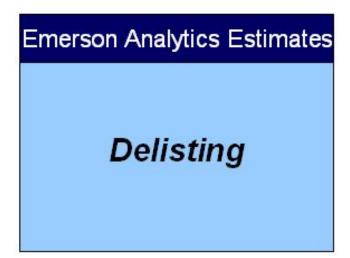


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Truth About China Lumena New Materials (00067.HK)

April 1, 2014

The Basics					
Ticker:	HK:00067				
Recent Price:	HK\$1.25				
Market Cap:	HK\$70.1bn				



Our research and investigations (which involved extensive surveillance of Lumena's plant facilities with video recordings at various locations) show that Lumena's actual revenue in 2012 was probably only Rmb631m, meaning the company exaggerated its revenue by about seven times to a claimed Rmb4.51bn. Lumena probably lost Rmb372m rather than earned Rmb1,394m in 2012.

- Lumena's 250,000-ton medical thenardite output is absurdly high because it means the average Chinese consumes more than 30 doses of its product for laxative purpose per year. Our investigation shows that the Muma plant is probably making less than 1,000 tons of medical thenardite a year while Dahongshan has ceased production of medical thenardite a few years ago;
- Lumena's claim that "specialty" thenardite sells at two to three times of standard thenardite prices is a big lie. Our attempt to purchase "specialty" thenardite directly from Lumena's Guangji facility was met by the revelation that except for a small amount of animal feed-grade thenardite, the company does not produce any other types of "specialty" thenardite;
- The Yuegou thenardite facility is supposed to produce 250,000 tons of "specialty" thenardite a year but shows no sign of any ongoing operations and apparently has never been in business. We also estimate that the Guangji plant with a capacity of purportedly one million tons of "specialty" thenardite is actually running at less than 10% utilisation;
- Based on our calculations regarding the use of raw materials, traffic counts, and conversations with technicians, we estimate that Lumena's PPS resin output is less than 5,000 tons, only one-fifth of that claimed by the company for 2012;
- Lumena claims that its biggest selling product (44% of total sales), PPS compounds, achieved sales of nearly Rmb2bn on a volume of 27,608 tons. Our investigations show that the actual annual production is about 1,200 ton, or 4% of the reported number.

With exaggerated sales and profit, the sanctity of Lumena's balance sheet is naturally questionable.

- Even before beginning construction of its new PPS resin plant in May 2012 and its new PPS fiber plant in April 2013, the company had booked Rmb1.95bn of "assets under construction" on its 2011 balance sheet;
- Lumena's reported net equities of Rmb14.63bn at the end of 2012 consisted of following bogus items. After adjusting these items, the company's net tangible assets are probably only Rmb23.8bn or Rmb0.43 per share, just 16.3% of reported book value.
- After repeatedly delaying the completion of its new PPS plants, the company claimed Rmb3.66bn of "assets under construction" at the end of 2012. In fact there are only several vacant building (no achine inside) worth Rmb180m at end-2013. This results in phantom assets of Rmb3.48bn;
- Rmb0.68bn of intangible assets such as goodwill could not be justified if the underlying assets were not performing; and
- Based on the dismal interest income earned, we estimate that the company's actual cash balance was more like Rmb1.30bn rather than Rmb3.30bn reported at the end of 2012.

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Disclaimer

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We are determined to expose as much of the fraud in the Chinese stock market as we can. The most widespread and serious fraud is probably that undertaken by listed companies, in fabricating non-existent businesses and stealing shareholders money, among other tricks.

In exposing these crimes we challenge the listed companies to prove the integrity of their announcements and financial statements. The listed companies, of course, want everybody to believe that their announcements and financial statements are true. Their auditors, employees, independent directors, lawyers, shareholders and even the general public all hope that these announcements and financial statements are true.

We have made our best effort to ascertain that everything we say in this report is accurate. We have obtained our information from public sources that we believe to be accurate and reliable, or from sources whom we believe are not insiders or connected parties to the companies mentioned herein. However, we are certainly NOT in business of making investment recommendations. This is not an investment report and should not be regarded as such. Read and use our reports at your own risk, and most important of all, DO YOUR OWN RESEARCH BEFORE YOU COMMIT OTHER PEOPLE'S MONEY.

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Part 1. Investigation into thenardite production

Lumena had three thenardite production facilities (each with its glauberite mine) at the time of its IPO in June 2009. After listing, it acquired another facility in Yuegou. This is shown at the following table.

Company Information 1 – Thenardite facilities overview						
Mining Area	Thenardite Type	Designed Capacity (tons per year)				
Dahongshan	15-20% medical thenardite、remainder is powder thenardite	600,000				
Guangji	"Specialty" thenardite	1,000,000				
Muma	Medical thenardite	200,000				
Yuegou	"Specialty" thenardite (animal feed-grade)	300,000				

Source: Lumena

The company claimed the following output figures at its four facilities:

Company Information 2 – Lumena's claim of annual output at its four plants								
Year end Dec 31								
(tons per year)	2006	2007	2008	2009	2010	2011	2012	
Output	504,199	603,839	576,569	1,660,000	1,955,054	1,996,406	1,706,912	
Dahongshan	504,199	603,839	576,569	640,000	600,014	552,047	331,376	
Guangji				1,020,000	1,099,440	980,208	946,254	
Muma					199,020	195,371	174,006	
Yuegou					56,580	268,780	255,276	

Source: Lumena

Sales volume and revenue are reported as follows:

Company Information 3 – Revenue and sales volume of thenardite							
Year end Dec 31	2006	2007	2008	2009	2010	2011	2012
Sales volume (tons)	506,106	696,944	1,503,725	1,657,291	1,967,412	1,996,369	1,663,674
Industrial-grade	478,135	621,663	1,404,645	1,527,288	1,667,596	1,702,933	1,405,471
- powder thenardite	478,135	532,393	477,815	502,617	511,576	453,983	203,941
- "specialty" thenardite		89,270	926,830	1,024,671	1,156,020	1,248,950	1,201,530
Medical thenardite	27,971	75,281	99,080	130,003	299,816	293,436	258,203
Sales revenue (Rmb m)	205	372	1,140	1,344	1,961	2,040	1,575
Industrial-grade	152	226	948	1,008	1,171	1,141	703
 powder thenardite 	152	149	154	127	130	132	53
- "specialty" thenardite		77	794	882	1,041	1,009	650
Medical thenardite	53	146	192	336	790	899	872
Average price (Rmb/ton)	405	533	758	811	997	1,022	947
Industrial-grade	317	363	675	660	702	670	500
- powder thenardite	317	281	323	252	254	292	261
- "specialty" thenardite		858	856	860	900	808	541
Medical thenardite	1,899	1,934	1,939	2,582	2,636	3,064	3,376

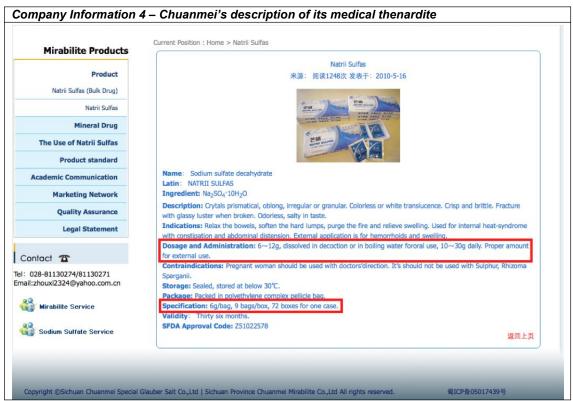
Source: Lumena

Lumena analyses its thenardite sales volume and revenue along product lines, namely medical thenardite and industrial-grade thenardite. There are two types of industrial thenardite, that in powder form and the so-called "specialty" thenardite. Initially, the company disclosed respective sales volume and revenue for all three types. Starting from the 2012 annual report, the company combined powder and "specialty" thenardite into industrial-grade thenardite, though we can still estimate the output of the two based on the output of the four different facilities.

1.1. Medical thenardite output is absurdly high

At its IPO in mid-2009, Lumena took pride in having the only GMP certified plant in China for the production of medical thenardite at its Dahongshan facility. In late 2011, its Muma facility was also awarded a certificate.

The joint website of Lumena's principal subsidiaries, Chuanmei Special Glauber Salt Co Ltd and Chuanmei Mirabilite Co Ltd, describe a normal dosage as 6-12g with a limit of 10-30g per day, as shown below.



Source: http://en.chinachuanmei.cn/mshow.asp?id=3

What does a 6g standard dose of laxative mean in the context of Lumena's annual sales volume of nearly 300,000 tons (in 2010 and 2011, though sales volume fell to 258,203 tons in 2012)?

It means that every Chinese (old people and infants included) needs to take more than 30 doses per year just to consume Lumena's sales volume!

Sales volume of 258,000 tons in 2012 = 258,000,000,000 grams divided by 1,300,000,000 people = 198 grams per person per year divided by a standard dose of 6 grams = 33 doses per year

The sales volume of Lumena's medical thenardite is plainly absurd! The Chinese do not need so much laxative!

During our investigations, we understand that Lumena also sells medical thenardite as a pharmaceutical additive to pharmaceutical manufacturers directly, but the volume of this business is so small that it can be ignored.

1.1.1. Muma facility's real output only a fraction of reported numbers

And we are quite certain that the company simply does not produce so much medical thenardite.

We have listened to a conversation between the Muma facility's manager and a potential buyer of medical thenardite right outside the plant. According to the manager, the Muma facility is producing several thousand tons of medical thenardite a year.

