

For questions or suggestions, please email us:

This spreadsheet expires on 30th September 2017, in 60 days.

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GICS Ind Name Air Freight & Logistics

GICS Industry 203,010 Cntry of Dom CN

Most Recent Balance Shee 2017 Q1

Ticker ZTO US Bloomberg ticker

Latest Period Current Fiscal Year 2016

Bloomberg error: Blank Company: 1634

Country of incorporation: Country of incorporation (Cayman Islands) is different from the country of domicile (China).

Country of financials: Currency of financials (Yuan Renminbi) is same as country of risk (China). Relevant GMT Research Reports (please go to our website and login):

ZTO EXPRESS: 1Q17: Downgrades to continue as margins fall (22 May 2017) ZTO EXPRESS (ZTO US): SELL: 4Q miss, downgrade risks rise (1 March 2017)

ZTO EXPRESS (ZTO US): SELL: Damaged Goods (22 Feb 2017)

Short-Seller's Report (for Asian companies only)?

Alerts

Short Name

Profit Manipulation: Beneish M-Score (See Appendix 1 for breakdown)

Zto Express -Adr

Cooking the Books: Montier's C-Score (App 2)

Strength of Financial Position: Piotroski F-Score (App 3)

Risk of Default: Altman Z-Score (App 4)

Acquisition Accounting (App 5)

Window Dressing (App 6)

Speculative Balance Sheet

Related Party Fraud

Cash Extraction Fraud: Prepaid Expenses Fake Cash Fraud: Overly profitable (App 7)

Profit Manipulation: Gross Working Capital

Beneish M-Score of -1.64 in Y/FY16 suggests likely profit manipulation, triggered by high sales growth.

A Montier C-Score of 6 out of 6 suggests there is evidence the company is manipulating profit such as: Low OPCF. Rising receivables. Rising inventory. Rising OCA. Falling deprecia A Piotroski F-Score of 6 out of 9 suggests financials are moderately strong and improving.

An Altman Z-Score of 14.13 is in the Safe Zone: Financially sound.

Possible earnings manipulation through acquisition accounting owing to material acquisitions, goodwill and rising deferred tax assets.

No evidence of debt window dressing. Unlikely to be window dressing investments.

No evidence of balance sheet speculation.

Existence of related party balances which raises risk of round tripping.

Prepaid expenses of 3.9% of sales raise the risk of illegal cash extraction.

Scores 4/4. Major Fraud Alert. An Operating Margin of 28.3% is in the 100% ile relative to peers while a Return on Production Assets of 104.7% is in the 94% ile relative to peers. There is a build-up, and high level, of Non-Production Assets. Dividends are low relative to profits. Different country of Incorporation vrs Domicile. ST Debt is >=75% total, or there is no debt at all. 73% of frauds score 4 points and 2.9% of all companies. Further investigation needed.

No evidence of profit/cash flow manipulation through working capital.

Other Tests:

Summary of financials in Y/FY16

Average Ratio Percentile Score (0 is good, 100 is bad) - Percentile vs Industry Peers (0% is good, 100% is bad) Number of Red Flags (Out of a possible 68) - Percentile vs Global Peers (0% is good, 100% is bad)

Result: Very poor score. Number of red flags normal.

In Y/FY16, Zto Express -Adr recorded an average percentile score (0 is good, 100 is bad) of 57% across all 68 financial ratios listed below. This places it in a percentile of 82 relative to around 83 GICS industry peers globally, which is a 13

very unusual result. The company triggered a total of 13 red flags out of 68 placing it in a percentile of 72 relative to our sample of 16,000 companies globally, which is a moderate result.

Explanation

Explanation

Each of the 50 financial ratios listed below is percentile ranked relative to an appropriate peer group drawn from 16,000 companies globally between 2010 and 2015. In general, low percentile scores are good while high scores are poor. Red flags are mainly triggered when a company's ratio is above the 80th percentile; however, for certain ratios a red flag is triggered when it is below the 20th percentile. Red flags are highlighted below in red.

Summary of change in financials over 1 year

Number of Red Flags (Out of a possible 55) - Percentile vs Global Peers (0% is good, 100% is bad) Result: High number of red flags.

red flags out of 55 placing it in a percentile of 81 relative to our sample of 16,000 companies globally, which is a very unusual result.

