are greater than ROA (1 point)	12m Trailing CFO Margin of 3.8% is below Net Profit Margin of 6.7%
Long-Term Debt to Assets Score		1	1	1	- 1	1	1	Lower ratio of Long Term Debt than previous year (1 point)	LT Debt/Total Assets has fallen to 3% from 3% YoY
Current Ratio Score		1	0	1	1	1	1	Higher Current Ratio this year compared to the previous year (1 point)	Current Ratio has risen to 3.52x from 2.94x YoY
Shares Outstanding Score		0	1	0	0	0	0	No new shares were issued in the last year (1 point)	Increased number of shares by 0.9%
Gross Margin Score		1	1	1	1	1	1	A higher Gross Margin compared to the previous year (1 point)	12m Trailing Gross Margin of 46.6% has improved by 0.7ppts YoY
Asset Turnover Score		1	1	1	0	1	1	A high Asset Turnover ratio compared to the previous year (1 point)	Asset turnover has risen to 1.62x from 1.61x YoY
Piotroski F-Score		8	8	7	6	6	6	Score 0-1 weak and deteriorating; 8-9 strong and improving	An F-Score of 6/9 suggests financials are improving
		0	0	,	0	0	0	Store of weak and detenorating, of strong and improving	
Appendix 4: Altman Z-Score									
		FY13	FY14	FY15	FY16	FY17	Y/FY17	Altman Z-Score for a manufacturing company	Comments
Solvency		1.29	0.86	0.57	0.60	0.66	0.66	Working Capital (Current Assets less Current Liabilities)/Tangible Assets	Ability to meet short term obligations
Cumulative profitability		0.59	0.62	0.66	0.71	0.71	0.71	Retained Earnings/Tangible Assets	Determines cumulative historic profitability
Profitability		0.22	0.41	0.57	0.51	0.46	0.46	EBIT/Tangible Assets	Measures earnings away from the effects of taxes and leverage
						4.51	4.51	Market Capitalisation/Total Liabilities	Whether a firm's value able to cover liabilities
		2.34	3.11	4.19	3.23			market capitalisation, rotal Elabilities	whether a min's value able to cover habilities
Market confidence Efficiency		2.34 1.31	3.11 1.42	4.19 1.54	3.23 1.49	1.52	1.52	Sales/Tangible Assets	An asset turnover metric to measure efficiency
		1.31 na	1.42 na	1.54 na	1.49 na	1.52 na	1.52 na		
Efficiency Leverage		1.31	1.42	1.54	1.49	1.52	1.52	Sales/Tangible Assets	An asset turnover metric to measure efficiency
Efficiency Leverage Altman Z-Score for Y/FY17	ing	1.31 na	1.42 na	1.54 na	1.49 na	1.52 na	1.52 na	Sales/Tangible Assets Book Value of Equity/Total Liabilities	An asset turnover metric to measure efficiency Leverage
Efficiency Leverage Altman Z-Score for Y/FY17	ing Point Calculation	1.31 na	1.42 na	1.54 na	1.49 na	1.52 na	1.52 na	Sales/Tangible Assets Book Value of Equity/Total Liabilities	An asset turnover metric to measure efficiency Leverage Safe Zone: Financially sound
Efficiency Leverage Altman Z-Score for Y/FY17 Appendix 5: Acquisition Account	<u> </u>	1.31 na 5.76	1.42 na 6.42	1.54 na 7.54	1.49 na 6.54	1.52 na 7.87	1.52 na 7.87	Sales/Tangible Assets Book Value of Equity/Total Liabilities Anything <1.81 for a manufacturer or <1.11 for other companies is problematic	An asset turnover metric to measure efficiency Leverage Safe Zone: Financially sound Get global scree Comments
Efficiency Leverage Altman Z-Score for Y/FY17 Appendix 5: Acquisition Account Material acquisition?	Point Calculation 1 point	1.31 na 5.76 FY13	1.42 na 6.42 FY14	1.54 na 7.54 FY15	1.49 na 6.54 FY16	1.52 na 7.87 FY17	1.52 na 7.87 Y/FY17	Sales/Tangible Assets Book Value of Equity/Total Liabilities Anything <1.81 for a manufacturer or <1.11 for other companies is problematic Point Calculation	An asset turnover metric to measure efficiency Leverage Safe Zone: Financially sound <u>Get global scre</u>
Efficiency Leverage Altman Z-Score for Y/FY17 Appendix 5: Acquisition Account Material acquisition? Rise in intangible assets -1yr?	Point Calculation	1.31 na 5.76 FY13 0	1.42 na 6.42 FY14 0	1.54 na 7.54 FY15 0	1.49 na 6.54 FY16 0	1.52 na 7.87 FY17 0	1.52 na 7.87 Y/FY17 0	Sales/Tangible Assets Book Value of Equity/Total Liabilities Anything <1.81 for a manufacturer or <1.11 for other companies is problematic Point Calculation An acquisition in excess of 5% of sales. Either a rise in Intangible Assets over 1 year	An asset turnover metric to measure efficiency Leverage Safe Zone: Financially sound <u>Get global scree</u> Comments No recent material acquisitions (>5% sales) na