To protect the safety of the Muma manager and other sources including villagers living near Lumena's plants, we will not make public any audio or video recorders in which they reveal evidence of Lumena's lies or exaggerations. Retaliation by Chinese companies against whistleblowers has been well documented by the media (for one example, check out www.publiccompanyprisoner.org). We are, however, sharing such audio/video recordings with the Securities and Futures Commission of Hong Kong (SFC).

The following is a transcript, translated into English, of the conversation with the Muma manager.

Evidence 1 - English transcript of audio clip of Muma facility plant manager on medical thenardite output

At 13'36":

Potential buyer: How much can you supply at this plant?
Muma Manager: Certainly we can satisfy your needs.
Potential buyer: How much can you produce?

Muma Manager: How much do you need?

Potential buyer: How much do I need? The main thing about this medicine is that the usage is not very substantial. Many

people use it, but it all depends on the doctors' preference. Some doctors don't like to use it and prefer to use something else, some like to use this, this thenardite. This is what our market research finds out. The

usage is not substantial.

Muma Manager: We can certainly assure your usage.

Potential buyer: Oh. So what's your annual output?

Muma Manager: Ummmmm(14'20") ... several thousand.

Potential buyer: How much?

Muma Manager: Several thousand tons.

Potential buyer: Several thousand tons? Oh... several thousand tons! Now that's quite a lot. You can supply that much?

Muma Manager: I can supply that much.

Potential buyer: So there's no problem in supply, in production?

Muma Manager: No problem in supply.

Potential buyer: Supply amount is not a problem?

Muma Manager: Not a problem.

Source: Emerson Analytics

According to the manager, the designed capacity and actual output of several thousand tons is not even 5% of the 200,000 ton capacity claimed by the company. But one can detect that he hesitated (at 14'20") when he made the "several thousand tons" claim. He was probably lying and the actual output was probably not even a thousand tons. Lumena is exaggerating its sales volume by well over 20 times for this facility!

1.1.2. The Dahongshan facility has no medical thenardite production

In addition, since the opening of the Muma facility, the company has consistently claimed that its annual sales volume of medical thenardite is bigger than the total output at Muma. This serves to reinforce the legend that the Dahongshan facility has continued to produce medical thenardite. In any case, the company has always claimed that about 15-20% of Dahongshan's output is dedicated to medical thenardite.

Lumena has never published the total annual output of medical thenardite. It does give the total sales volume per year as well as the annual output of the Muma facility. As can be seen from the following table, the gap between total sales volume and Muma's annual output in the last three years has been substantial, and implies that Dahongshan's annual output of medical thenardite should be around 80,000-100,000 tons, assuming that the inventory had held reasonably steady.

Company Information 5 – Sales volume and output of medical thenardite								
Year end Dec 31 (tons)	2006	2007	2008	2009	2010	2011	2012	
Total sales volume	27,971	75,281	99,080	130,003	299,816	293,436	258,203	
Muma claimed output					199,020	195,371	174,006	
Implied Dahongshan output as % of total medical thenardite	27,971 100.0	75,281 100.0	99,080 100.0	130,003 100.0	100,796 33.6	98,065 33.4	84,197 32.6	

Source: Lumena

However, there is no evidence that Dahongshan is continuing to produce medical thenardite. One can see from the following three photographs and video clip, all taken on September 2013, that the medical thenardite plant at Dahongshan is not in use.

In the first photograph, the access road to the Dahongshan medical plant is overgrown with grass and weed, a clear indication that there has not been much traffic (almost certainly no vehicular traffic and probably very little pedestrian traffic as well) for a long time. The building in the middle of the photograph, as indicated by the red arrow, is the medical plant.



In the second photograph, the main gate of the medical plant is locked up during daytime.



Source: Emerson Analytics

And in the third photograph, below, viewed from inside the gate, the lock has turned rusty, suggesting that it has not been used for quite some time.



The following video clip was taken by our investigators who visited the medical plant in September 2013.



Source: Emerson Analytics

According to a villager near the Dahongshan facility, the medical thenardite production line was taken out in 2010, about three to four years ago, and moved to the Muma facility.

The following is a transcript, translated into English, of the Dahongshan villager's audio clip on the production of medical thenardite. Again, we are sharing this audio clip with SFC.

Evidence 6 – English transcript of audio clip of Dahongshan villager on medical thenardite output

At 00'00":

Emerson investigator: So medical thenardite is made in Guangii?

Villager: In Muma mountain.

Emerson investigator: Oh?

Villager: Muma mountain. Medical production is all moved to Muma mountain.

Emerson investigator: So the medical use production line is all moved to Muma? When was it moved?

Villager: It's been a couple of years.

Emerson investigator: So did they build up that plant in Muma a couple of years ago when they moved it out of here?

Villager: Yes, it's been more than a couple of years. More than a couple of years.

Emerson investigator: More than a couple of years?

Villager: It's like three years. Emerson investigator: Three years?

Villager: About three years. Probably three to four years.

Emerson investigator: So that was in 2010.

Villager: Yeah.

Source: Emerson Analytics

To conclude:

- The output and sales volume of medical thenardite claimed by Lumena is too high to be true, as the Chinese cannot possibly consume it all;
- Conversation between the Muma medical thenardite factory manager and a potential buyer reveals that the actual output is merely a few percent of the amount claimed by Lumena;

^{*} You may go to www.emersonanalytics.co/downloads/Lumena-HK_0067.zip to download the file.

- Photographic and video evidence show that Dahongshan's medical facility has been abandoned for long time and one
 villager said that the Dahongshan medical thenardite production line was moved to Muma in about 2010;
- Based on the above, Lumena's medical thenardite output is probably less than 1,000 tons a year. The exaggeration could be 200 times.

1.2 "Specialty" thenardite is a big lie

Lumena produces its so-called "specialty" thenardite at the Guangji and Yuegou facilities. This is made clear in p.17 of the company's 2011 annual report.

When one googles "specialty thenardite", among the first 100 results, everything that refers to "specialty thenardite" as a product has to do with Lumena. One just cannot help but suspect that "specialty thenardite" is a phrase coined by Lumena and no one else bothers with it. If you read this section carefully, you will see that thenardite is a commodity that is basically 99% pure, and that Lumena itself does not manufacture any high-priced "specialty" thenardite.

Company Information 6 - Thenardite Type

Dahongshan Mining Area (powder thenardite & medical thenardite)

Our mine in the Dahongshan Mining Area is a fully developed and operational underground mining and processing facility that produced approximately 552,047 tonnes of thenardite for the year ended 31 December 2011. As of the date of this report, our mining and production facilities in the Dahongshan Mining Area have a total production capacity of 0.6 million tpa. The production capacity of this mining area is used to produce powder thenardite and medical thenardite as to 80% to 85% and 15% to 20% respectively. There was no material change in the glauberite reserves and resources of the Dahongshan Mining Area as of 31 December 2011.

Guangji Mining Area (specialty thenardite)

Our Guangji Mining Area produced approximately 980,208 tonnes of thenardite for the year ended 31 December 2011. The production capacity of our mining and production facilities in the Guangji Mining Area is 1.1 million tpa for the year ended 31 December 2011. There was no material change in the glauberite reserves and resources of the Guangji Mining Area as at 31 December 2011.

Muma Mining Area (medical thenardite)

Our Muma Mining Area have a production facility for medical thenardite of a total production capacity of 200,000 tpa. Our Muma Mining Area produced approximately 195,371 tonnes of medical thenardite for the year ended 31 December 2011. There was no material change in the glauberite reserves and resources of the Muma Mining Area as of 31 December 2011.

Yuegou Mining Area (animal feed grade thenardite)

Our production facility for animal feed grade thenardite in the Yuegou Mining Area has a total production capacity of 0.3 million tpa. Our Yuegou Mining Area produced approximately 268,780 tonnes of animal feed grade thenardite for the year ended 31 December 2011. There was no material change in the glauberite reserves and resources of the Yuegou Mining Area as at 31 December 2011.

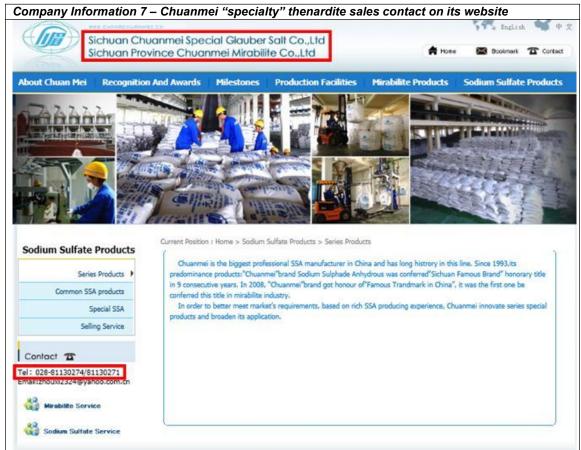
Source: Lumena annual report 2011, p.17

Based on figures in the <u>IPO prospectus</u> (p.105) and various annual reports, we can calculate that the company was implying that it sold its "specialty" thenardite at average prices of Rmb800-900 a ton during 2007 through 2011. (See the table in Company Information 3). This was more than double the average prices of Rmb252-323 for powder thenardite during the same period.

Unfortunately, that's too good to be true. Standard thenardite is 99% pure. As a simple and common commodity, a tiny little quality difference is not sufficient to command a premium of 150-200%. We don't think so. Neither do the end-users.