Over the financial year prior to Y/FY16, Zto Express -Adr triggered a total of 13 Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively deteriorating financial ratio. These are highlighted in red below.

Summary of change in financials over 3 yrs

Number of Red Flags (Out of a possible 55)

- Percentile vs Global Peers (0% is good, 100% is bad)

Result: Insufficient data

Has VIE Structure.

Over the 3 financial years prior to Y/FY16, Zto Express -Adr triggered a total of 4 red flags out of 55 placing it in a percentile of 23 relative to our sample of 16,000 companies globally, which is a moderate result.

Explanation

Red flags are normally triggered by a score between +30 and +50 which suggests an aggressively deteriorating financial ratio. These are highlighted in red below.

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Ratios	Global/Sector/	Zto Expre	ss -Adr Ratio	S	Ratio Ch	ange	Peer Group	Comparison	Ratios		Percent	tiles and Red I	Flags Red Flag Comment
	Country	Y/FY16	Y/FY15	Y/FY13	-1yr Chg	-3yr Chg	20th %ile	50th %ile	80th %ile N	o of Peers	Y/FY16	-1yr Chg	-3yr Chg
Balance Sheet				No Data							(0-100%)	(+/-50%)	(+/-50%)
Cash/Sales (%)	GICS Industry	70.2	21.5	na	+48.7	na	4.4	8.8	18.7	83	96%	-48%	na Cash/Sales (%) high. Risen over 1yr.
Unrestricted Cash/COGS (%)	GICS Industry	177.9	61.3	na	+116.5	na	4.9	10.4	25.3	63	96%	-45%	na Unrestricted Cash/COGS (%) high. Risen over 1yr.
ST Investments/Sales FY (%)	GICS Industry	0.0	0.0	0.0	+0.0	+0.0	0.0	0.6	3.0	33	na	na	na
Receviables/Sales (%)	GICS Industry	1.3	0.9	na	+0.4	na	11.0	13.9	17.6	83	na	na	na
Delinquent AR/AR (%)	Global	0.0	0.0	na #N/A N/A	+0.0	na	0.9	5.9 0.7	22.7	1,912 60	na 30%	na +24%	na
Inventory/Sales (%) Inventory Days	GICS Industry GICS Industry	0.3 1	0.3 1	#N/A N/A	+0.1 +0	na +1	0.2	U.7 5	4.0 27	43	30% 27%	+24%	na +13%
Finished Goods/Inventory (%)	GICS Industry	0	0	na	+0.0	na	24	59	98	36	na	na	na
Other ST Assets/Sales (%)	GICS Industry	13.2	11.9	na	+1.3	na	1.3	3.1	7.3	82	88%	+33%	na Other ST Assets/Sales (%) high. Risen over 1yr.
PPE/Sales (%)	GICS Industry	29.7	22.0	na	+7.7	na	4.7	16.8	41.7	81	67%	+40%	na Risen over 1yr.
Affliliate Inv/Equity (%)	Global	2.7	4.8	na	-2.1	na	0.5	3.0	13.1	7,896	47%	-39%	na
LT Inv & Rec/Sales (%)	GICS Industry	0.0	0.0	na	+0.0	na	0.3	1.9	16.6	62	na	na	na
Deferred Tax Assets/Sales FY (%		1.1	0.8	0.0	+0.3	+1.1	0.1	0.5	2.0	57	65%	+35%	+40% Risen over 1yr. Risen over 3yrs.
Prepaid Expenses/Sales (%)	GICS Industry	3.9	3.5	na	+0.4	na	0.4	1.2	2.7	29	91%	+32%	na Prepaid Expenses/Sales (%) high. Risen over 1yr.
Prepaid Expenses/Inventory (%		1,116.2	1,346.8	na	-230.6	na	13.4	191.3	1,520.2	12	78%	-40%	na
Intangibles/Sales (%)	GICS Industry	55.8	50.2	na	+5.6	na	0.3	3.5	13.4	79	98%	+42%	na Intangibles/Sales (%) high. Risen over 1yr.
Other LT Assets/Sales FY (%)	GICS Industry	4.8 174	3.2 128	0.0	+1.6	+4.8	0.2	1.8 69.6	5.5 142.1	78 83	78% 87%	+40% +46%	+44% Risen over 1yr. Risen over 3yrs.