Efficiency Leverage Altman Z-Score for Y/FY17 Appendix 5: Acquisition Account Material acquisition? Rise in intangible assets -1yr? Material intangibles on balance sheet?	Point Calculation 1 point 1 point	1.31 na 5.76 FY13 0 0	1.42 na 6.42 FY14 0 0	1.54 na 7.54 FY15 0 0	1.49 na 6.54 FY16 0 0	1.52 na 7.87 FY17 0 0	1.52 na 7.87 Y/FY17 0 0	Sales/Tangible Assets Book Value of Equity/Total Liabilities Anything <1.81 for a manufacturer or <1.11 for other companies is problematic Point Calculation An acquisition in excess of 5% of sales. Either a rise in Intangible Assets over 1 year Or Intangibles are >=50%ile relative to peers	An asset turnover metric to measure efficiency Leverage Safe Zone: Financially sound <u>Get global scree</u> Comments No recent material acquisitions (>5% sales)
	Point Calculation 1 point	1.31 na 5.76 FY13 0 0 0	1.42 na 6.42 FY14 0 0 0 0	1.54 na 7.54 FY15 0 0 na	1.49 na 6.54 FY16 0 0 na	1.52 na 7.87 FY17 0 0 na	1.52 na 7.87 V/FY17 0 0 0 na	Sales/Tangible Assets Book Value of Equity/Total Liabilities Anything <1.81 for a manufacturer or <1.11 for other companies is problematic Point Calculation An acquisition in excess of 5% of sales. Either a rise in Intangible Assets over 1 year	An asset turnover metric to measure efficiency Leverage Safe Zone: Financially sound <u>Get global scree</u> No recent material acquisitions (>5% sales) na na

Appendix 6: Debt Window Dressing

		FY13	FY14	FY15	FY16	FY17	Y/FY17	Point Calculation Comments
Has high debt repayment/ST debt?		0	0	0	0	0	0	Debt Repayment relative to the ST Debt one year prior is in excess of 130% Debt Repayment/ST Debt -1FY of 23% is in the 21% le relative to global peers
Has high effective interest rate?		1	1	1	1	1	1	Effective Interest Rate is in excess of the 80% ile relative to country peers Effective Int Rate of 8.6% is in the 79% ile relative to country peers
Has moderate debt?		1	0	0	0	0	0	If Debt to Sales >15%ile of industry peers Debt/Sales of 2% is in the 6%ile relative to industry peers
Window Dressing		2	1	1	1	1	1	A score of 3 suggests strong likelhood of window dressing Unlikely to be debt window dressing
Appendix 6a: Investment Windo	w Dressing							
	, i i i i i i i i i i i i i i i i i i i	FY13	FY14	FY15	FY16	FY17	Y/FY17	Point Calculation Comments
High level of investment repayment/sales?		0	0	0	0	0	0	If Invest Repay/Sales in excess of the 80% ile relative to industry peers Inv. Repayment/Sales of 0% is in the 6% ile relative to industry peers
High inv. repay./investments -1FY?		0	0	1	1	1	1	If Invest Repay in excess of 100% of previous year's Investments Investment Repayment/Investment -1FY of 1000%
Window Dressing Investments		0	0	0	0	0	0	A score of 2 suggests a strong possibility of window dressing Unlikely to be window dressing investments
Appendix 7: Fake Cash Flow								Get global sci
	Point Calculation	FY13	FY14	FY15	FY16	FY17	Y/FY17	Point Calculation
High operating margin	Critical criterea: 1	0	0	0	0	0	0	Operating Margin >80%ile relative in industry peers A 12m Trailing Operating Margin of 9% is in the 59%ile
High return on production assets	point	0	0	1	0	0	0	Op Profit/(PPE + Inv) in the >80% ile relative to industry peers A 12m Return on Production Assets of 29% is in the 75% ile
High level of non-production assets		0	0	0	0	0	0	(Total Assets-Production Assets)/(COGS or Sales) >80%ile versus peers Non Production Assets/COGS (or Sales) of 58% is in the 42%ile
Build-up of non-production assets	1 point	0	0	0	õ	0	0 0	Increase in Non Prod Assets rel to Sales or COGS >80%ile peers Non Production Assets/COGS (or Sales) changed by -3% over 1 year
Low dividends and buybacks	1 point	1	1	1	1	1	1	Dividends and Buybacks are less than 30% profit Dividends and buybacks of 0%
A relatively unknown auditor		0	0	0	0	0	0	Relatively obscure auditor Well known auditor: Bdo Usa Llp
Incorporation and Domicile		0	0	0	0	0	0	Different country of incorporation vrs domicile Country of incorporation (United States) is same as domicile (United States).