1.2.1. Salesman said no "specialty" thenardite was produced

It is easy to find out if the company is really selling "specialty" thenardite at such exorbitant prices as it claims – one just needs to call up the company and place an order. One can obtain the telephone number of Chuanmei's (Lumena's subsidiary handling the thenardite business) sales department from its website, as shown in the following photograph.



Source: http://en.chinachuanmei.cn/natril.asp

As one can hear from the recorded telephone conversation between our investigator and Chuanmei's sales executive, the company simply does not produce "specialty" thenardite.

Evidence 7 – Audio <u>clip</u> of Chuanmei sales executive on "specialty" thenardite*

Source: Emerson Analytics

The following is a transcript, translated into English, of the audio clip of Chuanmei Thenardite Company sales executive.

Evidence 7.1 - English transcript of audio clip of Chuanmei sales executive on "specialty" thenardite

At 00'00":

Emerson investigator: Hi, how are you?

Chuanmei sales executive: Hello.

Emerson investigator: Is this Chuanmei Thenardite?

Chuanmei sales executive: Yes.

Emerson investigator: Well, can I ask about your thenardite? Do you have thenardite in supply now?

^{*} You may go to www.emersonanalytics.co/downloads/Lumena-HK 0067.zip to download the file.

Chuanmei sales executive: Yes, there is supply.

Emerson investigator: So there is supply? Your thenardite, what kind of specifications have you got? Only 99

thenardite? Or would you have sub-standard products like 95 thenardite?

Chuanmei sales executive: No sub-standard products. Normally, we don't have sub-standard products.

Emerson investigator: So, all 99 thenardite?

Chuanmei sales executive: Yes.

Emerson investigator: Now what is the price of your 99 thenardite?

Chuanmei sales executive: 330 (yuan). Emerson investigator: 330? Chuanmei sales executive: Yeah.

Emerson investigator: And do we have any "specialty" products like the low chloride, that kind of products?

Chuanmei sales executive:

Emerson investigator:

Chuanmei sales executive:

No. No.

Not this kind?

That's right.

Emerson investigator: What if, say, if I specifically order it, can you produce it?

Chuanmei sales executive: That's not possible. Emerson investigator: You won't produce it?

Chuanmei sales executive: Hmmm...

Emerson investigator: Now if I place an order ...

Chuanmei sales executive: What kind of product do you need?

Emerson investigator: I need a large amount of 99 thenardite. But there are some special needs, of course the orders

are smaller, for "specialty" thenardite. So I want to know if you have them?

Chuanmei sales executive: No

Emerson investigator: OK, fine. Now if I want to place an order, I want to know if you have supplies ready?

Chuanmei sales executive: We are continuously in production. And our production is normal.

Emerson investigator: So supply is not a problem?

Chuanmei sales executive: Right.

Emerson investigator: Oh, OK. Now if I ask for a supply, for say, 50-60 tons, there will not be a problem in supply?

Chuanmei sales executive: What do you need?

Emerson investigator: 99 thenardite. The standard stuff.

Chuanmei sales executive: You can get it anytime. No need for any preparation. Because we are constantly in production.

Emerson investigator: OK. OK. OK. Good. Good. Good. Thank you.

Chuanmei sales executive: That's alright.

Emerson investigator: Bye.

Source: Emerson Analytics

1.2.2. Dahongshan's price is higher than Guangji's, rather than vice versa

To establish the ex-factory prices of thenardite from the Dahongshan and Guangji facilities, we simply called up Chuanmei and checked the price difference between the two.

As you can hear from this audio clip, Dahongshan's thenardite is more expensive than that of Guangji, at Rmb20 a ton more. But isn't Guangji supposed to be producing "specialty" thenardite that is priced at more than double the standard thenardite?

Evidence 8 – Audio clip of Chuanmei sales executive on thenardite prices*

Source: Emerson Analytics

The following is a transcript, translated into English, of the audio clip of a Chuanmei sales executive on thenardite prices.

Evidence 8.1 – English transcript of audio clip of Chuanmei sales executive on thenardite prices

At 00'00":

Emerson investigator: Hi, how are you? Chuanmei staff: Hi, how are you?

^{*} You may go to www.emersonanalytics.co/downloads/Lumena-HK_0067.zip to download the file.

Emerson investigator: Are you Sichuan Chuanmei Thenardite?

Chuanmei staff: Yes, please go ahead.

Emerson investigator: I want to know if you have 99 thenardite?

Chuanmei staff: Yes, indeed. Emerson investigator: How much is it?

Chuanmei staff: Three hundred forty a ton. Emerson investigator: Three hundred forty a ton.

Chuanmei staff: Hello?

Emerson investigator: Hello, can you hear me? Yes, go ahead, I can hear you.

Emerson investigator: I see on your website that you have four mines?

Chuanmei staff: Yes.

Emerson investigator: And it says the quality of the mineral output is different?

Chuanmei staff: They have different purity levels.

Emerson investigator: So, the thenardite from Dahongshan or Guangji, how much is their 99 thenardite?

Chuanmei staff: Well, what industry are you in? It depends on what product suits you best.

Emerson investigator: I'm in the washing industry.

Chuanmei staff: For washing, the 99 thenardite must be of first-rate quality.

Emerson investigator: Yes, yes. Because I see that you mention about the different quality of the mineral output, I guess

the prices are not the same?

Chuanmei staff: Oh, the different quality ... the difference is on testing standards.

Emerson investigator: What does that mean?

Chuanmei staff: It refers to the finished products, not the minerals.

Emerson investigator: Oh. Then may be I have interpreted it in a different way. In any case, I hear that the 99 thenardite

from Dahongshan is different from the Guangji 99 thenardite in price?

Chuanmei staff: Right, yes.

Emerson investigator: So how much are they? Chuanmei staff: Which one do you need?

Emerson investigator: I want to see how much different are their prices, whether the difference is too much or not, in

terms of prices.

Chuanmei staff: The difference is 20 yuan.

Emerson investigator: The difference is 20, isn't it? Then which is more expensive?

Chuanmei staff: Dahongshan is more expensive.

Emerson investigator: Dahongshan ... is three hundred and ...?

Chuanmei staff: Three hundred sixty.

Emerson investigator: Dahongshan is 360, so Guangji is 340.

Chuanmei staff: Three hundred forty.

Emerson investigator: So you were quoting me Guangji price, right?

Chuanmei staff: Correct.

Emerson investigator: Now will you handle transport? Chuanmei staff: Transport ... where are you?

Emerson investigator: That is to say, if it is far away, you'll add a transport cost?

Chuanmei staff: Yes.

Emerson investigator: So how many tons minimum before you will take care of transport?

Chuanmei staff: Fifty-five tons.

Emerson investigator: Fifty-five tons. That's one truck load.

Chuanmei staff: Yes, a container box.

Emerson investigator: So, is that your lowest price?

Chuanmei staff: Yes.

Emerson investigator: Well, let me check around. Thank you.

Chuanmei staff: Good.

1.2.3. Sales receipt shows Guangji does not make "specialty" thenardite

We have also seen a receipt and its related dispatch list (Evidence 9) for industrial-grade thenardite from Guangji facility. According to the receipt, the standard thenardite cost Rmb320 a ton. Thus, Guangji's product is actually cheaper than that of Dahongshan, even though it is supposed to be producing the more expensive "specialty" thenardite.

To protect the identity of the purchaser, we are not making this receipt and its dispatch list public. We are, however, sharing this information with SFC.

To conclude, the reality of Lumena's so-called "specialty" thenardite myth is:

- Chuanmei's salesman said over the telephone that the company did not produce any "specialty" thenardite of the "low chloride" or similar type claimed by Lumena in its IPO prospectus or annual reports;
- The Guangji facility, which is supposed to be the main producer of "specialty" thenardite, sells its products at a price that is lower than that commanded by the Dahongshan facility, which is producing only standard thenardite; and
- Except for some animal feed-grade thenardite, there is really no "specialty" thenardite production at all.

1.3 Industrial thenardite output also exaggerated

Lumena claims that it sold a total of 1.41m tons of industrial grade thenardite in 2012, with 1.2m tons of "specialty" thenardite being produced by Guangji and Yuegou. Our investigations show that total industrial grade thenardite output has been seriously exaggerated, by more than 10 times.

1.3.1. Guangji output not even 10% of Lumena's claim

Thenardite produced by Guangji is shipped to customers by rail. The rail line, however, does not connect to the plant directly. It sends products by medium-sized trucks, each carrying about 30 tons of thenardite, to the train station. Two trucks then empty their contents into a container box to be carried by a train, as shown in the following photograph.



According to Lumena, Guangji produced about 946,000 tons of thenardite in 2012 and more than 486,000 tons in 1H2013, up from 470,797 the same period a year ago. Assuming 330 days of transport activities a year, such a humongous volume means at least 95 trucks are needed on a daily basis to carry the load.

946,000 tons / 330 days / 30 tons per truck = 95.6 trucks per day

As a truck needs to go in to the plant empty and come out fully loaded, that's at least 190 trips per day. In other words, except for the long holiday breaks during the Chinese new year and National Day holidays, there is a truck coming into or going out of the plant every eight minutes, 24 hours a day.

Our investigators observed the Guangji operation for two to three months during the past summer and fall. On average, we saw fewer than 10 truckloads per day, a far cry from the 95 trucks needed to clear the load. That's not even 10% of the claimed output. Did we coincidentally visit them during their maintenance shutdown? But a maintenance shutdown should not last more than a month.