Assets/Sales (%) Payables (incl Accr.)/Sales (%)	GICS Industry GICS Industry	8.4	7.9	na na	+45.8 +0.5	na na	40.4 6.5	9.7	142.1	83	39%	+12%	na Assets/Sales (%) high. Risen over 1yr. na
Trade Payable Days	GICS Industry	27	20	0	+6.4	+26.8	21.5	34.2	61.4	66	33%	+33%	+35% Risen over 1yr. Risen over 3yrs.
ST Debt/Total Debt (%)	Global	100	100	No debt	+0.0	na	13.0	44.2	88.3	13,723	99%	-2%	na ST Debt/Total Debt (%) high.
Other ST Liabs/Sales (%)	GICS Industry	19.3	21.9	na	-2.6	na	3.5	7.3	14.4	83	87%	-43%	na Other ST Liabs/Sales (%) high.
Deferred Tax Liab/Sales FY (%)	GICS Industry	3.1	3.1	na	+0.0	na	0.4	2.7	10.0	68	54%	+3%	na
Other LT Liabs/Sales (%)	GICS Industry	0.0	0.0	na	+0.0	na	0.4	1.7	9.2	76	na	na	na
Preferred Equity/Equity (%)	Global	0.0	25.2	na	-25.2	na	0.2	5.1	20.7	908	na	na	na
Minority/Total Equity (%)	Global	0.0	0.2	na	-0.1	na	0.3	2.4	11.4	9,628	8%	-15%	na
Assets/Equity (x)	GICS Industry	1.2	1.3	#N/A N/A	-0.2	na	1.6	2.2	3.5	82	5%	-27%	na
Average GFA/D&A (yrs)	GICS Industry	6.0	9.3	na	-3.3	na	7.8	13.6	22.3	81	11%	-47%	na
Restricted Cash/Equity (%)	GICS Industry	3.2	3.4	na	-0.2	na	0.1	0.9	3.7	13	72%	-32%	na
Gross Working Capital/Sales (% Contingent Liab/Equity (%)	GICS Industry GICS Industry	42.4 na	42.8 11.2	na na	-0.3 na	na na	26.7 8.4	34.3 21.6	55.3 64.9	82 63	68% na	-18% na	na na
Return on Production Assets (%		104.7	157.1	na	-52.4	na	7.0	20.9	50.4	84	94%	+47%	na Return on Production Assets (%) high. Fallen over 1yr.
Non-Prod. Assets/COGS FY (%)	GICS Industry	302.5	146.7	155.8	+155.8	+146.7	27.9	42.9	84.3	61	96%	-48%	-45% Non-Prod. Assets/COGS FY (%) high. Risen over 1yr. Risen over 3yrs.
Gross Debt/Profit (x)	GICS Industry	0.2	0.3	na	-0.0	na	1.1	5.0	14.3	71	11%	-3%	na
Income Statement						•				-	(0-100%)	(+/-50%)	(+/-50%)
Sales/Employee (US\$)	GICS Industry	#N/A N/A	37,087	#N/A N/A	na	na	108,646	257,248	479,217	61	na	na	na
Other Op Y/Op Y (%)	GICS Industry	0.0	0.0	0.0	+0.0	+0.0	3.7	17.6	40.0	20	na	na	na
D&A/Sales (%)	GICS Industry	3.3	2.6	na	+0.7	na	0.8	2.4	4.6	82	31%	-39%	na
Operating Margin (%)	GICS Industry	28.3	25.1	#N/A N/A	+3.2	na	1.8	4.4	9.1	83	100%	-43%	na Operating Margin (%) high.
Non-Op Y/Op Y (%)	GICS Industry	2.3	15.6	na	-13.3	na	2.3	10.0	37.8	72	20%	-36%	na
EFF Int Rate less MLR (ppt)	Country	-0.9	1.6	na	-2.5	na	-2.9	-0.5	1.1	2,032	42%	-43%	na
Cash Return less Policy Rate (pp		-0.8	-0.3	na	-0.5	na	-2.2	-1.5	-0.2	2,145	68%	-22%	na
Affil Y/Op Y (%)	Global	0.0	0.0	0.0	+0.0	+0.0	0.3	2.2	11.9	6,391	na	na .100/	na
Eff Tax Rate (%)	Country GICS Industry	26.0 na	24.0 78.9	#N/A N/A na	+2.0 na	na na	13.3 72.3	19.2 95.2	27.2 120.2	2,043 66	75% na	+19% na	na na
<u>CF Tax/IS Tax (%)</u> X Items/Op Y (%)	Global	0.0	76.9	na	11g	na	0.8	95.2 6.2	37.4	1,297	na na	na na	iia
Minority Int/Profit B4 MI (%)	Global	-0.1	0.0	na	-0.1	na	-0.1	1.8	12.8	8,362	18%	-6%	na
Net Income Margin (%)	GICS Industry	21.0	21.9	#N/A N/A	-0.1	na	0.9	2.6	6.7	83	3%	+31%	na Net Income Margin (%) high. Fallen over 1yr.
Capitalised Int/PTP (%)	GICS Industry	na	0.0	na	na	na	na	na	na	7	na	na	na
EBIT Interest Cover (x)	GICS Industry	213.2	93.3	#N/A N/A	+119.9	na	2.7	6.4	30.5	80	6%	-46%	na