Debt structure	1pt if >1	0	1	0	0	0	0	If short Term Deb 75% Total Debt, or no debt at all Short term debt is 12% of total debt
Sector		1	1	1	1	1	1	Operates in sector prone to fraud Textiles, Apparel & Luxury Goods industry is prone to fraud.
Fake Cash Flow Fraud	Max 4pts	0	0	2	0	0	0	A score of 3 or 4 is problematic and requires further investigation 64% of companies score similarly and just 2.4% of frauds
Appendix 8: Excess Capital Raisi	ng					Get	global scree	
(USDm)	6	FY13	FY14	FY15	FY16	FY17	FY13-17	(%) Active Versus Passive
Sales		+1,846	+2,378	+3,147	+3,563	+4,164	+15,099	(x) Active Version resident
- OPCF		+99	+164	+232	+3,505	+159	+1,016	Hedge Fund Manager 9 No. Instit. Owners 488
- Capex		(41)	(57)	(118)	(119)	(136)	(472)	Pension Fund (ERISA) 3 Institutional (%) 125
- Capex - Dividends (incl MI at subs)		(41) +0	+0	+0	+0	+0	(472)	Individual 2 - Passive Instit. (ETFs) (%) 31
- Buybacks		+0 +0	+0 +0	+0 +0	+0 +0	+0 +0	+0	Bank 1 - Active Instit. (E175)(%) 94
- Acquisitions)/disposals		+0	+0	+0 +0	(23)	+0	(23)	Other 2
= Net internal cash generation		+58	+107	+114	+220	+23	+521	out 2
Externally generated cash flows		.50	.107	.114	1220	125	.521	Appendix 11: Insiders (latest Bloomberg data)
- Debt issuance, net		(14)	(10)	(34)	(10)	+6	(62)	Comment
- Equity issuance		+7	+5	+12	+10	+5	+40	Insider Shares O/S (%) 2.51
= Net external financing		(7)	(5)	(21)	+0	+11	(21)	Chg Insider Hilgs-6m (%) 10.19 Changes in insider holdings can be due to options, etc. as opposed to actively buying or se
Net surplus/(deficit)		+51	+102	+93	+220	+35	+500	Number of Insider Shares Purchased (m) +0.0 shares
Net flows/Sales (%)		+3	+4	+3	+6	+1	3	Number of Insider Shares Sold (m)
Relative to Global Sector (%ile):							67%	Average Purchase Price of Insider Shares 0.00 Current share price is USD29.21
Av. cash balance/sales (%)		19	18	15	17	17		Average Sell Price of Insider Shares 36.36
Relative to Global Sector (%ile)		72%	69%	64%	68%	69%		Shares Outstanding (m) 156
Core cash required (10% of Sales):						77		Insider Shares Traded -6m/Total Shares (%) 0.00
Surplus cash at year end (cash balance less c	ore cash):					660		
Possible fake cash flow over past 5yrs (only i	f 5yr surplus is greater t	han zero):				500		Appendix 12: Comprehensive Income (latest Bloomberg data)
Possible fake cash/excess cash balance (%):						76		(USDm) Comment
Normal amounts of cash flow generated.								Comprehensive Income 191
Appendix 9: Debt Reconciliation						Get	global scree	n Less:
(USDm)		FY13	FY14	FY15	FY16	FY17	FY13-17	Net Income/Net Profit (Losses) 179
Balance sheet (BS) debt YE		129	118	85	75	81	1113-17	Other comprehensive income comprised of:
Change in debt: BS		(14)	(10)	(34)	(10)	+6	(62)	na Other comprehensive income which is within normal range. Able to recor
Change in debt: Cash flow (CF)		(14)	(10)	(34)	(10)	+0 6	(62)	na na na all but 7% of other comprehensive income which is within the mortal range.
Unrec chg BS and CF debt		+0	(10)	(0)	(10)	(0)	(02)	na na na tra a indu 7% of other comprehensive income which is within the mormal range. na na
Unrec chg/total debt (%)		+0	(0)	(0)	(0)	(0)	(0)	
Possible reason:		+U ok	(U) ok	(U) ok	(U) ok	(U) ok	(0)	na na na
No material unreconcilable changes in debt	in the last 5 years	UK	UK	UK	UK	UK		na na
Reasons:	in the last 5 years.							
 Assets paid with debt (such as operating leased) 	ases) is a non-cash item	Capex should h	e restated					Amount unable to reconcile: 12
 Proceeds raised from convertible bonds (Cl - Large acquisitions can lead to difficulties in 		ueu as equity, n	or debt.					
 Large acquisitions can lead to difficulties in If no reason is found, further work is needed 	0							