1.3.2. Yuegou facility has never produced anything

Lumena acquired the Yuegou facility some time in 2009 for an undisclosed sum. It then spent an undisclosed amount to install an animal feed-grade thenardite production line, with trial production said to have started in August 2010. The company has also claimed the 300,000-ton-per-annum plant had been producing some 260,000 tons of animal feed-grade thenardite (which can be regarded as a "specialty" thenardite, but not for industrial use) a year during the last two years.

Our visit to the Yuegou facility, however, revealed an entirely different picture. Our inspection and our conversation with the local people suggest that the Yuegou facility has never been in production since it was acquired by Lumena.



This picture of the Yuegou facility main gate shows the open space in front of the gate being used by local farmers to dry their corn. No company will allow this to happen if it is in operation and has traffic going through. The farmers also told us that the Yuegou plant had NEVER produced anything.

To protect those filmed in the interviews, we will not publish the interviews in this report. We are, however, sending the video to SFC.



Source: Emerson Analytics

We can see from the video two local farmers drying their corn right outside the main gate of the plant that is supposed to be producing feed-grade thenardite. The woman farmer tells our investigator that there is no one in the plant and that production of feed-grade thenardite is in Guangji. A partial transcript in English is provided below for our readers' convenience.

Evidence 12.1 – English transcript of video clip of farmer nearby Yuegou facility

At 18:07'30":

Emerson investigator: Is there anyone inside the factory?

Farmer: No.

Emerson investigator: Really?

Farmer: No. What do you want? Emerson investigator: I want to buy their products.

Farmer: Buy their products? What do you want to buy? Sodium Sulfate?

Then at 18:08'06":

Emerson investigator: Is the product over there the same as that here? There is no production here. Only in Guangji.

Emerson investigator: No production here?

Farmer: There is no production here. Only in Guangji.

Emerson investigator: There is no production here all along?

Farmer: Right. No production.

Then at 18:09'23":

Emerson investigator: This factory has never been in production?

Farmer: It has never been in production after they bought it.

Source: Emerson Analytics

Another villager told our investigator that the Yuegou facility used to be called Jianxin Chemicals Factory and belonged to a prison. Since Boss Li (the ultimate controller of Lumena) bought it, there has never been any production.

Evidence 13 - English transcript of audio clip of another farmer nearby Yuegou facility

Emerson investigator: They don't produce anything over there in Yuegou?

Farmer: No, no production.

They never produced anything after completion? **Emerson investigator:**

They did produce years ago, before Boss Li bought it. It used to be a labor camp. Farmer:

Emerson investigator: La ...?

Farmer: Labor camp.

It was a labor camp? Emerson investigator:

Yes, it was a labor camp. Farmer: Emerson investigator: So it was a prison.

Yes, the prison moved to Pengshan. Farmer:

Moved to Pengshan?

Emerson investigator:

Yes, moved to Pengshan. Then Boss Li bought this. Farmer:

Boss Li bought this, and build the Yuegou ... Emerson investigator:

That was an existing chemical plant, the Yuegou Chemical Factory. Farmer:

Oh, I saw a sign over there... it was originally called Xinjian, something Xin ... Emerson investigator:

Jianxin Chemical Factory. Farmer: Emerson investigator: Jianxin Chemical Factory.

Jian (construct) xin (new) person .. a prison. Farmer:

Emerson investigator: Oh, originally a prison.

Yes, a prison of several thousand people. Farmer:

Several thousand people? That's very big. So there's been no production since it was bought out? Emerson investigator:

Farmer: No, never.

To conclude, the main problems with Lumena's industrial-grade thenardite production are:

- The Yuegou plant has never been in production since it was acquired by the company in late 2009, which means the company exaggerated its production capacity by 300,000 ton a year;
- Given the evidence that the company has been fabricating production figures at Muma, Yuegou and Dahongshan medical plant, it is difficult to believe that its volume figure at Guangji is any more reliable; and
- Observation of Guangji's traffic flow suggests that its output is not even 10% of that claimed by Lumena.

Part 2. Investigation into PPS Production

Lumena bought what was said to be the world's largest polyphenylene sulfide (PPS) manufacturer from connected parties in 2010 for a total of nearly Rmb10bn. The available capacity at that time was shown below, copied from the company's acquisition document dated December 14, 2010.

Name	Location	Product Types	Capacity (metric tons per annum)
Deyang Materials	Deyang City, Sichuan Province, PRC	injection moulding; coating-grade or fibre- grade PPS resin, as required	20,000
		injection moulding; coating-grade or fibre- grade PPS resin, as required	4,000
		PPS fibre	5,000
Deyang Chemical	Chengdu City, Sichuan Province, PRC	injection moulding; coating-grade or fibre- grade PPS resin, as required	6,000
		PPS compounds	30,000

Source: Lumena

Note: Deyang Materials refers to Sichuan Deyang Special New Materials Co., Ltd. Deyang Chemical refers to Sichuan Deyang Chemical Co., Ltd.

The following table shows Lumena's resin output and sales volume of final products in the last few years. The company did not disclose its resin output in 2011 and 2012, and gave only the first half number for 2010. We therefore estimated the resin output for those three years using final products sales volume to resin output in 2009, which was 1.45x.

Year end Dec 31								
(tons per year)	2007	2008	2009	2010	2011	2012	1H2012	1H2013
Resin output	4,439	11,351	18,058	21,463	24,867	27,576	13,369	14,342
Sales volume	6,430	15,765	26,178	31,114	36,049	39,976	19,382	20,796
PPS resin					5,778	7,614	3,380	4,129
PPS compounds					25,635	27,608	13,573	14,374
PPS fiber					4,636	4,754	2,429	2,293
Sales volume / Resin output	1.45	1.39	1.45					

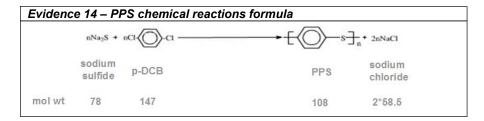
Source: Lumena, Emerson Analytics

2.1. PPS resin actual output is less than 20% of claimed amount

Based on our investigations and analysis, Lumena's real PPS resin output is probably less than 20% of what the company wants us to believe.

2.1.1. Raw material usage shows PPS resin output way below published data

The following table shows the chemical reactions formula for PPS, with the third line showing molecular weight.



Lumena's PPS acquisition document says that its Na₂S, raw material for PPS production, was at that time exclusively supplied by a Shaanxi-based company. Our investigation shows that this company was Shaanxi Fuhua Chemical Co Ltd (陕西富化化工有限责任公司). It is now still a leading Na₂S supplier to Lumena. We have also confirmed that the Na₂S Lumena uses to produce its PPS is the 60% content low ferric sodium sulfide.

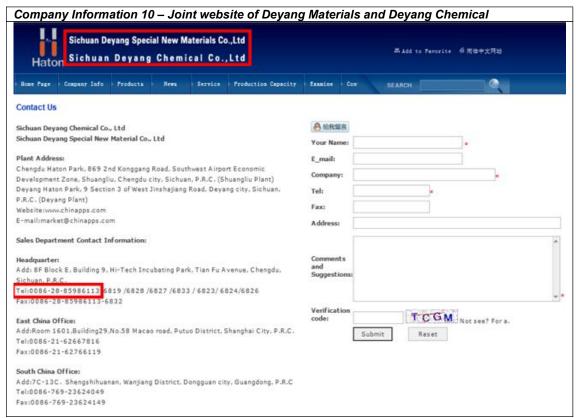


Source: http://www.fuhua-chem.com/cgi/search-en.cgi?f=product_en1+product_en_1_+company_en_1_&t=product_en_1_&id=33226

Based on the above formula, the production of 27,576 tons of PPS resin needs 33,193 tons of low ferric Na₂S, as shown below:

 $27,576 \text{ tons} / 108 * 78 = 20,190 \text{ tons of pure Na}_2S / 60\% \text{ purity} = 33,193 \text{ tons of low ferric Na}_2S$

So, how much is the actual demand for low ferric sodium sulfide at the Lumena PPS plants? We found this out after calling up the two operating subsidiaries, Deyang Materials and Deyang Chemical. The following picture of their joint website shows the telephone number called.



Source: http://en.chinapps.com/contactus.aspx

Click on the following link to listen to the recorded telephone conversation with Deyang companies merchandising department.

Evidence 16 – Audio <u>clip</u> of conversation with Deyang companies merchandising department* Source: Emerson Analytics

The following is a transcript, translated into English, of the call.

Evidence 16.1 – English transcript of audio clip of conversation with Deyang companies merchandising department At 00'32": Receptionist: How are you? How are you? I want to ask you, what is the telephone number of the merchandizing department? Merchandizing department? Please wait, I'll transfer you. Thank you. Receptionist: Not at all. At 01'00":

^{*} You may go to www.emersonanalytics.co/downloads/Lumena-HK_0067.zip to download the file.

Receiver: Hello?

Emerson investigator: Hello, is this the merchandising department?

Receiver: Yes, good day to you.

Emerson investigator: Good day to you. The thing is this. And we here have sodium sulfide that we can supply. I see that

your plant ...

Receiver: What about your capacity?

Emerson investigator: Our ... this ... our current capacity ... you ... your demand... what is your demand like? I

mean your demand volume.

Receiver: Several hundred tons.

Emerson investigator: Several hundred tons a year, right?

Receiver: One month.

Emerson investigator: One month, several hundred tons.