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Dating	Global/Sector/	Zto Expres	ss -Adr Ratios		Ratio Cha	ange	Peer Grou	p Comparison	Ratios		Percent	iles and Red	Flags	Red Flag Comment
Ratios	Country	Y/FY16	Y/FY15	Y/FY13	-1yr Chg	-3yr Chg			80th %ile N	o of Peers	Y/FY16	-1yr Chg	-3yr Chg	
Cash Flow											(0-100%)	(+/-50%)	(+/-50%)	
CFO/Net Profit (x)	GICS Industry	1.2	1.4	na	-0.2	na	0.9	1.6	2.8	367	66%	+11%	na	
Cash Interest Exp./CFO (%)	GICS Industry	na	0.9	na	na	na	0.9	6.8	22.5	63	na	na	na	
Capex/Sales (%)	GICS Industry	na	17.5	na	na	na	0.8	2.7	5.9	82	na	na	na	
Decrease Investments/Sales (S	GICS Industry	0.0	0.0	na	+0.0	na	0.0	0.2	1.2	33	na	na	na	
Debt Repay/ST Debt -1FY (%)	Global	na	0	na	na	na	20.0	88.4	210.9	10,373	na	na	na	
Free Cash Flow Margin (%)	GICS Industry	na	13.2	na	na	na	-1.5	1.9	5.4	81	na	na	na	
FCF-Divs/Sales (%)	Global	na	11.3	na	na	na	-7.2	0.9	6.8	10,563	na	na	na	
No. of Mat. Capital Inc -5yrs	Global	1		\geq		\geq	0.0	0.0	1.0	9,451	85%	>	>	
Other Fin. Activities/Sales (%)	GICS Industry	na		><			0.0	0.3	1.0	77	na			
Corporate Governance											(0-100%)	(+/-50%)	(+/-50%)	
Auditing Exp/Sales (bp)	GICS Industry	na		\sim		$\geq \leq$	2.1	5.1	10.2	42	na	$\geq \leq$	$\geq \leq$	
RPT Balances/Equity (%)	Global	0.7	>	>>		\geq	0.3	1.9	11.0	1,434	32%		$\geq \leq$	RPT Balances/Equity (%) low.
Number of Acq&Disp -5yrs	Global	2		>		\geq	0.0	3.0	5.0	12,251	46%	$\geq \leq$	$\geq \leq$	
Acq&Disp Con./Sales Av5yrs (9	_	5.8		>>		\geq	0.2	1.4	6.9	12,251	77%	\geq	$ \ge $	
Executive Comp/Sales (bp)	GICS Industry	na	$\geq \leq$	\geq		$ \ge $	4.6	12.9	49.0	22	na	>	>	
Executive Comp/PTP (bp)	GICS Industry	na	\sim	\rightarrow		\Rightarrow	70.8	261.7	1,018.7	22	na		\Longrightarrow	
CEO Tenure (yrs)	Global	na		\sim	\sim	>	1.4	4.5	10.8	5,466	na	>	>	
CFO Tenure (yrs)	Global	na		\sim		\Rightarrow	1.1	3.3	8.3	716	na	>	>	
Average Board Tenure (yrs)	Global	na		\Rightarrow	\Leftrightarrow		4.1	7.4	11.9	3,291	na	\Leftrightarrow	$ \Leftrightarrow $	
Average Board Tenure (yrs)	Global	na					3.9	6.4	9.9	3,672	na			<u>I</u>

Source: GMT Research, Bloomberg

Source: Givir Research, Bloomberg	•			
Appendix				
Appendix 1: Beneish M-Score	Calculation	Result	Index Calculation	Comments
Days Sales in Receivables Index	+(0.92*1.48)	1.36	(Net Receivables _t / Sales _t) / Net Receivables _{t-1} / Sales _{t-1})	Receivables of 5 days have increased by 1.6 days YoY
Gross Margin Index	+(0.528*0.98)	0.51	$[(Sales_{t-1} - COGS_{t-1}) / Sales_{t-1}] / [(Sales_t - COGS_t) / Sales_t]$	12m Trailing Gross Margin of 35% has improved by 0.9% YoY
Asset Quality Index	+(0.404*0.52)	0.21	[1 - (Current Assets, + PP&E + Securities,) / Total Assets,] / [1 - ((Current Assets, + PP&E + Securities,) / Total Assets, 1)]	Other LT Assets/Total Assets of 26.3% has fallen by 24.7% YoY
Sales Growth Index	+(0.892*1.61)	1.43	Sales, / Sales, 1	12m Trailing Sales have risen 61% YoY
Depreciation Index	+(0.115*1.12)	0.13	(Depreciation _{t-1} / (PP&E _{t-1} + Depreciation _{t-1})) / (Depreciation _t / (PP&E _t + Depreciation _t))	12m Trailing Depreciation/Sales of 7.4% has fallen by 0.9% YoY
SG&A Index	-(0.172*0.74)	-0.13	(SG&A Expense _t / Sales _t) / (SG&A Expense _{t-1} / Sales _{t-1})	12m Trailing SG&A/Sales of 7.2% have fallen by 2.5% YoY
Total Accruals to Total Assets	-+(4.679*0.03)	-0.12	(Income from Continuing Operations _t - Cash Flows from Operations _t) / Total Assets _t	Total Accruals (Net Profit less CFO)/Total Assets are -3% YoY
Leverage Index	-(0.327*0.60)	-0.20	[(Current Liabilities, + Total Long Term Debt,) / Total Assets,] / [(Current Liabilities, . 1 + Total Long Term Debt, . 1) / Total Assets, . 1	LT Debt + Current Liabilities / Total Assets of 15% have fallen by 10% YoY
Beneish M-Score for Y/FY16	-4.84 =	-1.64	Beneish M-Score of -1.64 in Y/FY16 suggests likely profit manipulation, triggered by high sales growth. See App Scoremon previous year: -3.34	An M-Score of >-2.22 signals that the company is likely to be a manipulator
Appendix 2: Montier C-Score		Points	Point Calculation	Comments
Profit		1	A growing divergence between profit and CFO (1 point).	12m Trailing Accruals Margin of 4.9% has fallen from 8.8% YoY
Receivables		1	Receivable days are increasing (1 point).	Receivables of 5 days have increased by 1.6 days YoY
Inventory		1	Inventory days are increasing (1 point).	Inventoy of 0.3 days has risen by 0.1 days YoY
Other current assets		1	Other current assets to sales are increasing (1 point).	Other Current Assets/Sales of 13% have risen by 1.3% YoY
Depreciaton		1	Depreciation relative to PPE is decreasing (1 point).	Depreciation/Sales of 6% has fallen by 3.3% YoY
Asset growth		1	High asset growth in excess of 10% (1 point).	Asset growth of 121% YoY is in excess of 10%
Montier's C-Score for Y/FY16		6	A Montier C-Score of 6 out of 6 suggests there is evidence the company is manipulating profit.	A score of 5 or 6 suggests a lot of problems with financials
Appendix 3: Piotroski F-Score		Point	Point Calculation	Comments
let Income Score		1	Positive return on assets in the current year (1 point).	12m Trailing Return on Assets of 11.26%
Operating Cash Flow Score		1	Positive operating cash flow in the current year (1 point).	12m Trailing Operating Cash Flow Margin of 25.9%
Return on Assets Score		0	Higher return on assets (ROA) in the current period compared to the ROA in the previous year (1 point).	12m Trailing ROA has fallen to 11.26% from 13.87% YoY
Quality of Earnings Score		1	Cash flow from operations are greater than ROA (1 point).	12m Trailing CFO Margin of 25.9% is above Net Profit Margin of 19.6%
ong-Term Debt to Assets Score		1	Lower ratio of long term debt to in the current period compared value in the previous year (1 point).	LT Debt/Total Assets has fallen to 2% from 3% YoY
Current Ratio Score		1	Higher current ratio this year compared to the previous year (1 point).	Current Ratio has risen to 3.74x from 1.3x YoY
hares Outstanding Score		0	No new shares were issued in the last year (1 point).	Increased number of shares by 20%
Gross Margin Score		1	A higher gross margin compared to the previous year (1 point).	12m Trailing Gross Margin of 35% has improved by 0.9% YoY
Asset Turnover Score		0	A higher asset turnover ratio compared to the previous year (1 point).	Asset turnover has fallen to 0.58x from 0.78x YoY
Piotroski F-Score for Y/FY16		6	A Piotroski F-Score of 6 out of 9 suggests financials are moderately strong.	A score of 0-2 suggests financials are weak and deteiorating