Source: Emerson Analytics

So, Lumena's demand for low ferric sodium sulfide is only a few hundred tons a month. That translates into a few thousand tons a year, and certainly no more than 12,000 tons a year. This can produce up to 10,000 tons of PPS, a long way below the 27,000-ton output claimed by the company. The actual raw materials demand, as revealed by Deyang companies merchandising staff, suggests that the actual PPS output is unlikely to exceed one-third of what Lumena claims.

2.1.2. Deyang Materials engineer puts output at 5,000-6,000 tons

A potential client visited Deyang Materials during the summer of 2013 to find out about its products. We heard a recording of parts of the conversation that he had with staff on the floor.

An English transcript of the conversation is provided below for our reader's convenience.

Evidence 17.1 - English transcript of audio clip of Deyang Materials engineers

Potential client: We here, how much can we produce each year? Engineer 1: We can produce ... can reach several thousand tons.

Potential client: One thousand tons?

Enginee1: Almost five to six thousand tons.

Potential client: Five to six thousand tons?

Engineer 1: Yes

Potential client: Our stuff is ... a friend of mine told me that our stuff here includes resin ...

Engineer 1: Yes

Potential client: Resin, and also ... what is it called? ... fiber...

Engineer 1: Yes.

Potential client: They are different?

Engineer 1: The resin ... it is ... intermediate ... product.

Potential client: Resin is intermediate product?

Engineer 1: It can ... it can be ... combined with glass fiber to become compound particles. The short fiber ... the

fiber ... it can be considered a processed product and can be sold directly.

Potential client: Oh, fiber is based on resin and processed further. So, the five to six thousand tons, is it resin

or ...?

Engineer 1: Resin. Resin can be further processed to become chips, compounds, long or short fiber, to be pulled into

fiber.

Potential client: So this five, six thousand tons is resin. That means it's our most basic raw material, isn't it?

Engineer 1: Basically, after it's produced, it goes through the fiber process.

Potential client: How much can we produce accordingly?

Engineer 2: Fiber? The designed capacity ... that's ... here it is about five thousand tons.

Potential client: Designed capacity?

Engineer 2: It can be adjusted, depending on market conditions. Generally, it's several thousand tons, two,

three thousand tons.

Potential client: So that's just two, three thousand tons a year.

Engineer 2: The current situation is two, three thousand tons.

Potential client: Two, three thousand tons.

Source: Emerson Analytics

2.1.3. Video recording of Deyang Materials traffic

Based on the previous formula, the production of 27,576 tons of PPS resin claimed by Lumena also requires 37,534 tons of para-dichlorobenzene p-DCB, as shown below:

27,576 tons of PPS / 108 * 147 = 37,534 tons of p-DCB

Ignoring other raw materials, just the two key raw materials and the intermediate output of PPS resin will amount to the movement of nearly 100,000 tons of goods at Lumena's plants, according to its claimed PPS resin output:

33,193 tons of Na₂S + 37,534 tons of p-DCB + 27,576 tons of PPS resin = 98,303 tons of key chemicals

Of the 30,000 tons of total PPS resin capacity, Lumena claims that Deyang Materials has a capacity of 24,000 tons a year. This implies a movement of nearly 80,000 tons, as calculated below:

98,303 tons of key chemicals / 30,000 tons of total capacity * 24,000 tons of capacity at Deyang Materials = 78,642 tons

Again, assuming 330 days of transport activities a year, using 10-ton trucks (those that actually serve the plant), Deyang Materials needs 24 trucks a day to carry its load, implying 48 two-way truck movements every 24 hours. During daytime, one should see at least one truck movement every 15 minutes or so. Even if one assumes that a truck can carry 30 tons, there should be 16 two-way truck movements every day.

We observed Deyang Materials' plant over a five-month period during the past summer and fall. According to our count, truck traffic has been miserably low – only three to four truck movements a day.

The following photograph shows a typical 10-ton truck that arriving at Devang Materials during our observation period.



We made video recordings of Deyang Materials' plant for several consecutive days. This video evidence is not included here but is shared with SFC.

In the following table, we list the truck movements at the Deyang Materials plant during five consecutive days in November 2013. The five-day video recording reflects a picture consistent with what we have observed over the past five months, which is the reason why we did not make more recording.

Evidence 19 – Log of Deyang Materials truck movement								
Days	Hours of video	Truck number	Movement Time	Direction	Truck condition			
		1	05:52	Out	Loaded			
One	ne 14.0	2	08:08	In	Loaded			
		3	08:35	In	Empty			
		4	05:52	Out	Loaded			
		5	10:19	Out	Loaded			
Two	22.5	6	11:33	In	Loaded			
		7	12:28	Out	Empty			
		8	19:17	Out	Loaded			
Throo	nree 17.0	9	05:57	Out	Loaded			
Tillee		10	11:45	In	Loaded			
		11	05:48	Out	Loaded			
Four	15.0	12	07:02	In	Loaded			
		13	17:09	Out	Empty			
		14	05:59	Out	Loaded			
Five	13.0	15	08:40	In	Empty			
FIVE	13.0	16	10:10	Out	Loaded			
		17	11:47	In	Loaded			

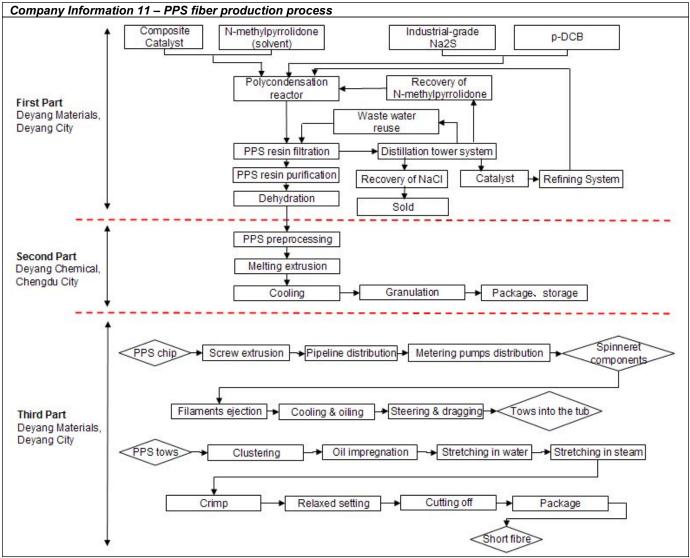
Source: Emerson Analytics

We noticed a regular pattern in Deyang Materials' truck traffic: Every morning, at about 6am, a 10-ton truck carrying the license plate of "III AG0920" will leave Deyang Materials' plant, and will return at noon or so. We followed the truck, and discovered that its destination was the Deyang Chemical plant in Chengdu, about 90km away. It would spend about one-and-ahalf hours at Deyang Chemical before returning to Deyang Materials fully loaded. (In the following table, red entries numbered 1, 4, 9, 11 and 14 represent the truck leaving Deyang Materials. Those numbered 6, 10 and 17 are returning trips of 4, 9 and 14).



Source: Emerson Analytics

Before we explain the significance of this particular truck, we refer our readers to an article published by Deyang Materials and Deyang Chemical in April 2013, entitled *A Brief Introduction to the Applications and Technology Development of PPS Fiber*, which explains the company's PPS fiber production process. Based on this article, the fact that the extrusion and chip-making processes are located in Deyang Chemical in Chengdu, and the traffic pattern between the two plants, we are convinced that Lumena's PPS fiber production process is structured as follows:



Source: http://www.docin.com/p-655108386.html, Emerson Analytics

Note: The above flowchart shows a very rough English translation of the Chinese original.

The first part of the flow chart can be found in p.65 of Lumena's <u>PPS acquisition document</u>. This part deals with the production of PPS resin. The second part deals with the extrusion and chip-making process, which we are convinced is done at the Deyang Chemical plant in Chengdu. The third part deals with fiber making, which is only done in the Deyang Materials plant in Deyang City, as made clear in Company Information 8.

Thus, the truck "III AG0920" is only handling Lumena's internal transport and does not involve the basic materials or final products. There would have been no need for this truck if the equipment for part two were located at the Deyang Materials plant in Deyang City.

Taking out the eight trips (represented in red in the Evidence 19 table) made by this truck, Deyang Materials actually saw nine trips of truck traffic involving raw materials and/or final products during those five days.

How can such a miserably low traffic volume handle the output that Lumena claims for its PPS business?

2.2. PPS compounds said to account for 44% of total revenue but actual output only 4% of reported level

According to Lumena, it sold Rmb1.99bn worth of PPS compounds in 2012, accounting for 44% of total sales that year. However, our investigation and analysis show that its actual output was about 1,188 tons or 4.3% of that claimed by the company. That's an outrageous 23-time exaggeration!

The following is a detailed analysis of Lumena's PPS compounds production.

2.2.1. Where is the 30,000-ton PPS compounds capacity?

Lumena's PPS compounds facility belongs to Deyang Chemical. Deyang Chemical's PPS factory is located at Haton Garden in Shuangliu County in southwest Chengdu, capital of Sichuan province, and is indicated by the orange marker "A" in the following map, not too far away from the Chengdu Shuangliu Airport (marked by the red marker). It is right on the G5 Beijing-Kunming Highway/G93 Chengdu-Chongqing Highway.



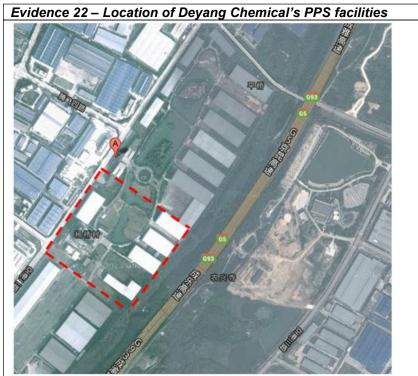
Source: Google map

Haton Garden, marked out in the red box below, is an industrial complex in Shuangliu that houses Sichuan Tengzhong Heavy Industrial Machinery Co Ltd, Chengdu Tengzhong Avionics Co Ltd and Deyang Chemical.



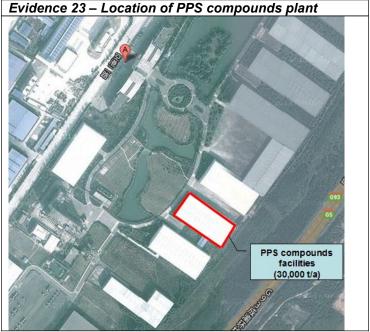
Source: Google map, Emerson Analytics

In Evidence 22 below, the red rectangular box indicates the land and buildings used by Deyang Chemical's PPS operations. The red marker "A" is the main gate of Haton Garden.



Source: Google map, Emerson Analytics

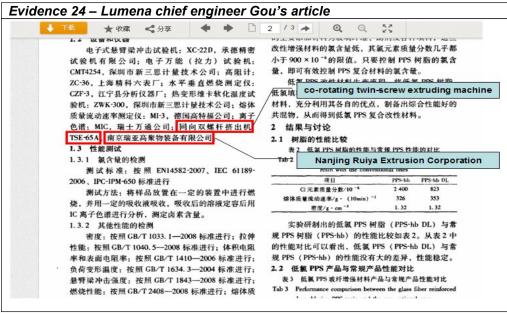
The middle box, marked in red in Evidence 23, is the PPS compounds production plant with an annual capacity of 30,000 tons.



Source: Google map, Emerson Analytics

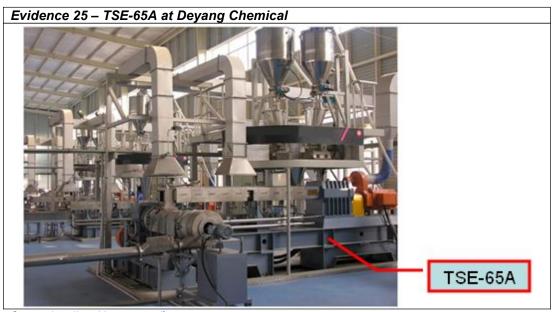
2.2.2. The key extrusion machine - TSE-65A

In September 2010, the *China Plastics Industry* magazine published an article "Preparation of low chloride PPS resin and a study on the properties of its modified material". The author, Gou Liangwu, is chief engineer of Lumena. He is also a director of both Deyang Materials and Deyang Chemical. The article mentions an extruding machine, the co-rotating twin-screw TSE-65A, underlined in red below.



Source: http://www.doc88.com/p-858246235005.html

Comparing this information with Lumena's website, we can tell that the company also uses this extrusion machine.



Source: http://en.chinapps.com/factory.aspx

The production capacity of TSE-65A, a standardized machine, is 150-300kg per hour. Nanjing Ruiya Extrusion, the company that supplied this machine to Lumena, confirmed to us that TSE-65A's production capacity when used in PPS compounds is 200-250kg per hour.

Model	Diameter (mm)	L/D	Max speed (rpm)	Power (kw)	Torque (N.m)	T/A ³	Capacity (kg/h)
TSE20A	22	28-56	600	4	30	4.8	1-10
TSE35A	35	28-56	600	15	115	4.2	10-50
TSE50A	50	28-56	500	45	405	5.1	80-150
TSE65A	62	28-56	500	75	675	4.8	150-300
TSE75A	72	28-56	500	110	1005	4.6	300-550
TSE95A	92	28-56	400	250	2815	5.9	400-900
TSE135A	131	28-56	400	400	6190	4.6	900-1200

Source: http://www.nj-guangda.com/english/proShow.aspx?id=111

2.2.3. Estimating PPS compounds output

A customer who knows the company well has the following observations:

- There are six TSE-65A machines used for the production of PPS compounds, three of them have been idle for a long time; and
- The three machines in operation run for eight hours a day doing one shift, and they run in full load for no more than six hours a day.

Based on these observations, and assuming a capacity of 200kg per hour and 330 working days a year, we arrive at an output figure of 1,188 tons a year:

200kg per hour * 6 hours * 3 machines * 330 days = 1,188,000 kg or 1,188 tons per year

Lumena has exaggerated its PPS compounds output by more than 20 times!

2.3. Our estimates of PPS resin and final products actual output

Based on the above pieces of evidence and analysis, we believe Lumena's production of PPS resin amounted to about 5,000 tons, roughly 18% of what the company claimed. The usage of Na_2S should have amounted to 6,019 tons, implying a monthly consumption of 500 tons. Recall that Deyang Chemical's merchandizer has said that its demand for sodium sulfide is a few hundred tons a month.

With 5,000 tons of PPS resin, the company could probably sell 7,250 tons of final products. Of this, we have just demonstrated above that the company probably sold 1,188 tons of PPS compounds, about 4.3% of the amount reported. That leaves 6,062 tons of final products. Assume that the actual output of PPS fiber was half the reported number or 2,377 tons (recall that towards the end of the conversation in Evidence 17, Engineer 2 said output was two to three thousand tons). The remaining 3,682 tons were PPS resin, at about 48.4% of the amount claimed.

Estimate 1 – Estimated PPS final product breakdown							
(tons per year)	2012 reported	2012 estimated	ratio				
PPS resin	7,614	3,685	48.3%				
PPS compounds	27,608	1,188	4.3%				
PPS fiber	4,754	2,377	50.0%				
Total	39,976	7,250	18.1%				

Source: Emerson Analytics

To summarize:

- 1. Lumena's total PPS resin output is probably less than 20% of the amount it claims, based on:
 - a. A merchandizing staff told our investigator that the company's demand for sodium sulfide, a key raw material, is only several hundred tons a month, which puts a ceiling on PPS resin output at no more than 10,000 tons;
 - b. An engineer at the PPS resin plant told a potential customer that annual output is 5,000-6,000 tons; and
 - c. Truck traffic count reveals a movement significantly below the volume needed.
- 2. Given an inflated PPS resin output number, the sales volume of Lumena's final products are necessarily exaggerated by five times in aggregate;
- 3. Among the three types of final products, Lumena chooses to magnify the sales volume of PPS compounds by more than 20 times:
 - a. We have identified the intrusion machine that Lumena uses for producing PPS compounds; and
 - b. We have established that it is running at very low capacity utilization ratio of about 4% as half of the six machines are left idle and the other half only used for one eight-hour shift daily.

Part 3. Exaggerated Profitability and Asset Black Holes

3.1. Exaggerated profitability

3.1.1. Revenue inflated by 7x

We have seen from the previous two sections that Lumena has exaggerated its thenardite and PPS output by roughly five times: among them medical thenardite was probably inflated by 200 times, and PPS compounds by 20 times.

We did not made detailed investigations into Lumena's unit prices. Giving the company the benefits of doubt, we have assumed that the unit prices achieved by the company were accurate. (Given that the company does not actually produce "specialty" thenardite, we assume all non-medical thenardite sells at the same price. This may result in a slight underestimation because animal feed-grade thenardite is more expensive. As the volume involved is insignificant the overall impact is negligible). Still, our calculations show that the company probably inflated its 2012 sales by seven times.

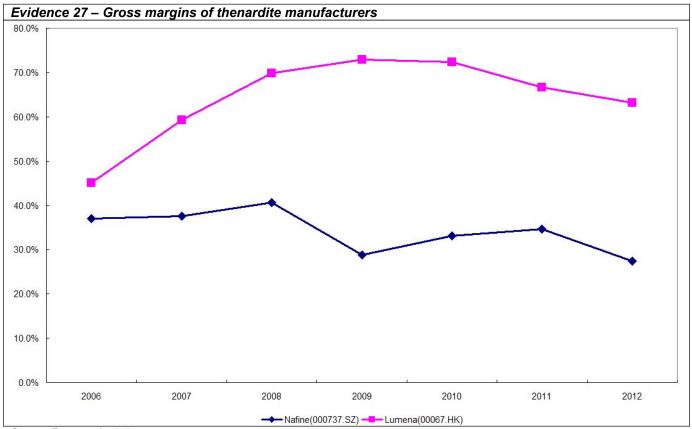
Estimate 2 – Revenue estimate						
	Unit	Lumena claim	Our estimate	Remarks		
Powder thenardite	9	,				
Revenue	Rmb m	53.4	53.4			
Sales volume	tons	203,941	203,941			
Unit price	Rmb/ton	262	262			
"Specialty" thenar	dite					
Revenue	Rmb m	649.9	26.2			
Sales volume	tons	1,201,530	100,000	Yuegou never operational, Guangji actual output less than 10% of claim		
Unit price	Rmb/ton	541	262	No "specialty" thenardite, powder thenardite price is used instead		
Medical thenardite	е					
Revenue	Rmb m	871.8	3.4			
Sales volume	tons	258,203	1,000	Dahongshan stopped medical thenardite years ago, Muma output about 1,000		
Unit price	Rmb/ton	3,376	3,376			
PPS resin						
Revenue	Rmb m	508.6	246.2			
Sales volume	tons	7,614	3,685	Actual sales about 48% of claim		
Unit price	Rmb/ton	66,803	66,803			
PPS compounds						
Revenue	Rmb m	1,991.1	85.7			
Sales volume	tons	27,608	1,188	Evidence suggests actual sales about 4% of claim		
Unit price	Rmb/ton	72,121	72,121			
PPS fiber						
Revenue	Rmb m	432.6	216.3			
Sales volume	tons	4,754	2,377	Evidence suggests actual sales about half of company claim		
Unit price	Rmb/ton	91,001	91,001			
Total revenue	Rmb m	4,507.5	631.2	Total revenue inflated by 7x		

3.1.2. Exceptionally high gross margins

Lumena has not only been exaggerating its sales volume and therefore revenue, it has also been fabricating its gross margins, thus leading to hugely inflated profitability. This is evident when comparing the gross margins that the company claims with those reported by its competitors. An important point to bear in mind is that Lumena does not really have any exclusive technology or unique know-how that enables it to command exceptionally high gross margins.