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Appendix 4: Altman Z-Score	Result	Altman Z-Score for a company in emerging markets	Comments
Solvency	3.53	Working Capital (Current Assets less Current Liabilities)/Tangible Assets	Ability to meet short term obligations
Cumulative profitability	0.64	Retained Earnings/Tangible Assets	Determines cumulative historic profitability
Profitability	1.04	EBIT/Tangible Assets	Measures earnings away from the effects of taxes and leverage
Market confidence	na	Market Capitalisation/Total Liabilities	Whether a firm's value able to cover liabilities
Efficiency	na	Sales/Tangible Assets	An asset turnover metric to measure efficiency
Leverage	5.68	Book Value of Equity/Total Liabilities	Leverage
Altman Z-Score for Y/FY16	14.13	Safe Zone: Financially sound	Anything <1.81 for a manufacturer or <1.11 for other companies is problematic
·			
Appendix 5: Acquisition Accounting	Point	Point Calculation	Comments
Material acquisition in last 3 yrs?	1	1 point An acquisition in excess of 5% of sales.	Largest recent acquistion was 10% of sales
Rise in intangible assets -1yr?	1	Either a rise in intangible assets over 1 year.	Intangibles Assets/Sales have risen to 55.8% of sales from 50.2% of sales
Rise in intangible assets -3yrs?	0	1 point Or a rise in intangible assets over 3 years.	na
Material intangibles on balance sheet?	1	Or intangibles are >=50th highest percentile relative to peers.	Intangible Assets/Sales of 56% are in the percentile of 98
Rise in deferred tax assets -1yr?	1	Either a rise in deferred tax asset over 1 year.	DTAs have risen to 1.1% of sales from 0.8% of sales
Rise in deferred tax assets -3yrs?	1	1 point Or a rise in deferred tax assets over 3 years.	DTAs have risen to 1.1% of sales from 0% of sales
Large deferred tax assets	0	Or a large deferred tax asset in the 80th percentile relative to industry peers.	DTA/Sales of 1.1% is in the percentile of 65 relative to industry peers
Acquisition Accounting	3	Possible earnings manipulation through acquisition accounting owing to material acquisitions, goodwill and rising deferre	
	D-1-A		
Appendix 6: Debt Window Dressing	Point	Point Calculation	Comments
Has high debt churn?	0	Debt repayment relative to the short term debt one year prior is in excess of 130% (>69th percentile of global peers).	na
Has high effective interest rate?	0	The effective interest rate is in excess of the 80th percentile relative to country peers.	Effextive Int Rate of 3.5% is in the %tile of 42 relative to country peers
Has moderate debt?	1	If debt to sales >15% percentile of industry peers.	Debt/Sales of 5% is in the percentile of 24 relative to industry peers
Window Dressing	1	Unlikely to be debt window dressing.	A score of 3 suggests strong likeihood of window dressing
Appendix 6a: Window Dressing Investments	Point	Point Calculation	Comments
High level of investment repayment/sales?	0	If investment repayments/sales are in excess of the 80th percentile relative to industry peers	na
High inv. repay./investments -1FY?	0	If investment repayments are in excess of 130% of previous year's outstanding investments	na
Window Dressing Investments			···
	0	Unlikely to be window dressing investments.	
Annondiy 7: Fake Cash flow	<u> </u>	Unlikely to be window dressing investments.	Comments
Appendix 7: Fake Cash flow	Point	Point Calculation	Comments A 12m Trilling Operating Marrin of 38% is in the percentile of 100
High operating margin	Point 1	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100
High operating margin High return on production assets	Point	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point) Returns on production assets in excess of the 80th percentile relative to peers (1 point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100 A 12m Return on Production Assets of 105% is in the percentile of 94