The Shenzhen-listed Nafine Group International (000737.SZ), is a major competitor of Lumena in thenardite market. As we can see from the following line chart, Nafine's gross margins have held relatively stable around the 30% level. In 2006, the first year that Lumena makes its financial numbers public, it achieved 45.1% gross margin, moderately higher than Nafine's 37.0%. In subsequent years, however, the gap between the two widened significantly. By 2009, Lumena's gross margin peaked at a reported 72.9%, 1.5x better than the 28.8% achieved by Nafine. In the last three years, while Lumena experienced a squeeze in its gross margin, it remained twice the level achieved by Nafine.

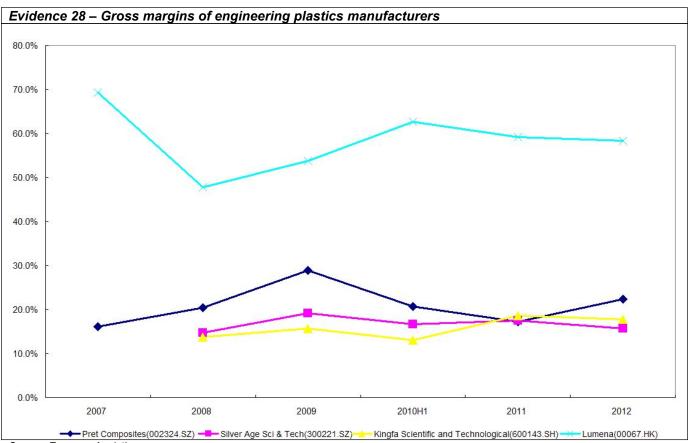
Generally speaking, for a common commodity such as thenardite, it is extremely unlikely that one manufacturer can consistently achieve a gross margin that is far superior to those enjoyed by its rivals. We believe we are being generous in assuming that Lumena can achieve similar gross margins as Nafine.



Source: Emerson Analytics

As for the PPS business, there is no pure PPS manufacturer listed in China or anywhere else to provide a direct comparison of gross margins. However, we can observe the gross margins of other engineering plastics, of which PPS is one. It is reasonable to assume that engineering plastics command similar gross margins.

In the Chinese A-share market, there are three listed engineering plastics manufacturers. As can be seen from the following chart, the gross margins of these three companies are significantly lower than those of Lumena, and they tend to move within the 15-25% range most of the time. In addition, they tend to move in the same direction most of the time.



Source: Emerson Analytics

It is hard to believe that Lumena should have gross margins of more than 50% on a sustained basis in its PPS business.

3.1.3. Lumena probably lost Rmb372m rather than earned Rmb1,394m

So, if Lumena has inflated its revenue by 7x, and exaggerated its gross margins to more than double the actual levels, could it still be making money?

We believe the company actually lost Rmb372m in 2012 rather than made a profit of Rmb1,394m.

Our calculations are based on the following assumptions and treatments:

- we assume a 28% gross margin for the thenardite business and a 25% gross margin for the PPS business, as demonstrated above;
- we assume that other expenses (selling and marketing, overhead, finance charges, etc) in the 2012 annual report were more or less correct;
- we ignore the one-time provision of Rmb131m arising from the early redemption of its fixed-rate senior notes;
- we also ignore the Rmb342m impairment loss on the Guangii facility; and
- there was no profit tax in 2012 as there was no taxable profit.

Estimate 3 – Estimated recurring profit				
Year end Dec 31				
Rmb m	2012			
Revenue	631.2			
Gross profit	160.3			
Other revenue and gains	81.0			
Selling and distribution expenses	-14.4			
Other operating expenses	-435.6			
Finance costs	-163.6			
Profit before tax	-372.3			
Income tax	0.0			
Net Profit	-372.3			

Source: Emerson Analytics

3.2. Asset black holes

With an exaggerated profit, the sanctity of Lumena's balance sheet is naturally questionable. Here we do detect three major asset black holes.

3.2.1. What "Assets under Construction"?

An outrageous lie perpetuated by Lumena's controllers centers around a curious "assets under construction" entry that debuted in its 2011 fixed assets account. In two years, this entry ballooned to become an Rmb3.48bn black hole!

3.2.1.1. Repeated delays in expansion completion

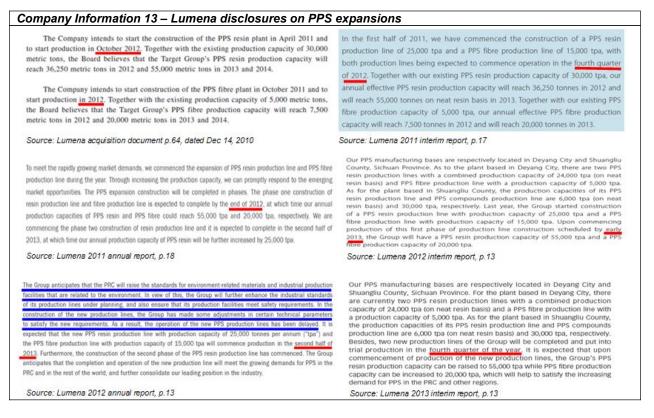
When it acquired its PPS business in late 2010, Lumena said it would expand its PPS resin capacity by 25,000 tons and PPS fiber capacity by 15,000 tons by the end of 2012. In the 2011 annual report, the company calls the "on-going" expansion Phase I project, and adds a further 25,000-ton PPS resin plant in the so-called Phase II project for completion at the end of 2013.

However, the expansions have fallen behind schedule and completion delayed repeatedly. Given that Lumena's real utilization rate of PPS facilities is rather low, we are not even sure if the company is in a position to complete the expansion.

Let us look at the phase one expansion step by step, chronologically, underlined in red in the following exhibit.

- 1. Lumena said that it would complete PPS expansion in 2012 at the time of the PPS acquisition announcement on December 14, 2010.
- 2. In p.17 of its 2011 interim report, Lumena claims that it has already started construction, and maintains that completion is still scheduled for late 2012.
- 3. Again, in p.18 of its 2011 annual report, Lumena reiterates that the expansion is still scheduled for completion in late 2012, by which time there would be a total of 55,000 tons of resin capacity and 20,000 tons of fiber capacity.
- 4. Then, in p.13 of its 2012 interim report, Lumena reveals that completion of the expansion has been postponed to early 2013.
- 5、 A few months later, in its 2012 annual report, Lumena further pushes back the Phase I completion schedule to the second half of 2013.

6. Another five months went by, and the completion schedule of Phase I was subtly moved to 4Q2013 instead of 2H2013.



So, what is really happening to Lumena's PPS expansion projects?

We visited the PPS expansion plants in Deyang City several times in the last few months. As shown in the following photograph, there were a few buildings on a huge plot of land.



These new PPS resin buildings were still vacant in December 2013, as shown in the following photograph. We returned to the site recently, and failed to detect any machinery/equipment being installed inside the plant.



Source: Emerson Analytics

We understand that Lumena's executives have told investors recently that trial production of the 25,000-ton PPS resin plant will be further postponed to June 2014. Based on the above evidence, do you still want to believe in their lies?

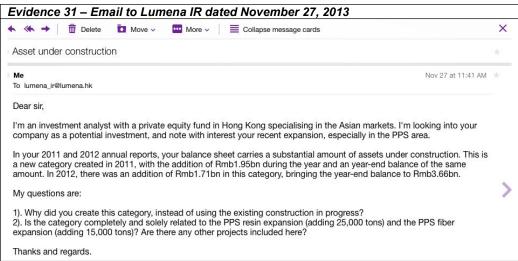
According to Lumena's production figures, its PPS resin capacity utilization rate was 91.9% in 2012 and 96.4% in 1H2013. Repeated delays in its expansion projects are a telling sign that capacity utilization is not as high as reported.

3.2.1.2. Accounting for the expansion

The item "assets under construction" first appeared in the 2011 annual report just after Lumena acquired the PPS operations. This item is distinct from another similar item termed "construction in progress" which existed in previous years and has continued to exist.

During 2011, the company had intended to acquire the Yinglin mirabilite mine (for the production of thenardite) for Rmb320. The announcement was made in June 2011 but the deal was cancelled next March. Otherwise, Lumena has not announced any other major capital investment projects. It is therefore reasonable to assume that "assets under construction" refers only to the PPS expansion.

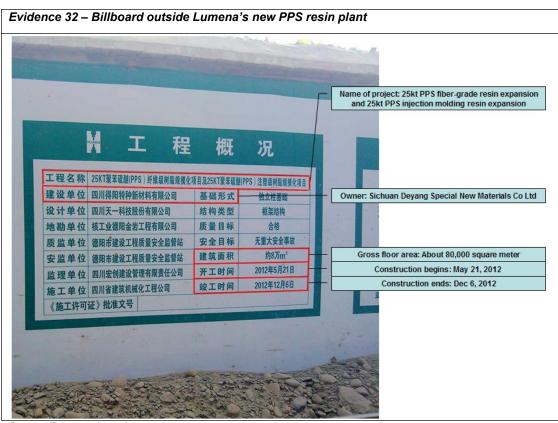
We asked Lumena on November 27, 2013 to confirm that "assets under construction" were entirely and solely related to the PPS expansion. There has been no response from Lumena's investor relations department.



Source: Emerson Analytics

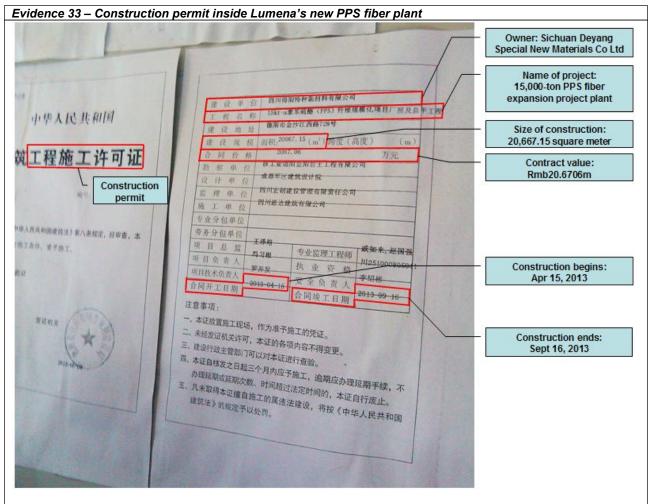
3.2.1.3. Almost Rmb2bn of assets before construction began

Outside the new PPS resin plant during the summer of 2013, a billboard summarized the key points of the civil engineering work. Despite the company's claim in its 2011 interim report that work had begun, the billboard (pictured below) clearly showed that construction was to begin on May 21, 2012 and to conclude on December 16, 2012.



Source: Emerson Analytics

In the following photograph, Evidence 33, work on the PPS fiber plant was to begin on April 16, 2013 and to conclude on September 16, 2013.



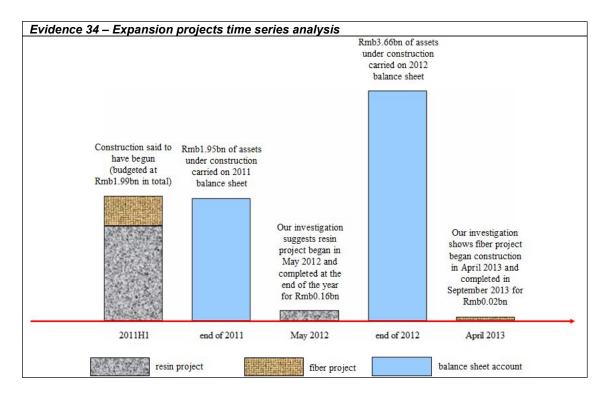
Source: Emerson Analytics

We checked with the contractor and confirmed that the actual construction work proceeded according to the schedule. There was no construction work before the permit was issued.

According to p.64 of the Lumena <u>PPS acquisition document</u> dated December 14, 2010, the capital expenditure on the PPS resin facility is expected to total Rmb1.51bn (with Rmb706m budgeted for 2011 and Rmb806m in 2012). Capex on the fiber facility is expected to total Rmb480m (Rmb120m for 2012 and Rmb360m for 2013).

Lumena recorded Rmb1.95bn of "assets under construction" during 2011 (annual report p.97) and another Rmb1.71bn in 2012 (annual report p.100).

Evidence 34 graphically depicts the progress of Lumena's PPS expansion.



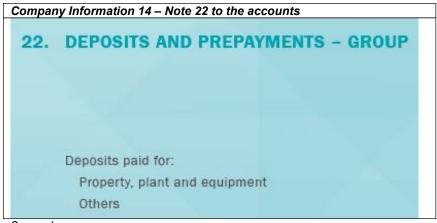
Is it reasonable that capex for the projects inflated by 84% from Rmb1.99bn to Rmb3.66bn in two years? And if they had increased the budget they should have alerted shareholders of the huge cost overrun!

How can you accord a value of almost Rmb2bn to a fixed asset that has not even begun to be built?

Could "assets under construction" include deposits and prepayments for machinery and equipment to be bought?

NO!

Because "deposits and prepayments" are not included in "assets under construction", but separately treated in note 22 to the accounts.



Source: Lumena

3.2.1.4. Rmb3.48bn of black hole "under construction"

After Lumena booked Rmb1.95bn of "assets under construction" in 2011 without doing any construction work, it managed to complete several vacant buildings in 2012 and then claimed a value of Rmb3.66bn, without any machinery or equipment. How big is this black hole?

The contractor of the resin plant told our investigator that the entire contract was worth Rmb160m. To protect the identity of the contractor, we are not making this audio clip public. We are, however, sharing this information with SFC.

The following is a partial transcript of the conversation between the contractor and our investigator.

Evidence 35 - English Transcript of audio clip of contractor on Lumena's new PPS resin plant

Emerson investigator: Well, so, that project ... it's already completed, right?

Contractor: Completed. I'd handed it over to them.

Emerson investigator: Oh, handed over, right?

Contractor: Yes.

Emerson investigator: This project ... how long did it take?

Contractor: Well, about six months. Six months.

Emerson investigator: Six months, right?

Contractor: Yes.

Emerson investigator: That project, how much was the investment?

Contractor: Probably ... around ... including the civil engineering work and the construction ... about

Rmb160m or so.

Emerson investigator: Oh, with site completion. It also includes machineries, right?

Contractor: Not including machineries, not including machineries. It included civil engineering work,

installation of water and electricity supplies, fire safety, and completion work, all included.

Emerson investigator: So, not including the machines, everything else, the investment was Rmb160m.

Contractor: Yes, all inclusive. Emerson investigator: Oh, all inclusive.

Contractor: Yes, and I completed everything for them. Emerson investigator: Oh, all inclusive, and you completed it all.

Contractor: Yes

Emerson investigator: So were you the main contractor? Yes, I was the main contractor.

Emerson investigator: How ,,, big was that building?

Contractor: Area ... was about 80,000 square meters.

Emerson investigator: Gross floor area or site area?

Contractor: Gross floor area. The site was about ... about 300-odd mu. (Note: one mu equals 666.67 square

meters)

Emerson investigator: So the new plant is on a site of 300 something mu?

Contractor: Yes

Emerson investigator: 300 something mu. They still have something not yet built, right?

Contractor: That's a very small auxiliary building.

Emerson investigator: Oh, auxiliary.

Source: Emerson Analytics

The total value for the construction of fiber project 20,667 square-meter building was set out as Rmb20.67m (see evidence 33 above), which works out to about Rmb1,000 per square meter, a very reasonable price for a simple concrete building in inland China.

Thus, we have several buildings worth Rmb180m in total .Where's the remaining Rmb3.48bn?

3.2.2. Lumena's reported cash balances are bogus

At the end of 2012, Lumena had cash balance of nearly Rmb3.30bn (including Rmb34m of pledged deposits), up from Rmb2.85bn at the interim stage and Rmb2.78bn at the end of 2011. This suggests that the company was able to maintain a relatively stable cash balance during the year.

However, note 8 to the accounts in p.90 of the 2012 annual report shows that Lumena managed to earn merely Rmb16.78m in bank interest income during the year. This implies a yield of just 0.55% on its average cash balance. Such a return is only marginally higher than the 0.42% demand deposit rate set by the People's Bank of China, the central bank, and a long way below the 1.42% seven-day call deposit rate. Lumena's cash balances are either fakes or temporary window dressing.

Assuming that one placed half of one's money in savings account and half in three-month deposits, the average interest rate earned in 2012 would have been 1.63%. Based on this, we can deduce that the company's average cash was about Rmb1.03bn. This suggests that probably Rmb2bn of cash did not exist.

3.2.3. Goodwill and other intangible assets unjustified

According to note 19 to the accounts in p.103 of the 2012 annual report, Lumena had goodwill of Rmb5.75bn, almost entirely attributable to the acquisition of the PPS business. Note 21 in p.105 shows other intangible assets such as trademark, patents and technical know-hows and customer relationship totaling Rmb1.02bn, the bulk of which is also attributable to the PPS acquisition.

Obviously, these items will be excluded in assessing the company's tangible assets. Further, due to the serious falsification of accounts, it is clear that the goodwill and other intangible assets are not bringing any economic benefits to the company. They should be written off completely, all Rmb6.77bn of them.

3.2.4. Best estimates of net tangible assets

Taking the Rmb14.63bn of shareholders' equity at face value, we will need to make at least three big adjustments regarding "assets under construction", cash balance, and goodwill and other intangible assets.

As shown in the following table, this leaves shareholders with Rmb2.38bn in tangible assets, at most, or about a fifth of the reported value.

Estimate 4 – Net tangible assets estimate					
Lumena's 2012 net book value (Rmb m)	14,632				
Deductions:					
Black hole of "assets under construction"	3,484				
Non-existent cash	2,000				
Write-off of goodwill and other intangibles	6,767				
Net tangible assets	2,381				
NTA per share	0.423				
NTA as % of NBV	16.3%				