High operating margin High return on production assets High level of non-production assets	Point 1	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point) Returns on production assets in excess of the 80th percentile relative to peers (1 point) Existence of non-production assets in excess of 80th percentile relative to peers (1point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100 A 12m Return on Production Assets of 105% is in the percentile of 94 Non Production Assets/COGS (or Sales) of 302% is in the percentile of 96
High operating margin High return on production assets High level of non-production assets Build up of non-production assets	Point 1 1 1 1 1	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point) Returns on production assets in excess of the 80th percentile relative to peers (1 point) Existence of non-production assets in excess of 80th percentile relative to peers (1point) Build-up of non-production assets in excess of 80th percentile relative to peers over one or three years (1 point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100 A 12m Return on Production Assets of 105% is in the percentile of 94 Non Production Assets/COGS (or Sales) of 302% is in the percentile of 96 Non Production Assets/COGS (or Sales) increased by 147% over 1 year
High operating margin High return on production assets High level of non-production assets Build up of non-production assets Low dividends relative to profits	Point 1 1 1 1 1 1 1	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point) Returns on production assets in excess of the 80th percentile relative to peers (1 point) Existence of non-production assets in excess of 80th percentile relative to peers (1point) Build-up of non-production assets in excess of 80th percentile relative to peers over one or three years (1 point) Dividends less than 25% of net profit (1 point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100 A 12m Return on Production Assets of 105% is in the percentile of 94 Non Production Assets/COGS (or Sales) of 302% is in the percentile of 96 Non Production Assets/COGS (or Sales) increased by 147% over 1 year A dividend payout ratio of 0%
High operating margin High return on production assets High level of non-production assets Build up of non-production assets Low dividends relative to profits Auditor credibility	Point 1 1 1 1 1	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point) Returns on production assets in excess of 80th percentile relative to peers (1 point) Existence of non-production assets in excess of 80th percentile relative to peers (1point) Build-up of non-production assets in excess of 80th percentile relative to peers over one or three years (1 point) Dividends less than 25% of net profit (1 point) A relatively unknown auditor (1 point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100 A 12m Return on Production Assets of 105% is in the percentile of 94 Non Production Assets/COGS (or Sales) of 302% is in the percentile of 96 Non Production Assets/COGS (or Sales) increased by 147% over 1 year A dividend payout ratio of 0% Bloomberg error: Blank Company:1634
High operating margin High return on production assets High level of non-production assets Build up of non-production assets Low dividends relative to profits	Point 1 1 1 1 1 1 1	Point Calculation 1 Point An operating margin in excess of the 80th percentile relative to peers (1 point) Returns on production assets in excess of the 80th percentile relative to peers (1 point) Existence of non-production assets in excess of 80th percentile relative to peers (1point) Build-up of non-production assets in excess of 80th percentile relative to peers over one or three years (1 point) Dividends less than 25% of net profit (1 point) A relatively unknown auditor (1 point) If the country of designing is different from the country of incorporation (1 point)	A 12m Trailing Operating Margin of 28% is in the percentile of 100 A 12m Return on Production Assets of 105% is in the percentile of 94 Non Production Assets/COGS (or Sales) of 302% is in the percentile of 96 Non Production Assets/COGS (or Sales) increased by 147% over 1 year A dividend payout ratio of 0%
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